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JUN 11 2007

U.S. Department of Homeland Security
20 Massachusetts Avenue, NW
Washington, DC 20529



U.S. Citizenship
and Immigration
Services

HOOPRD 70/6.2.8

Mr. Ron Drinkard
Director
Alabama Center for Foreign Investment, L.L.C.
100 North Union Street, Suite 682
Montgomery, AL 36104

Mr. Boyd Campbell
General Counsel
Alabama Center for Foreign Investment, L.L.C.
100 North Union Street, Suite 682
Montgomery, AL 36104

Re: Alabama Center for Foreign Investment Regional Center

DECISION:

Pursuant to Section 610 of the Appropriations Act of 1993, the Alabama Center for Foreign Investment (ACFI) application for designation by U.S. Citizenship and Immigration Services (USCIS) as a Regional Center to participate in the Immigrant Investor Pilot Program is approved. This approval and designation is for the ACFI Regional Center (ACFI-RC) whose contiguous geographic area encompasses the State of Alabama.

FOCUS OF INVESTMENT ACTIVITY AND CAPITAL INVESTMENT THRESHOLD:

The new commercial enterprise investment focus of the ACFI-RC will concentrate within its geographic area on the following five (5) targeted clusters of economic activity:

1. Heavy and light manufacturing; agriculture;
2. High technology; construction;
3. Hospitality, resort and service industries (hotels, restaurants, resorts, golf courses, entertainment, and the like);
4. Schools, health care facilities, and infrastructure; and
5. Cruise line support services.

As such, aliens seeking immigrant visas through the Immigrant Investor Pilot Program may file individual petitions with USCIS for investments into the financing and development of projects and commercial enterprises in the above cited five (5) target clusters of economic activity within the approved ACFI-RC's geographic area.

The statewide geographic focus of the ACFI-RC is comprised of both small urban and rural areas, as well as those census tracts within the following larger urban and metropolitan areas with a population in excess of 20,000 which have been designated as a Targeted Employment Area (TEA) by the Alabama Department of Economic and Community Affairs as defined in 8 CFR 204.6(e).

- Birmingham (Population: 231,483)
- Montgomery (Population: 200,127)
- Mobile (Population: 191,544)
- Huntsville (Population: 166,313)
- Tuscaloosa (Population: 81,358)
- Hoover (Population: 67,469)
- Dothan (Population: 62,713)
- Decatur (Population: 54,909)
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- Prichard (Population: 27,963)
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- Opelika (Population: 23,804)
- Anniston (Population: 23,741)
- Enterprise (Population: 22,892)
- Northport (Population: 21,216)
- Mountain Brook (Population: 20,821)

Therefore, the minimum capital contribution threshold for any individual immigrant investment through the ACFI-RC into a new commercial enterprise located in a designated Rural Area or TEA within the ACFI-RC geographic area shall be not less than \$500,000. Investments made into enterprises whose principal location and place of business is in a non-TEA within one of

the above cited large urban or metropolitan areas shall be not less than one-million dollars (\$1,000,000).

EMPLOYMENT CREATION AND/OR PRESERVATION:

Alien entrepreneurs who file petitions for commercial enterprises located in the ACFI-RC area must fulfill all of the requirements set forth in 8 CFR 204.6, except that the petition need not show that the new commercial enterprises created ten new jobs indirectly as a result of the alien entrepreneur's investment. This determination has been established by way of USCIS' acceptance of the final economic analysis which is contained as part of the approved ACFI-RC proposal and its indirect job creation model and multipliers contained within the final approved ACFI-RC application package.

However, where job creation is claimed based on a multiplier rooted in underlying new "direct jobs" (or preservation of existing direct jobs in a troubled business) in support of an immigrant investor's individual I-526 petition affiliated with the ACFI-RC, then:

- To be credited for preserving/maintaining pre-existing direct jobs for "qualified employees" within the ACFI-RC for a "troubled business" as defined at 8 CFR 204.6(e), the individual I-526 petition must be supported by probative evidence of the number of full time (35 hours per week) qualified employees whose positions shall be preserved/maintained throughout the alien's period of conditional residency. Such evidence should include copies of quarterly state employment tax reports, Forms W-2, Forms I-9, and any other pertinent employment records sufficient to demonstrate the number of "direct" qualifying pre-existing full time jobs in the specified troubled business have been preserved/maintained, and any other pertinent employment records sufficient to demonstrate the number of employees before the investment.
- To be credited with projected creation of new "direct" jobs for "qualifying employees" upon filing the I-526 petition, then the petition must be supported by a comprehensive detailed business plan and supporting financial, marketing and related data and analysis providing a reasonable basis for projecting creation of the new direct jobs.
- For purposes of an alien investor's filing of a subsequent I-829 petition to remove the conditions wherein the investment through the ACFI-RC in an enterprise for which the initial I-526 petition approval involved the creation of new direct jobs or the creation of new indirect jobs based on a multiplier tied to underlying new direct jobs, then to support the full number of direct and indirect new jobs being claimed at that point, an alien's subsequent I-829 petition will need to be supported by probative evidence of the number of new direct full time (35 hours per week) qualified employees whose positions have been created as a result of the alien's investment. Such evidence would include copies of quarterly state employment tax reports,

Forms W-2, Forms I-9, and any other pertinent employment records sufficient to demonstrate the number of qualified employees whose jobs were created directly.

INDIVIDUAL EB-5 INVESTOR AFFILIATION WITH THE REGIONAL CENTER:

Each individual petition, in order to demonstrate that it is associated with the ACFI-RC, in conjunction with addressing all the requirements for an individual alien entrepreneur petition, shall also contain as supporting evidence relating to this regional center designation, the following:

1. A copy of this letter of approval and designation.
2. A copy of the approved regional center narrative proposal and business plan, and any applicable approved amendments.
3. A copy of the job creation methodology required in 8 CFR 204.6(j)(4)(iii), as contained in the initial and/or applicable amended regional center economic analysis which has been approved by USCIS in its final version, which reflects that investment by an individual alien investor of at least \$500,000 into a commercial enterprise in a targeted economic cluster (or \$1,000,000 into an enterprise located in a Non-Rural or Targeted Employment Area) within the geographic area of the ACFI-RC will preserve and/or create full-time employment positions, either directly or indirectly, for not fewer than ten qualified employees.
4. A copy of the Advisory Agreement the ACFI-RC the Alabama Partnership created to finance a new commercial enterprise through the ACFI-RC that is legally binding.
5. A copy of the actual confidential information memorandum.
6. A copy of the actual offering memorandum provided to the alien investor.
7. A copy of the subscription agreement for a limited partnership unit which is legally binding on the petitioner and constitutes the agreement between the limited partnership and the alien investor.
8. A copy of the escrow agreement and instructions which is legally binding on the petitioner and the ACFI-RC.

The approval and designation by USCIS of the ACFI-RC does not reflect any determination on the merits of individual petitions filed by alien entrepreneurs under the Immigrant Investor Pilot Program. All petitions for alien entrepreneurs who invest within the regional center will be adjudicated by the USCIS on a case-by-case basis and each petition must be fully documented. The individual petitions must be submitted to the USCIS Texas Service Center.

DESIGNEE'S RESPONSIBILITIES INHERENT IN CONDUCT OF THE ACFI REGIONAL CENTER:

The regulations at 8 CFR 204.6(m)(6) require that an approved regional center in order to maintain the validity of its approval and designation must continue to meet the statutory requirements of the Immigrant Investor Pilot Program by serving the purpose of promoting economic growth, including increased export sales, improved regional productivity, job creation, and increased domestic capital investment. Therefore, in order for USCIS to determine whether your regional center is in compliance with the above cited regulation, and in order to continue to operate as a USCIS approved and designated regional center, your administration, oversight, and management of your regional center shall be such as to monitor all investment activities under the sponsorship of your regional center and to maintain records, data and information on a quarterly basis in order to report to USCIS upon request year to date for each Federal Fiscal Year¹, commencing with the current year as follows:

1. The principal official and point of contact of the ACFI-RC responsible for the normal operation, management and administration of the regional center.
2. How the ACFI-RC is administering its regional center and is actively engaged in supporting a due diligence screening of its alien investors' lawful source of capital and the alien investor's ability to fully invest the requisite amount of capital.
3. How the ACFI-RC is actively engaged in the evaluation, oversight and follow up on any proposed commercial activities that will be utilized by alien investors in order to create direct and/or indirect jobs through qualifying EB-5 capital investments into commercial enterprises within the State of Alabama.
4. The name, date of birth, and alien registration number of each alien investor who makes an investment and files an EB-5/I-526 Petition with USCIS, specifying whether the petition was approved, denied, or withdrawn by the petitioner.
5. The country of nationality of each alien investor who makes an investment and files an EB-5/I-526 petition with USCIS.
6. The city and state of residence of each alien investor who makes an investment and files an EB-5/I-526 petition with USCIS.
7. The categories of business activity within the geographic boundaries of your regional center that have received the alien investors capital, and in what amount
8. The names and locations of the each job creating commercial enterprise located within the geographic boundaries of your regional center that has received alien investor capital.
9. The amounts of alien investor capital and the amounts of other domestic capital that has been invested together in each job creating commercial enterprise specified in item 8 above, distinguishing the separate totals for each.²

¹ A Federal Fiscal Year runs for twelve consecutive months from October 1st to September 30th.

² A separate break out by aggregate amount of alien investor capital vs. aggregate amount of domestic capital invested where applicable.

10. The total aggregate number of approved EB-5 alien investor I-526 petitions per Federal Fiscal Year to date made through your regional center.
11. The total aggregate number of approved EB-5 alien investor I-829 petitions per Federal Fiscal Year to date through your regional center.
12. The total aggregate of EB-5 alien capital invested through your regional center for each Federal Fiscal Year to date since your approval and designation.
13. The combined total aggregate of "new" direct and/or indirect jobs created by EB-5 investors through your regional center for each Federal Fiscal Year to date since your approval and designation.
14. If applicable, the total aggregate of "preserved" jobs by EB-5 alien investors into troubled businesses through your regional center for each Federal Fiscal Year to date since your approval and designation.
15. If for any given Federal Fiscal Year your regional center does not have investors to report, then provide an explanation for the inactivity along with a specific plan which details timelines and steps to actively promote your regional center program, and recruit legitimate and viable alien investors.
16. Notification to USCIS within 30 days of the occurrence any material change in the structure, operation, administration, focus, or activities relating to your regional center's basis for it's most recent designation and/or reaffirmation by USCIS.
17. The total aggregate of EB-5 alien capital invested through your regional center for each Federal Fiscal Year.

If you have any questions concerning the ACFI Regional Center approval and designation under the Immigrant Investor Pilot Program, please contact the USCIS Foreign Trader, Investor and Regional Center Program at (202)272-8410.

Sincerely,

JA, *NRB*

John M. Allen
Acting Chief
Service Center Operations

cc: Official File
MRBEREZ 6/11/07

MRBere
6-11-07





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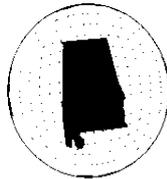
Sincerely,

for, 
John M. Allen
Acting Chief
Service Center Operations





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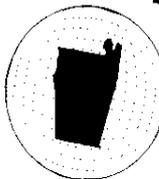


ACFI

Boyd Campbell
General Counsel

**Alabama Center for
Foreign Investment**

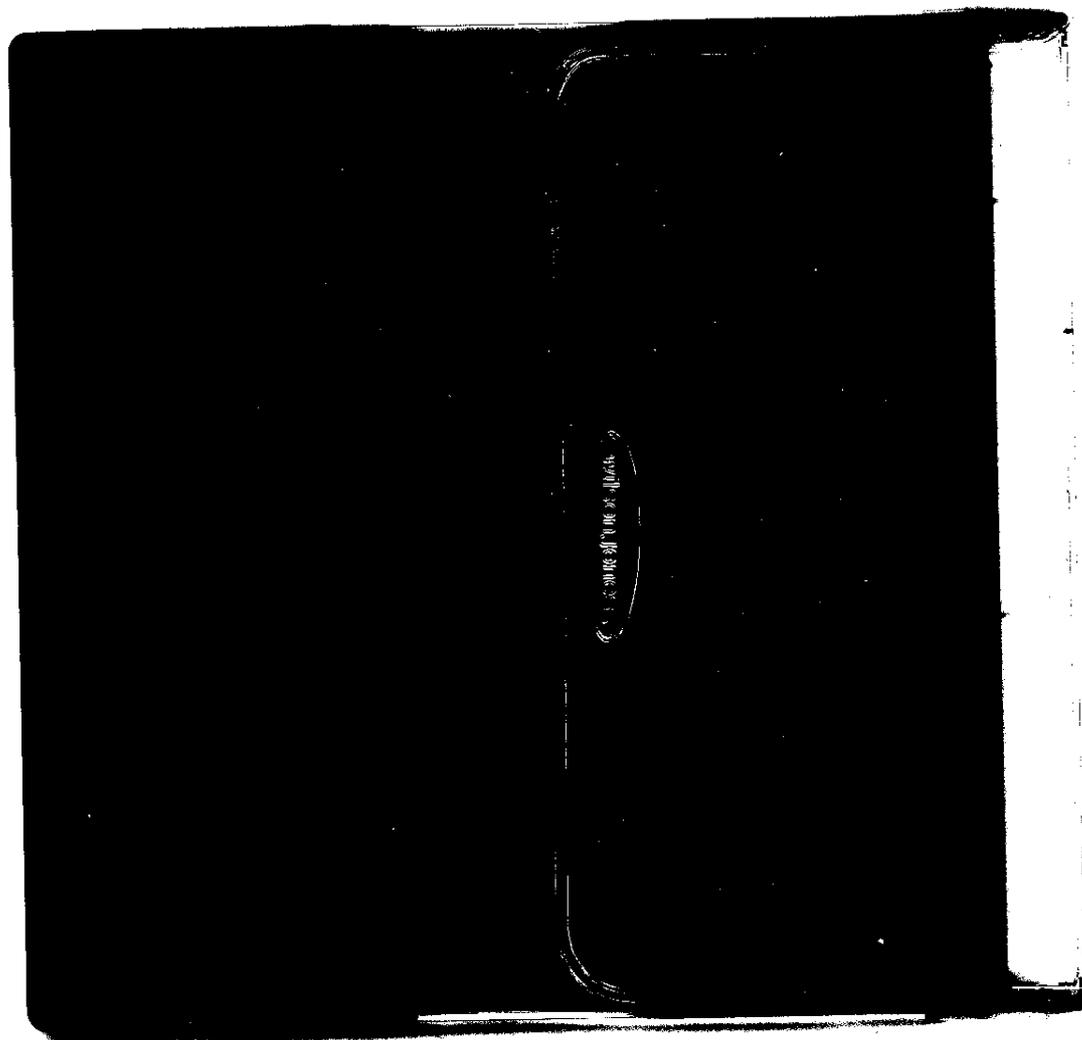
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tel: 334-954-3111, fax: 334-954-3112
email: acfi@bellsouth.net
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ACFI

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List of cities in Alabama

From Wikipedia, the free encyclopedia

This list of current cities, towns, and unincorporated communities in the U.S. State of Alabama. At the top is a list of cities categorized by population. The overall listing shows the name of the city and county:

Major cities by population

City Population > 200,000

- Birmingham - 231,483^[1]
- Montgomery - 200,127^[1]

City Population 199,999 – 150,000

- Mobile - 191,544^[1]
- Huntsville - 166,313^[1]

City Population 149,999 – 100,000

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- Tuscaloosa - 81,358^[2]
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City Population 49,999– 30,000

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- Gadsden - 37,405^[2]
- Florence - 36,480^[2]
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- Vestavia Hills - 31,022^[2]
- Prattville - 30,043^[2]

City Population 29,999– 20,000

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A

- Abbeville, Henry County
- Abel, Clay County
- Abernant, Tuscaloosa County
- Acmar, St. Clair County
- Ada, Montgomery County
- Adamsville, Jefferson County
- Addison, Winston County
- Adger, Jefferson County
- Andalusia, Covington County
- Anderson, Lauderdale County
- Annemarie, Wilcox County
- Anniston, Calhoun County
- Aquilla, Washington County
- Arab, Marshall County
- Ardmore, Limestone County
- Argo, Jefferson County

Response TO
Crosscom on
Jobs issue
5-16-07



MAY 16 2007

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redd

MAY 16 2007

ACFI

May 13, 2007

U.S. CITIZENSHIP AND IMMIGRATION SERVICES
ATTN: MORRIE BEREZ, CHIEF ADJUDICATIONS OFFICER
INVESTOR AND REGIONAL CENTER PROGRAM
111 MASSACHUSETTS AVE., N.W. 3RD FL, STE 3000
WASHINGTON DC 20529

Re: Alabama Center for Foreign Investment, L.L.C.

Dear Morrie:

Thank you for the time you and your staff took last week to host a conference call with Dr. Edwards, Boyd, and myself. We sincerely appreciate your input, guidance, and recommendation.

Following is a letter from Boyd with two backup exhibits and a letter from Dr. Edwards that also has supportive documentation. Hopefully, this additional material will provide you the necessary information that was lacking in the previous submissions. However, if you find that additional information is needed or if you have any questions, please contact me at (334) 399-0123.

Morrie, thank you again and we look forward to what will hopefully be a very good and long lasting relationship with you and your staff.

Sincerely,

RON DRINKARD
Director

cc: Boyd Campbell

Alabama Center for Foreign Investment

RSA Union, 100 N. Union St., Suite 682, 36104, P.O. Box 5079, Montgomery, AL 36103
www.acfi.alabama.com

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American Academy of Child & Adolescent Psychiatry (AACAP)

The American Academy of Child and Adolescent Psychiatry (AACAP)
3615 Wisconsin Avenue, N.W.
Washington, D.C.20016-3007

Tel 202.966.7300
Fax: 202.966.2891

Model for Minimum Staffing Patterns for Hospitals Providing Acute Inpatient Treatment for Children and Adolescents with Psychiatric Illnesses

Approved by Council, December 1990

The AACAP makes the following statement to help physicians, patients, families, treatment institutions, planners and fiscal intermediaries, understand the therapeutic role of different disciplines and complementary relations among the staff in acute psychiatric hospital treatment programs.

Acute psychiatric treatment for children and adolescents requires the use of intensive and complex resources. We have the responsibility to our patients to ensure the quality and effectiveness of this treatment. The standards are designed to be a minimum in terms of both staffing structure and numbers of staff.

Various factors of patient selection and program objectives require increased staffing. Training and research programs are examples. It should be noted that the requirements for psychiatrists are for diagnostic and psychiatric management only. Individual and family psychiatrists are for diagnostic and psychiatric management only. Individual and family psychotherapy, done by the attending psychiatrists, are considered to require additional time commitment.

The availability of a sufficient number of high quality staff is an absolute necessity to qualify a program to provide acute psychiatric hospital treatment. While there are many appropriate variations in programs and staffing, it is important that a model be established for minimum patterns of staffing.

Principles of Staffing

Team and Authority

Staffing for an inpatient program depends on the mission of the program, severity of the illness, the degree of impairment, and the complexity of the situation. Program focus and physical design interact with program staffing. The responsibility for balancing these interactive factors rests with the program administrative team.

At a minimum, the program administrative team with the responsibility for the entire treatment program must include a qualified child and adolescent psychiatrist, and a qualified psychiatric nurse.

The program must be consistent with a hospital administration as conveyed by an appropriate representative of the administration.

The program is developed by the administrative team and approved by the medical staff and hospital administration.

Staffing and program organization and other ancillary services such as psychology, education, social work, pediatric medicine and occupational therapy, need to be professionals in those disciplines.

It is the responsibility of the child and adolescent psychiatrists to maintain the integrity of professional judgements and behaviors independent of influence of the source of compensation (Principles of Practice of the American Academy of Child and Adolescent Psychiatry).

The staff of various disciplines must meet the facility's specific written criteria for credentials and clinical privileges.

The administrative team has the responsibility for a program of continuous quality improvement.

Model Staffing Patterns

Attending Psychiatrist

Credentials:

A licensed physician who has completed an approved program in child and adolescent psychiatry. For patients 14 years of age and older, a general psychiatrist with documented specialized training, supervised experience and demonstrated competence in work with adolescents and their families, may be considered a qualified attending psychiatrist. Continuing medical education is essential.

Ratio:

There will be a sufficient number of qualified attending psychiatrists to prove the basic functions of evaluations, admissions, diagnoses, prescribing of treatment, and discharging patients, and to supervise the clinical treatment team.

Basic Functions:

At a minimum, functions must be performed as outlined at the frequency prescribed in the Documentation of Medical Necessity of Child and Adolescent Psychiatric Treatment: Guidelines for Use in Managed Care, Third-Party Coverage and Peer Review (AACAP, October 1990).

At a minimum, the attending psychiatrists must document psychiatric management with progress notes every three days.

At a minimum and not including individual, group or family psychotherapy, the attending psychiatrist must spend sufficient hours per week in the patient's psychiatric management and treatment to properly provide for admission, discharge, treatment team, family and staff conferences, ordering and supervising treatment, communication with parents, ongoing psychiatric assessment,

and documentation. Week-by-week the time will increase or decrease according to the number of admissions, initial evaluations, basic evaluations or comprehensive examinations. Ordinarily it would be expected that these responsibilities would require no less than 2.5 hours per week.

This minimum number of hours will need to be increased to account for additional medical factors, training and research.

Social Worker or Other Professional Responsible for Family Contacts

Credentials:

Mental health professional who has a master's degree in social work or related field. A mental health professional with a bachelor's degree supervised by a master's-level social worker is also considered qualified. Continuing education and in-service training is essential. The staff must include at least one social worker who has experience in child and adolescent inpatient treatment.

Ratio:

The number of social workers, or another discipline charged with family assessment and family contacts per week, should be at least one-full time equivalent to 10 patients. The number of staff may need to increase if extensive supplementary functions are included.

Basic Functions:

A basic family assessment within three days of admission.

A comprehensive social assessment within 14 days.

A weekly family and/or agency contact and progress note documenting the staff's active involvement in the implementation of treatment plan goals.

Coordination of discharge planning.

Participation in at least one treatment team meeting a week.

Supplemental Functions:

Family therapy and group therapy.

Family, parent and patient education.

Psychiatric Nurses

Credentials:

Registered nurse with appropriate state license supervised by a qualified psychiatric nurse, i.e., a bachelor's - or - master's - level nurse with experience in child and adolescent psychiatric inpatient nursing. Continuing education and in-service training is essential.

Ratio:

A program requires one psychiatric nurse per shift for each 12 patients. An additional group of 10 patients. This number also needs to be adjusted according to the acuity, medical treatment, medication and extensive functions.

Basic Functions:

Initial assessment of patient's nursing needs and documentation of nursing needs and documentation of nursing components of an initial treatment plan.

A daily assessment and documentation of the patient, the patient's treatment and response to treatment.

Supervision of assessments done by psychiatric technicians and countersigning of their documentation.

Provision and documentation of medical treatment and medication as needed.

Development of the appropriate psychiatric nursing components of the treatment plan.

Implementation of the interventions in the treatment plan that are designated for psychiatric nurses.

Implement milieu management.

Health teaching.

Supplemental Functions:

Primary nursing.

Individual milieu interventions (individualized behavioral management).

Group therapy.

Specialized treatment for high-acuity patients, e.g., suicidal, assaultive, severely disorganized, delopement risk, acute medical distress (unstable diabetes or asthma).

Child and Adolescent Psychiatric Technician

Also known as a child care worker, mental health specialist, child care specialist, mental health associate.

Credentials:

Educational credentials vary. Extensive pre-service and ongoing in service training is essential. The assignment of clinical responsibilities must consider careful evaluation of the combination of training, experience and personal characteristics such as maturity, empathy and objectivity.

Ratio:

This is determined by considering general/generic supervision in the treatment milieu. (See final section on generic staffing).

Basic Functions:

Establish and maintain behavioral supervision of children.

Maintain implementation of safe, therapeutic milieu.

Implement specific assigned aspects of the treatment plan.

Observe, assess, and document the patient's status.

Assist in planning and supervision of leisure activities.

Participate in the observation and documentation of the patient's treatment.

Functions Shared By Nurse and Psychiatric Technician:

Certain functions are done by the nurse and/or psychiatric technician.

Observation, assessment and documentation of the patient's condition on each shift. Where the observation and documentation is done by the psychiatric technician, the note is countersigned by the nurse responsible for the patient on that shift.

Supervision of the patients and maintaining the safety and therapeutic quality of the milieu. (Both have responsibility for this).

Assisting, as necessary, the children in their daily activities, including leisure activities, transportation, activities related to personal hygiene.

Shared Supplemental Functions:

Individual patient discussions.

Assisting in group therapy.

Leading various therapeutic activities.

Mental health education with parents and patients.

Behavioral management classes.

Ratio for General Staffing/Generic Supervision

In these parameters, units are considered to be from 9 to 24 child or adolescent patients. When the children are occupied primarily in the program unit during the day and evening, the minimum number is three staff to nine patients, proceedings in a three-to-one ratio. With this staffing pattern staff can accomplish their basic responsibilities. Supplemental complex or intensive interventions will require additional staffing.

When 18 or fewer patients located on one program unit are asleep, the minimum number of staff is two. With over 18 patients asleep, the minimum level is three staff. In either case, there must be an additional person available to help with sudden change in acuity. This should not reduce the basic staffing on another unit. At night, when the patients are asleep there should be one nurse to 50 patients per shift with an on-call nurse who can come on site.

Ratios are dependent on such variables as the number of children in the living unit, the physical configuration of the facilities, the acuity including developmental levels, the frequency of turnover and length of stay, and the availability of off-unit activities, e.g., specialized recreational activities.

Other Staffing Requirements:

Children and adolescents treated in acute psychiatric hospital programs require additional special staff. Due to the variability in program structure and patient characteristics, the number of staff is not specified. Staff must be available to meet the following program and supervisory functions:

Psychological Services:

Sufficient licensed psychologist to provide relevant and appropriate psychological testing. Cognitive evaluation is particularly important. In some programs, psychologists may be involved in treatment plan development, individual, group and family psychotherapy and other types of therapeutic

intervention.

Educational Services:

Educators to assess academic achievement and needs, maintain educational progress and accomplish transfer into an appropriate post-hospital educational program. Patients need an educational program 5 days per week under the direction of a special educator.

Therapeutic Recreation Services:

A therapeutic recreation program provided 7 days per week under the direction of a certified recreation therapist.

Relevant and Appropriate Consultation in the Following Areas:

Medical specialties

Speech and hearing evaluation

Occupational therapy

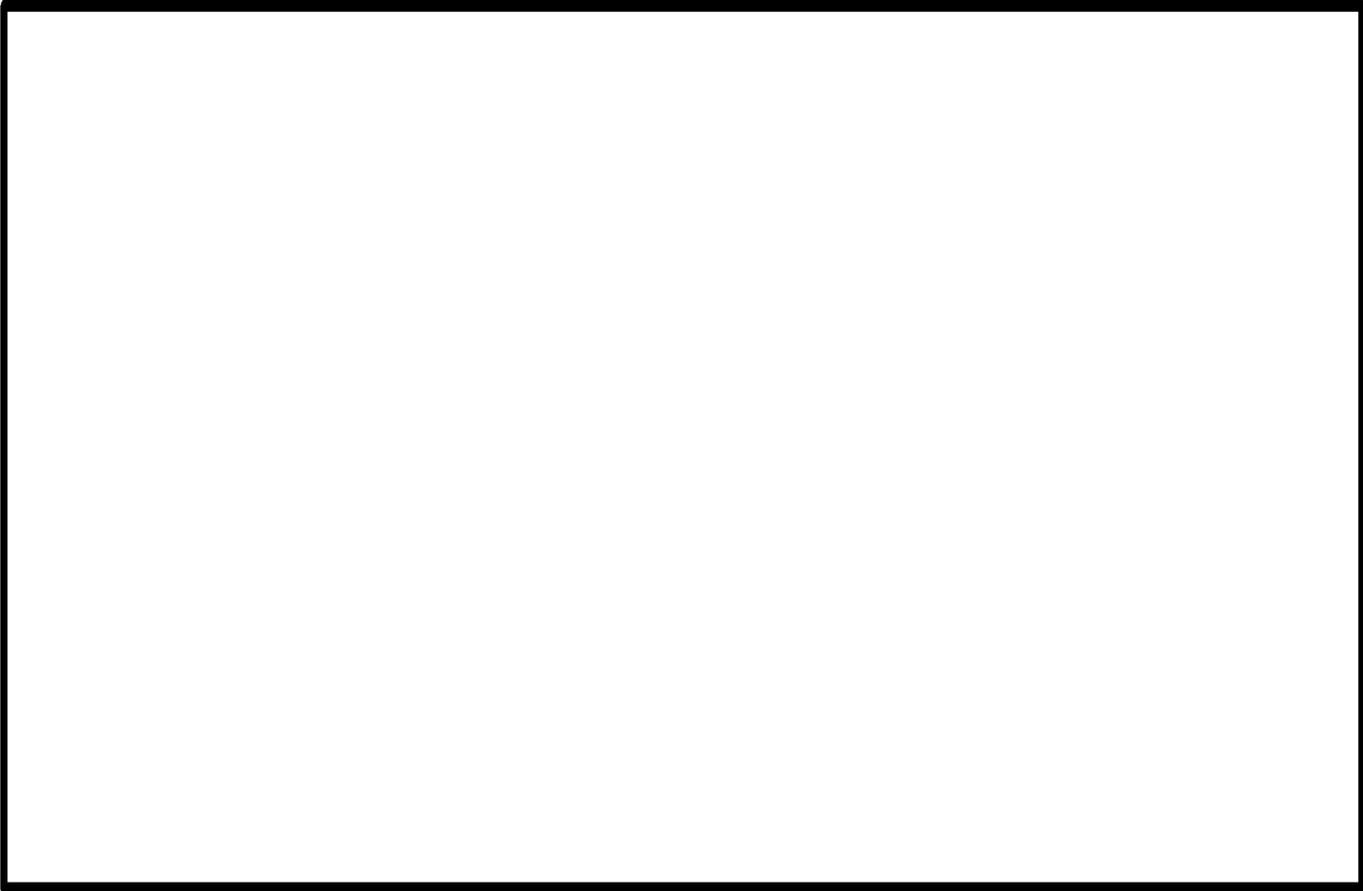
The Council of the American Academy of Child and Adolescent Psychiatry accepted these Guidelines for Minimum Staffing in 1990. The Academy has led in the development of policies, position statements and review standards. These labor-intensive efforts are fueled by the Academy's pledge to assure our patients and their families an adequate quality of medically necessary psychiatric treatment.

(b)(4)

Personnel Plan	Number of Employees in Department	Aug	Sep	Oct	Nov	Dec	Jan
Administrator	1						
Administrative Assistant	1						
Program Director/Director of Nursing	1						
Social Workers	4						
Counselors	3						
Marketing Director	1						
Nursing Services	23						
Business Office	2						
Intake Coordinator	1						
Pharmacy	1						
Dietary	5						
Maintenance	2						
Medical Records	2						
Housekeeping	3						
Total People	50						
Total Payroll							

Exhibit "B"

Feb Mar Apr May Jun FY 2008 FY 2009 FY 2010 FY 2011 FY 2012



(b)(4)

Center for
International
Business and
Economic
Development
1000 Webb Graves
Troy, Alabama
36082

334-670-3524
334-670-3636 FAX

TROY
UNIVERSITY

May 13, 2007

Mr. Morrie Berez
Chief Adjudications Officer
USCIS Foreign Traders, Investor and Regional Center Program
Service Center Operations Business and Trade Services
111 Massachusetts Avenue, NW
ULLICO Building, 3rd Floor
Washington, DC 20529

Dear Mr. Berez:

Thank you very much for the recommendations and guidance offered in our teleconference last week. Your counsel was needed and appreciated in order to prepare a clear, logical explanation to your staff on the methodology used to measure the economic impacts of future Alabama Center for Foreign Investment (ACFI) projects.

Per your request, the following explanation uses the Crenshaw County Children's Psychiatric Hospital as a case example of how IMPLAN will be applied to projects submitted by ACFI for analysis at the Troy University Center for International Business and Economic Development (CIBED).

First, and vitally significant in our explanation, is the establishment of **direct employment** created by each project as the foundation of our economic impact analysis. I felt that using direct employment as the basis of economic analysis, versus capital investment, makes the emerging impact values clear, meaningful and accurate—for example, our analysis is based on permanent direct jobs that can be matched with corresponding payroll data to give the most accurate flow of impacts to indirect and induced employment. But more important, grounding the analysis on new, full-time direct jobs allows the documentation and verification process for ACFI in the second year to be very clean and straightforward.

The Crenshaw County Children's Psychiatric Hospital Project is an uncomplicated project from which to explain the methodology

(b)(4)

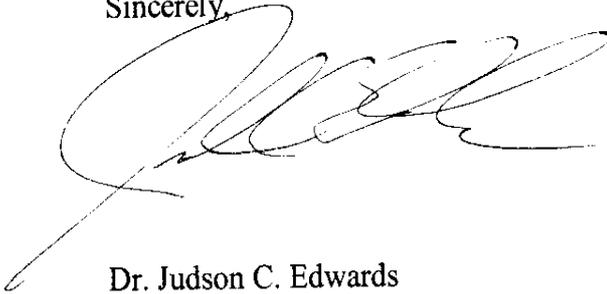
For this project, the year



investment figure is \$2.5 million—which makes this a solid project for ACFI. Attached is an employment output report from IMPLAN that presents the “flow” of new jobs per the algorithms within the model.

I hope this narrative clarifies the methodology used by the Troy University CIBED to examine the economic impacts associated with future ACFI projects. If you have any further questions or need any additional information, please do not hesitate to contact me directly at 334-670-3142 or jcedwards@troy.edu.

Sincerely,

A handwritten signature in black ink, appearing to read 'J. Edwards', written over a horizontal line.

Dr. Judson C. Edwards
Associate Professor of Economics
Director, Center for International Business and Economic Development



Employment Impact

May 14, 2007

IMPACT NAME: IMPACT MULTIPLIER: Type SAM
2007 Crenshaw County Hospital.iap

(b)(4)

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<u>Industry</u>	<u>Direct*</u>	<u>Indirect*</u>	<u>Induced*</u>	<u>Total*</u>
43 Maintenance and repair of nonresiden				
45 Other maintenance and repair constru				
107 Cut and sew apparel manufacturing				
160 Pharmaceutical and medicine manufa				
390 Wholesale trade				
394 Truck transportation				
398 Postal service				
401 Motor vehicle and parts dealers				
404 Building material and garden supply				
405 Food and beverage stores				
406 Health and personal care stores				
407 Gasoline stations				
408 Clothing and clothing accessories sto				
410 General merchandise stores				
411 Miscellaneous store retailers				
412 Nonstore retailers				
425 Nondepository credit intermediation a				
427 Insurance carriers				
430 Monetary authorities and depository c				
431 Real estate				
437 Legal services				
438 Accounting and bookkeeping service				
439 Architectural and engineering service				
444 Management consulting services				
449 Veterinary services				
457 Investigation and security services				
458 Services to buildings and dwellings				
465 Offices of physicians- dentists- and o				
467 Hospitals				
468 Nursing and residential care facilities				
478 Other amusement- gambling- and recr				
481 Food services and drinking places				
483 Automotive repair and maintenance-				
485 Commercial machinery repair and ma				
488 Death care services				
489 Drycleaning and laundry services				
492 Grantmaking and giving and social a				
494 Private households				
499 Other State and local government ente				
TOTAL				

*Dollars

Version: 2.0, 10/25

Center for
International
Business and
Economic
Development
1. Webb Graves
Tr. Alabama
36002

334-670-3524
334-670-3636 FAX

April 27, 2007

Boyd Campbell, Esq.
Alabama Center for Foreign Investment
RSA Union
100 N. Union Street, Suite 682
Post Office Box 5079
Montgomery, Alabama 36103-5079

Dear Mr. Campbell:

The following attachment is an employment impact analysis for the Pike Road School Project through the application of IMPLAN. This report does not include construction jobs, per the request of ACFI based upon the direction of the U.S. Citizenship and Immigration Services. The findings indicated that 153 direct jobs would result in approximately 38 induced jobs.

I hope that this letter assists the efforts of ACFI. Please let me know if I can be of any further service.

Sincerely,



Dr. Judson C. Edwards
Associate Professor of Economics
Director, Center for International Business and Economic Development





Employment Impact

April 26, 2007

IMPACT NAME: Pike Road School Project MULTIPLIER: Type SAM
2007 Pike Road.iap

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<u>Industry</u>	<u>Direct*</u>	<u>Indirect*</u>	<u>Induced*</u>	<u>Total*</u>
1 Oilseed farming				
2 Grain farming				
3 Vegetable and melon farming				
4 Tree nut farming				
5 Fruit farming				
6 Greenhouse and nursery production				
8 Cotton farming				
10 All other crop farming				
11 Cattle ranching and farming				
12 Poultry and egg production				
13 Animal production- except cattle and				
14 Logging				
15 Forest nurseries- forest products- and	(b)(4)			
17 Hunting and trapping				
18 Agriculture and forestry support activ				
25 Sand- gravel- clay- and refractory mi				
30 Power generation and supply				
31 Natural gas distribution				
32 Water- sewage and other systems				
42 Maintenance and repair of farm and				
43 Maintenance and repair of nonresiden				
45 Other maintenance and repair constru				
47 Other animal food manufacturing				
61 Fruit and vegetable canning and dryi				
62 Fluid milk manufacturing				
67 Animal- except poultry- slaughtering				
68 Meat processed from carcasses				
69 Rendering and meat byproduct proce				
70 Poultry processing				
73 Bread and bakery product- except fr				
75 Mixes and dough made from purchase				
82 Mayonnaise- dressing- and sauce man				
85 Soft drink and ice manufacturing				
87 Wineries				
100 Curtain and linen mills				
101 Textile bag and canvas mills				
103 Other miscellaneous textile product m				
112 Sawmills				
113 Wood preservation				
115 Veneer and plywood manufacturing				
117 Wood windows and door manufactur				
119 Other millwork- including flooring				
120 Wood container and pallet manufactu				
123 Miscellaneous wood product manufac				
126 Paperboard container manufacturing				
131 Die-cut paper office supplies manufa				
136 Manifold business forms printing				
137 Books printing				
139 Commercial printing				
152 Plastics material and resin manufactu				
156 Nitrogenous fertilizer manufacturing				
161 Paint and coating manufacturing				
171 Other miscellaneous chemical produc				
172 Plastics packaging materials- film an				
173 Plastics pipe- fittings- and profile sh				
177 Plastics plumbing fixtures and all othe				
178 Foam product manufacturing				
180 Rubber and plastics hose and belting				
185 Brick and structural clay tile manufa				
192 Ready-mix concrete manufacturing				
194 Concrete pipe manufacturing				
195 Other concrete product manufacturin				

*Dollars



Employment Impact

April 26, 2007

IMPACT NAME: Pike Road School Project MULTIPLIER: Type SAM
2007 Pike Road.iap

Copyright MIG

Industry	Direct*	Indirect*	Induced*	Total*
211 Aluminum sheet- plate- and foil man				
212 Aluminum extruded product manufac				
215 Primary nonferrous metal- except co				
221 Ferrous metal foundaries				
227 All other forging and stamping				
232 Prefabricated metal buildings and c				
233 Fabricated structural metal manufact				
234 Plate work manufacturing				
235 Metal window and door manufacturi				
236 Sheet metal work manufacturing				
237 Ornamental and architectural metal				
241 Hardware manufacturing				
242 Spring and wire product manufacturi				
243 Machine shops				
248 Metal valve manufacturing				
259 Construction machinery manufacturi				
273 Other commercial and service indust				
278 AC- refrigeration- and forced air heat				
292 Conveyor and conveying equipment				
293 Overhead cranes- hoists- and monorai				
294 Industrial truck- trailer- and stacker				
297 Packaging machinery manufacturing				
303 Computer storage device manufactur				
312 All other electronic component manu				
326 Lighting fixture manufacturing				
332 Other major household appliance man				
334 Motor and generator manufacturing				
335 Switchgear and switchboard apparatus				
346 Motor vehicle body manufacturing				
347 Truck trailer manufacturing				
350 Motor vehicle parts manufacturing				
353 Other aircraft parts and equipment				
356 Railroad rolling stock manufacturing				
362 Wood kitchen cabinet and countertop				
363 Upholstered household furniture man				
372 Mattress manufacturing				
373 Blind and shade manufacturing				
374 Laboratory apparatus and furniture m				
376 Surgical appliance and supplies manu				
378 Ophthalmic goods manufacturing				
379 Dental laboratories				
380 Jewelry and silverware manufacturin				
381 Sporting and athletic goods manufact				
384 Sign manufacturing				
389 Buttons- pins- and all other miscell				
390 Wholesale trade				
391 Air transportation				
392 Rail transportation				
394 Truck transportation				
395 Transit and ground passenger transpo				
396 Pipeline transportation				
397 Scenic and sightseeing transportation				
398 Postal service				
399 Couriers and messengers				
400 Warehousing and storage				
401 Motor vehicle and parts dealers				
402 Furniture and home furnishings store				
403 Electronics and appliance stores				
404 Building material and garden supply				
405 Food and beverage stores				
406 Health and personal care stores				
407 Gasoline stations				

(b)(4)

*Dollars



Employment Impact

April 26, 2007

IMPACT NAME: Pike Road School Project MULTIPLIER: Type SAM
2007 Pike Road.iap

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<u>Industry</u>	<u>Direct*</u>	<u>Indirect*</u>	<u>Induced*</u>	<u>Total*</u>
-----------------	----------------	------------------	-----------------	---------------

- 408 Clothing and clothing accessories sto
- 409 Sporting goods- hobby- book and mus
- 410 General merchandise stores
- 411 Miscellaneous store retailers
- 412 Nonstore retailers
- 413 Newspaper publishers
- 414 Periodical publishers
- 415 Book publishers
- 416 Database- directory- and other publis
- 417 Software publishers
- 418 Motion picture and video industries
- 419 Sound recording industries
- 420 Radio and television broadcasting
- 421 Cable networks and program distribu
- 422 Telecommunications
- 424 Data processing services
- 425 Nondepository credit intermediation a
- 426 Securities- commodity contracts- inv
- 427 Insurance carriers
- 428 Insurance agencies- brokerages- and r
- 429 Funds- trusts- and other financial veh
- 430 Monetary authorities and depository c
- 431 Real estate
- 432 Automotive equipment rental and lea
- 433 Video tape and disc rental
- 434 Machinery and equipment rental and
- 435 General and consumer goods rental ex
- 436 Lessors of nonfinancial intangible ass
- 437 Legal services
- 438 Accounting and bookkeeping service
- 439 Architectural and engineering service
- 440 Specialized design services
- 441 Custom computer programming servi
- 442 Computer systems design services
- 443 Other computer related services- inclu
- 444 Management consulting services
- 445 Environmental and other technical co
- 446 Scientific research and development s
- 447 Advertising and related services
- 448 Photographic services
- 449 Veterinary services
- 450 All other miscellaneous professional
- 451 Management of companies and enterp
- 452 Office administrative services
- 453 Facilities support services
- 454 Employment services
- 455 Business support services
- 456 Travel arrangement and reservation s
- 457 Investigation and security services
- 458 Services to buildings and dwellings
- 459 Other support services
- 460 Waste management and remediation s
- 461 Elementary and secondary schools
- 462 Colleges- universities- and junior col
- 463 Other educational services
- 464 Home health care services
- 465 Offices of physicians- dentists- and o
- 466 Other ambulatory health care services
- 467 Hospitals
- 468 Nursing and residential care facilities
- 469 Child day care services
- 470 Social assistance- except child day ca

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(b)(4)				
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*Dollars



Employment Impact

April 26, 2007

IMPACT NAME: Pike Road School Project MULTIPLIER: Type SAM
2007 Pike Road.iap

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<u>Industry</u>	<u>Direct*</u>	<u>Indirect*</u>	<u>Induced*</u>	<u>Total*</u>
471 Performing arts companies				
472 Spectator sports				
473 Independent artists- writers- and per				
474 Promoters of performing arts and spo				
475 Museums- historical sites- zoos- and				
476 Fitness and recreational sports center				
477 Bowling centers				
478 Other amusement- gambling- and recr				
479 Hotels and motels- including casino h				
480 Other accommodations				
481 Food services and drinking places				
482 Car washes				
483 Automotive repair and maintenance-				
484 Electronic equipment repair and mai				
485 Commercial machinery repair and ma				
486 Household goods repair and mainten				
487 Personal care services				
488 Death care services				
489 Drycleaning and laundry services				
490 Other personal services				
491 Religious organizations				
492 Grantmaking and giving and social a				
493 Civic- social- professional and simila				
494 Private households				
496 Other Federal Government enterprise				
497 State and local government passenger				
498 State and local government electric uti				
499 Other State and local government ente				
503 State & Local Education				

*Dollars

Version:2.0.1025

Center for
International
Business and
Economic
Development
Troy University
Troy, Alabama
36082

334-670-3524
334-670-3636 FAX

April 30, 2007

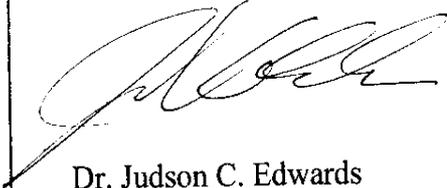
Boyd Campbell, Esq.
Alabama Center for Foreign Investment
RSA Union
100 N. Union Street, Suite 682
Post Office Box 5079
Montgomery, Alabama 36103-5079

Dear Mr. Campbell:

The following attachment is an employment impact analysis for the Crenshaw County Psychiatric Hospital Project through the application of IMPLAN. This report does not include construction jobs, per the request of ACFI based upon the direction of the U.S. Citizenship and Immigration Services. The findings indicated that 50 direct jobs would result in approximately 13 indirect and induced jobs.

I hope that this letter assists the efforts of ACFI. Please let me know if I can be of any further service.

Sincerely,



Dr. Judson C. Edwards
Associate Professor of Economics
Director, Center for International Business and Economic Development





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Employment Impact

April 30, 2007

IMPACT NAME: IMPACT MULTIPLIER: Type SAM
Crenshaw County Hospital.iap

Industry	Direct*	Indirect*	Induced*	Total*
1 Oilseed farming				
2 Grain farming				
3 Vegetable and melon farming				
5 Fruit farming				
8 Cotton farming				
10 All other crop farming				
11 Cattle ranching and farming				
12 Poultry and egg production				
13 Animal production- except cattle and				
14 Logging				
18 Agriculture and forestry support activ				
30 Power generation and supply				
31 Natural gas distribution				
42 Maintenance and repair of farm and r				
43 Maintenance and repair of nonresider				
45 Other maintenance and repair constru				
107 Cut and sew apparel manufacturing				
112 Sawmills				
115 Veneer and plywood manufacturing		(b)(4)		
122 Prefabricated wood building manufac				
160 Pharmaceutical and medicine manufa				
181 Other rubber product manufacturing				
282 Special tool- die- jig- and fixture mar				
346 Motor vehicle body manufacturing				
362 Wood kitchen cabinet and countertop				
390 Wholesale trade				
394 Truck transportation				
397 Scenic and sightseeing transportation				
398 Postal service				
401 Motor vehicle and parts dealers				
402 Furniture and home furnishings store				
404 Building material and garden supply				
405 Food and beverage stores				
406 Health and personal care stores				
407 Gasoline stations				
408 Clothing and clothing accessories sto				
410 General merchandise stores				
411 Miscellaneous store retailers				
412 Nonstore retailers				
425 Nondepository credit intermediation :				
427 Insurance carriers				
428 Insurance agencies- brokerages- and i				
430 Monetary authorities and depository c				
431 Real estate				
433 Video tape and disc rental				
437 Legal services				
438 Accounting and bookkeeping service				
439 Architectural and engineering service				
444 Management consulting services				
449 Veterinary services				
457 Investigation and security services				
458 Services to buildings and dwellings				
461 Elementary and secondary schools				
465 Offices of physicians- dentists- and o				
467 Hospitals				
468 Nursing and residential care facilities				
469 Child day care services				
470 Social assistance- except child day ca				
478 Other amusement- gambling- and rec				
481 Food services and drinking places				
483 Automotive repair and maintenance-				
485 Commercial machinery repair and ma				

*Dollars

Version 2.01/03



Employment Impact

April 30, 2007

IMPACT NAME: IMPACT MULTIPLIER: Type SAM
Crenshaw County Hospital.iap

Industry	Direct*	Indirect*	Induced*	Total*
488 Death care services				
489 Drycleaning and laundry services				
492 Grantmaking and giving and social a				
494 Private households				
498 State and local government electric u				
499 Other State and local government ent				

(b)(4)

(b)(4)

(b)(4)

MAY 3 2007

U.S. Department of Homeland Security
111 Massachusetts Ave. NW
ULLICO Bldg., 3rd Floor
Washington, DC 20529



U.S. Citizenship
and Immigration
Services

HOOPRD 70/6.1.2-C

Ron Drinkard, Director
Alabama Center for Foreign Investment, LLC
RSA Union, 100 N. Union St., Suite 682, 36104
P.O. Box 5079
Montgomery, AL 36103

APR 23 2007

Boyd Campbell
General Counsel
Alabama Center for Foreign Investment, LLC
RSA Union, 100 N. Union St., Suite 682, 36104
P.O. Box 5079
Montgomery, AL 36103

RE: Proposal of Alabama Center for Foreign Investment (ACFI) for designation as a Regional Center under the Immigrant Investor Pilot Program.

REQUEST FOR ADDITIONAL EVIDENCE NUMBER-3

An initial and supplemental second Request for Evidence (RFE) dated respectively March 20th and March 21st 2007 specifically noted five (5) outstanding issues requiring additional information in order for this office to complete processing of your request for designation as a regional center to participate in the Immigrant Investor Pilot Program.

You submitted a response dated April 3, 2007, responding to RFEs 1 and 2. A review of your response and the supplemental information which you submitted in your response effectively was determined to have resolved four of the issues. However, your April 3rd response fails to fully respond to the March 21st RFE-2 with respect to the critical issue of claiming job creation credit for "construction jobs" contained in the economic analysis in support of the Pike Road School Project. As such, USCIS remains unable to complete processing your application. In your April 3, 2007 response you provided a letter from Dr. Judson Edwards dated March 26, 2007, essentially "promising" in any future economic analysis to "omit" construction jobs in the job creation methodology.

Regrettably this is not what USCIS requested that you submit in response to its RFE-2 dated March 21, 2007. Therefore, below is reiterated what was requested as articulated in RFE-2. **Please read and comply with the request below, then resubmit the evidence requested, including this letter, to:**

MAY 3 RECD
2007

U.S. Department of Homeland Security
111 Massachusetts Ave. NW
ULLICO Bldg., 3rd Floor
Washington, DC 20529



U.S. Citizenship
and Immigration
Services

HOOPRD 70/6.1.2-C

Ron Drinkard, Director
Alabama Center for Foreign Investment, LLC
RSA Union, 100 N. Union St., Suite 682, 36104
P.O. Box 5079
Montgomery, AL 36103

APR 23 2007

Boyd Campbell
General Counsel
Alabama Center for Foreign Investment, LLC
RSA Union, 100 N. Union St., Suite 682, 36104
P.O. Box 5079
Montgomery, AL 36103

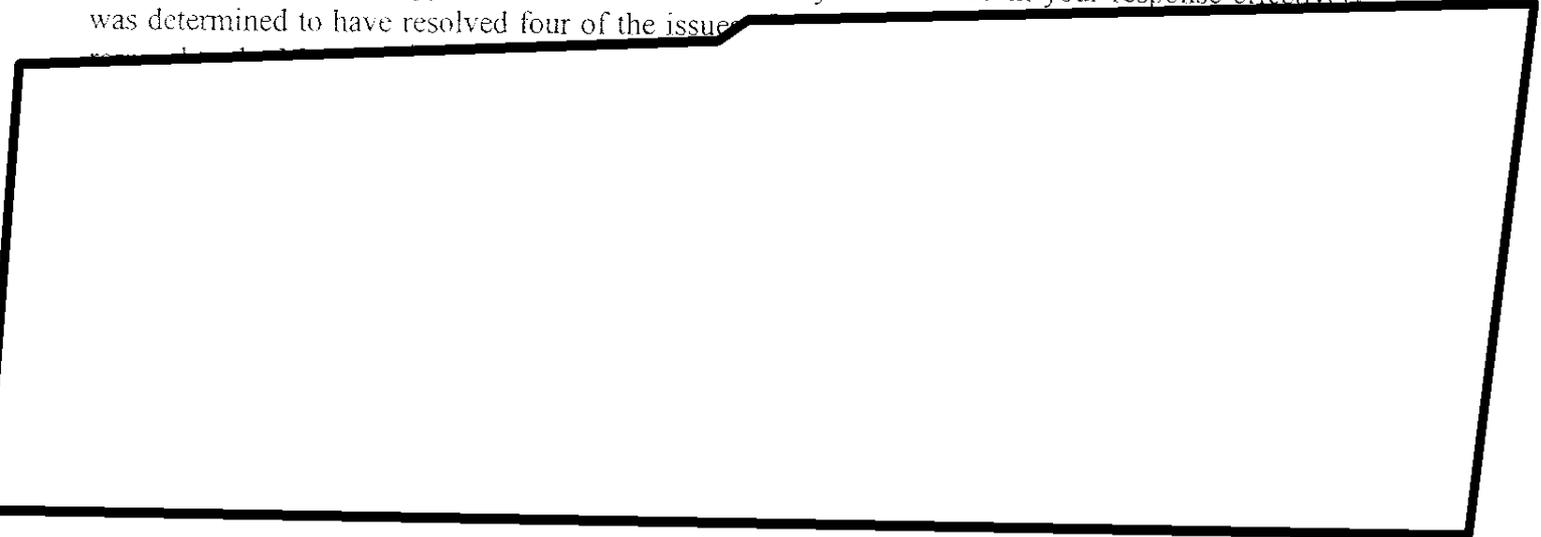
RE: Proposal of Alabama Center for Foreign Investment (ACFI) for designation as a Regional Center under the Immigrant Investor Pilot Program.

REQUEST FOR ADDITIONAL EVIDENCE NUMBER-3

(b)(4)

An initial and supplemental second Request for Evidence (RFE) dated respectively March 20th and March 21st 2007 specifically noted five (5) outstanding issues requiring additional information in order for this office to complete processing of your request for designation as a regional center to participate in the Immigrant Investor Pilot Program.

You submitted a response dated April 3, 2007, responding to RFEs 1 and 2. A review of your response and the supplemental information which you submitted in your response effectively was determined to have resolved four of the issues



U.S. Citizenship and Immigration Services
Foreign Trader, Investor & Regional Center Program
Service Center Operations Business and Trade Services
111 Massachusetts Ave, NW (ULLICO 3rd Floor)
Washington, DC 20529

(b)(4)

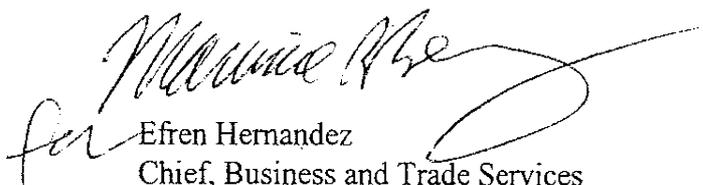
ANALYSIS OF THE ALABAMA CENTER FOR FOREIGN INVESTMENT PROPOSAL:

ISSUE: Pike Road School Project job creation claim for “construction jobs” cited in the overall narrative summary of the ACFI proposal

Please address all of the issues noted above in RFE-2 dated March 21, 2007 and return both RFE notices 2 and 3 with your reply. *Failure to reply within 12 weeks may result in the denial of your regional center designation request.* A copy of this request for evidence number 3 and the requested documentation should be attached together on top.

Should you have any questions or desire further clarification on this request, please contact Maurice R. Berez, Chief Adjudications Officer, USCIS Foreign Trader, Investor and Regional Center Program, by phone at (202) 272-8413 or via email at Morrie.Berez1@dhs.gov.

Thank you.

A handwritten signature in black ink, appearing to read "Efred Hernandez", written over a horizontal line.

Efred Hernandez
Chief, Business and Trade Services
Office of Programs and Regulation
Development

MAY 3 REC'D
2007

U.S. Department of Homeland Security
111 Massachusetts Ave, NW
ULLICO Bldg., 3rd Floor
Washington, DC 20529



U.S. Citizenship
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Services

HOOPRD 70/6.1.2-C

Ron Drinkard, Director
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RSA Union, 100 N. Union St., Suite 682, 36104
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MAR 21 2007

Boyd Campbell
General Counsel
Alabama Center for Foreign Investment, LLC
RSA Union, 100 N. Union St., Suite 682, 36104
P.O. Box 5079
Montgomery, AL 36103

RE: Proposal of Alabama Center for Foreign Investment (ACFI) for designation as a Regional Center under the Immigrant Investor Pilot Program.

REQUEST FOR ADDITIONAL EVIDENCE NUMBER-2

This request supplements the previous Request for Evidence dated March 20, 2007 and serves as an additional request for information in order for this office to complete processing of your request without further information. **Please read and comply with the additional supplemental item requested below, then resubmit the evidence requested, including this letter, to:**

U.S. Citizenship and Immigration Services
Foreign Trader, Investor & Regional Center Program
Service Center Operations Business and Trade Services
111 Massachusetts Ave, NW (ULLICO 3rd Floor)
Washington, DC 20529

(b)(4)

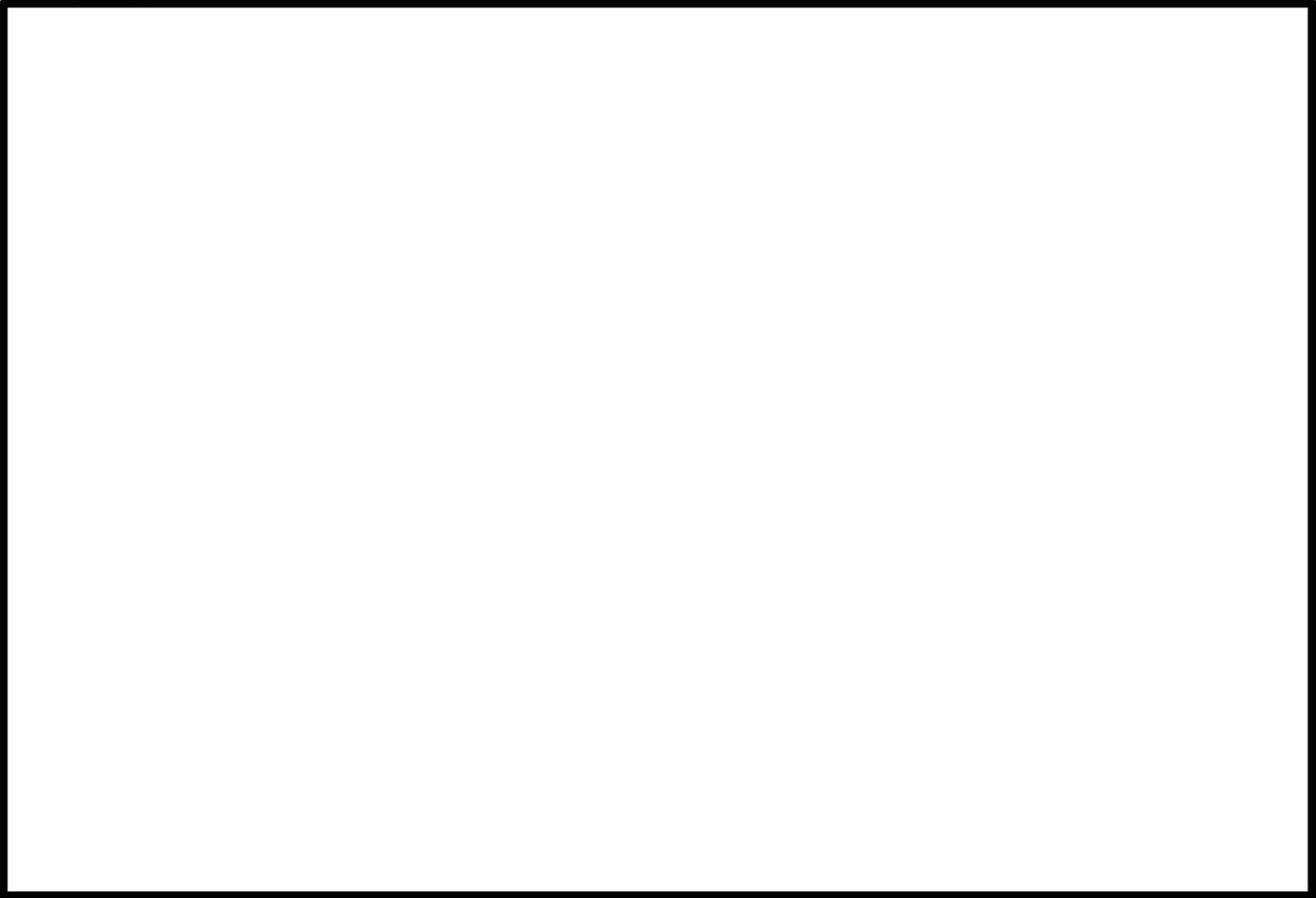
ANALYSIS OF THE ALABAMA CENTER FOR FOREIGN INVESTMENT PROPOSAL:

ISSUE: Pike Road School Project job creation claim for "construction jobs" cited in the overall narrative summary of the ACFI proposal



Alabama Center for Foreign Investment

Page 2



Please address all of the issues noted in both the first RFE dated March 20, 2007 and this RFE-2 and return both RFE notices with your reply. *Failure to reply within 12 weeks may result in the denial of your regional center designation request.* A copy of this request for evidence number 2 and the requested documentation should be attached together on top.

Should you have any questions or desire further clarification on this request, please contact Maurice R. Berez, Chief Adjudications Officer, USCIS Foreign Trader, Investor and Regional Center Program, by phone at (202) 272-8413 or via email at Morrie.Berez1@dhs.gov.

Thank you.

Efred Hernandez
Chief, Business and Trade Services
Office of Programs and Regulation
Development

(b)(4)

(b)(4)

(b)(4)

Appearance - An appearance shall be filed on this form by the attorney or representative appearing in each case. Thereafter, substitution may be permitted upon the written withdrawal of the attorney or representative of record or upon notification of the new attorney or representative. When an appearance is made by a person acting in a representative capacity, his personal appearance or signature shall constitute a representation that under the provisions of this chapter he is authorized and qualified to represent. Further proof of authority to act in a representative capacity may be required. **Availability of Records** - During the time a case is pending, and except as otherwise provided in 8CFR 103.2(b), a party to a proceeding or his attorney or representative shall be permitted to examine the record of proceeding in a Service office. He may, in conformity with 8 CFR 103.10, obtain copies of Service records or information therefrom and copies of documents or transcripts of evidence furnished by him. Upon request, he/she may, in addition, be loaned a copy of the testimony and exhibits contained in the record of proceeding upon giving his/her receipt for such copies and pledging that it will be surrendered upon final disposition of the case or upon demand. If extra copies of exhibits do not exist, they shall not be furnished free on loan; however, they shall be made available for copying or purchase of copies as provided in 8 CFR 103.10.

In re: Alabama Center for Foreign Investment, L.L.C.	Date 03/21/2007
	File No.

I hereby enter my appearance as attorney for (or representative of), and at the request of, the following named person(s):

Name Ron Drinkard	<input type="checkbox"/> Petitioner <input type="checkbox"/> Beneficiary	<input checked="" type="checkbox"/> Applicant
Address (Apt. No.) (Number & Street) (City) (State) (ZIP Code) 682 100 North Union Street Montgomery Alabama 36104		
Name	<input type="checkbox"/> Petitioner <input type="checkbox"/> Beneficiary	<input type="checkbox"/> Applicant
Address (Apt. No.) (Number & Street) (City) (State) (ZIP Code)		

Check applicable item(s) below:

<input checked="" type="checkbox"/> 1. I am an attorney and a member in good standing of the bar of the Supreme Court of the United States or of the highest court of the following State, territory, insular possession, or District of Columbia Alabama Supreme Court of Alabama and am not under a court or administrative agency order suspending, enjoining, restraining, disbaring, or otherwise restricting me in practicing law.
<input type="checkbox"/> 2. I am an accredited representative of the following named religious, charitable, social service, or similar organization established in the United States and which is so recognized by the Board:
<input type="checkbox"/> 3. I am associated with _____ the attorney of record who previously filed a notice of appearance in this case and my appearance is at his request. (If you check this item, also check item 1 or 2 whichever is appropriate.)
<input type="checkbox"/> 4. Others (Explain fully.)

SIGNATURE 	COMPLETE ADDRESS BOYD F. CAMPBELL, L.L.C. 441 Martha St., P O Box 11032 Montgomery AL 36111-0032
NAME (Type or Print) BOYD F. CAMPBELL	TELEPHONE NUMBER 334-832-9090 F334-832-9071 usvisa@yahoo.com

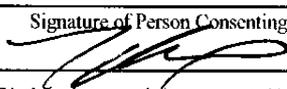
PURSUANT TO THE PRIVACY ACT OF 1974, I HEREBY CONSENT TO THE DISCLOSURE TO THE FOLLOWING NAMED ATTORNEY OR REPRESENTATIVE OF ANY RECORD PERTAINING TO ME WHICH APPEARS IN ANY IMMIGRATION AND NATURALIZATION SERVICE SYSTEM OF RECORDS:

Boyd F. Campbell

(Name of Attorney or Representative)

THE ABOVE DISCLOSURE IS IN CONNECTION WITH THE FOLLOWING MATTER:

Proposal of Alabama Center for Foreign Investment (ACFI) for designation as a Regional Center under the Immigrant Investor Pilot Program

Name of Person Consenting Ron Drinkard	Signature of Person Consenting 	Date 03/22/2007
--	---	---------------------------

(NOTE: Execution of this box is required under the Privacy Act of 1974 where the person being represented is a citizen of the United States or an alien lawfully admitted for permanent residence.)



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MAR 20 2007

Ron Drinkard, Director
Alabama Center for Foreign Investment, LLC
RSA Union, 100 N. Union St., Suite 682, 36104
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Montgomery, AL 36103

Boyd Campbell
General Counsel
Alabama Center for Foreign Investment, LLC
RSA Union, 100 N. Union St., Suite 682, 36104
P.O. Box 5079
Montgomery, AL 36103

RE: Proposal of Alabama Center for Foreign Investment (ACFI) for designation as a Regional Center under the Immigrant Investor Pilot Program.

REQUEST FOR ADDITIONAL EVIDENCE

This office is unable to complete processing of your request without further information. **Please read and comply with those items requested below, then resubmit the evidence requested to the address listed below, including this letter.**

If your submission is more than several pages, please use acco-fasteners to attach the documents at the top of each page.

U.S. Citizenship and Immigration Services
Foreign Trader, Investor & Regional Center Program
Service Center Operations Business and Trade Services
111 Massachusetts Ave, NW (ULLICO 3rd Floor)
Washington, DC 20529

(b)(4)

ANALYSIS OF THE ALABAMA CENTER FOR FOREIGN INVESTMENT PROPOSAL:

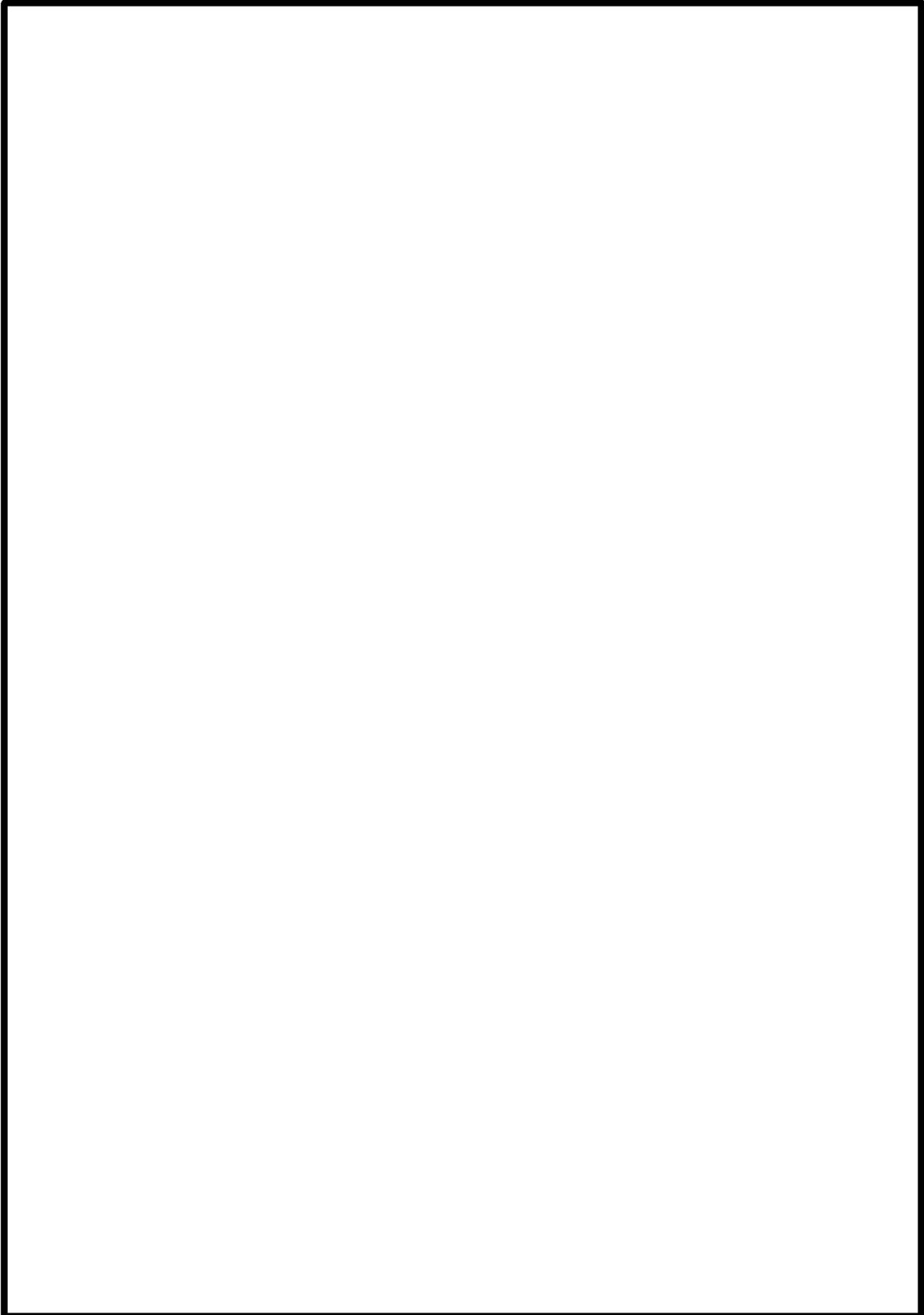
A. Separate Account and Escrow for Capital Contributed vs. Funds to Cover Fees and Operating Expenses





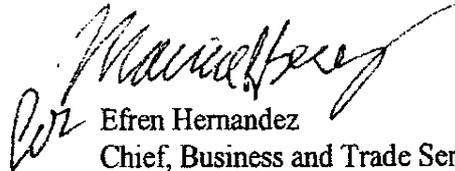
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Alabama Center for Foreign Investment
Page 3



Should you have any questions or desire further clarification on this request, please contact Maurice R. Berez, Chief Adjudications Officer, USCIS Foreign Trader, Investor and Regional Center Program, by phone at (202) 272-8413 or via email at Morrie.Berez1@dhs.gov.

Thank you.

A handwritten signature in black ink, appearing to read "Efrén Hernández", with a large, stylized flourish extending from the end of the name.

For Efrén Hernández
Chief, Business and Trade Services
Office of Programs and Regulation
Development

U.S. Department of Homeland Security
111 Massachusetts Ave. NW
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RE: Proposal of Alabama Center for Foreign Investment (ACFI) for designation as a Regional Center under the Immigrant Investor Pilot Program.

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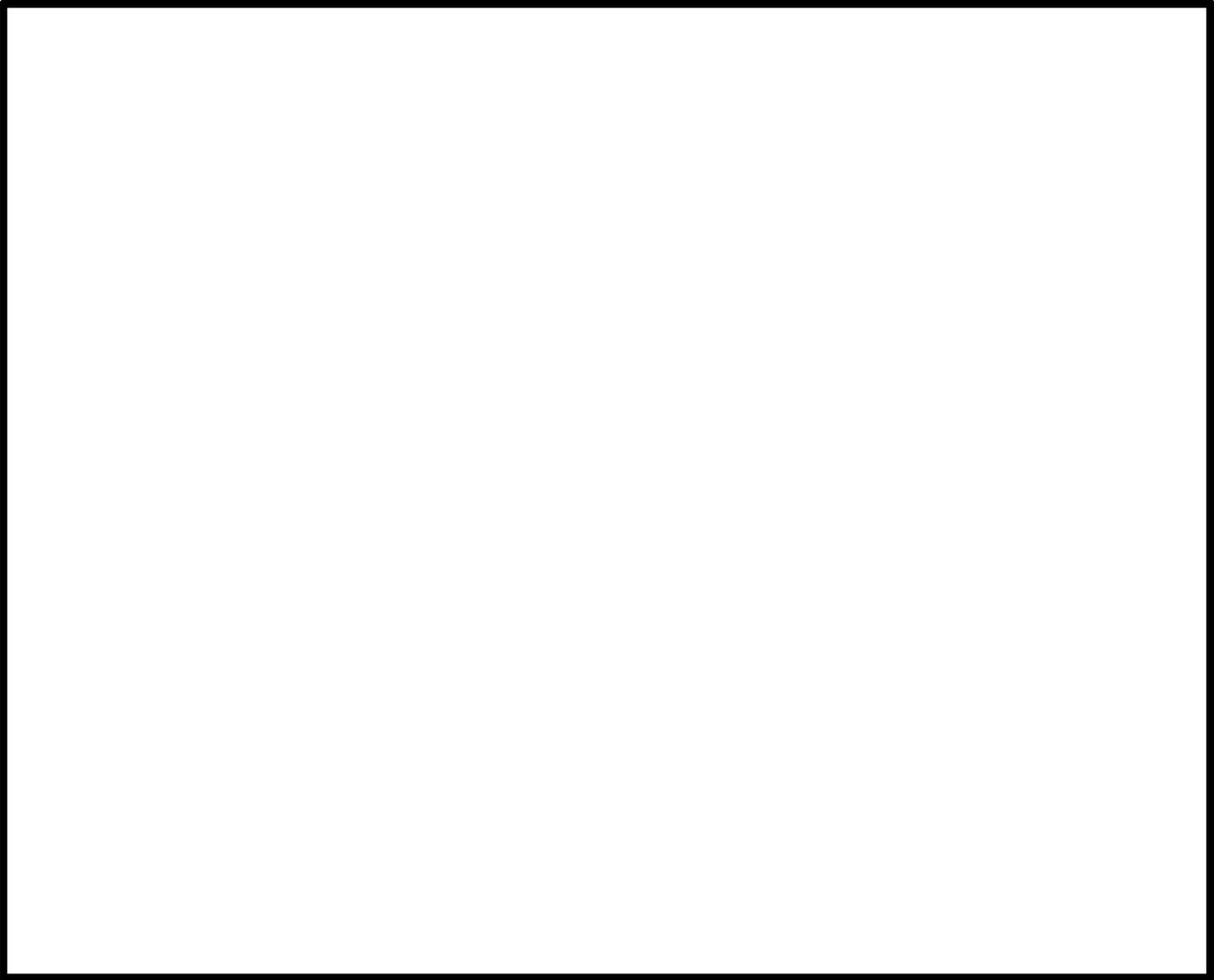
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(b)(4) **ANALYSIS OF THE ALABAMA CENTER FOR FOREIGN INVESTMENT PROPOSAL:**

ISSUE: Pike Road School Project job creation claim for "construction jobs" cited in the





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Thank you.

Efren Hernandez
Chief, Business and Trade Services
Office of Programs and Regulation
Development

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2-RFE's

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U.S. Citizenship
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A. Separate Account and Escrow for Capital Contributed vs. Funds to Cover Fees and Operating Expenses

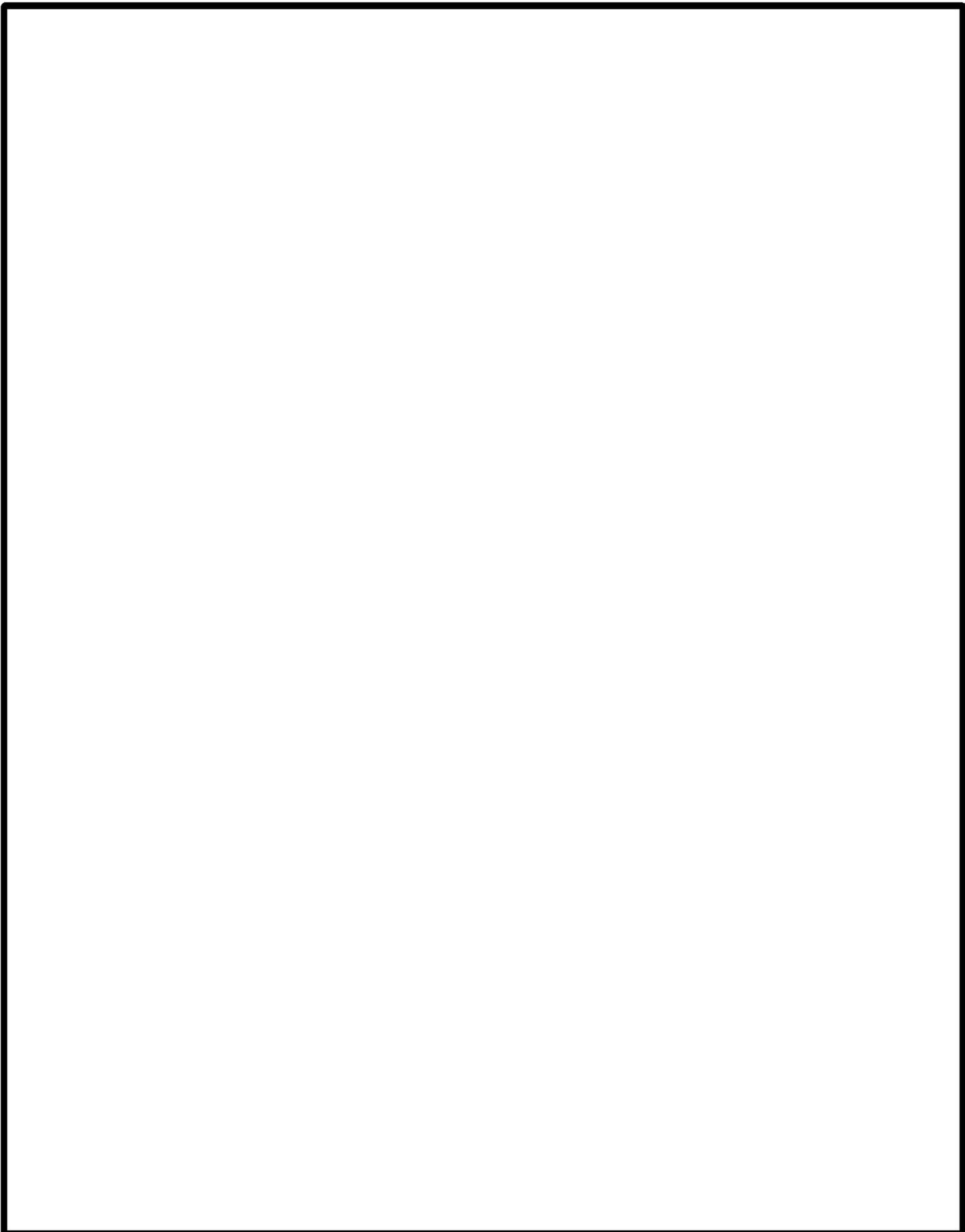


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Alabama Center for Foreign Investment
Page 2

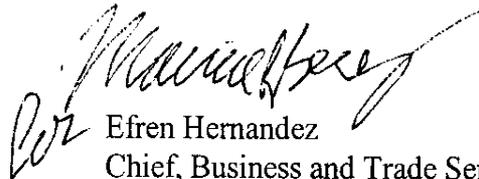


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Thank you.

A handwritten signature in black ink, appearing to read "Efrén Hernández". To the left of the signature, there is a small, handwritten mark that looks like "Per".

Efrén Hernández
Chief, Business and Trade Services
Office of Programs and Regulation
Development



ACFI

RSA Union, 100 N. Union Street Suite 682, P.O. Box 5079, Montgomery, AL 36103-5079
Tel: 334-954-3111, Fax: 334-954-3112, e-mail: acfi@bellsouth.net, web: www.acfi-alabama.com

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Using Implan to Assess Local Economic Impacts¹

David Mulkey and Alan W. Hodges²

Introduction

Policymakers, industry officials, and others often need information on the total economic impacts of specific local economic sectors or on the impacts of various changes in the local economy. Changes in employment or output often occur locally as a result of new business locations, plant closings, regulatory changes, or other community events, and such changes have implications for other parts of the local economy.

For example, expansion of sales by farms within a local area will mean increased sales for agricultural support firms, increased incomes for farm proprietors and workers, and increased sales for local retail and service businesses that support the agricultural sector and provide goods and services to farm owners and employees. The initial change, the "direct" effect, has "indirect" or "multiplier" effects that reverberate throughout the local economy. A computer software/database package that allows more precise estimates of these effects for local areas is the subject of this article.

The intent here is to provide an introduction to IMPLAN, a software package and database for estimating local economic impacts, which is

available from Minnesota IMPLAN Group, Inc. (Users Guide, IMPLAN Professional Version 2.0. Minnesota IMPLAN Group, Inc., Stillwater, Minnesota, April 1999, <http://www.implan.com>). The following sections first provide general information to aid in understanding a local economy — the framework for economic impact analysis. This discussion of the role of basic and service industries within a local economy is followed by a more specific discussion of the IMPLAN database, software, and applications.

The Role of Basic and Service Industries

Export base theory provides a general framework for understanding a local economy and assessing the total impacts of specific local changes in economic activity. This approach holds that a local economy consists of two parts or two distinct types of activities: (1) *basic industries* that sell goods and services to markets located outside the local area, and (2) *service industries* that provide goods and services to local businesses and residents. Basic industries attract money from outside into the local economy; this money then circulates within the local area through spending and re-spending by local service industries and employees of local businesses. Money

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1. This document is FE 168, one of a series of the Food and Resource Economics Department, Florida Cooperative Extension Service, Institute of Food and Agricultural Sciences, University of Florida. Original publication date June 2000. Reviewed June 2003. Visit the EDIS Web Site at <http://edis.ifas.ufl.edu>.
 2. David Mulkey, Professor and Associate Chair, Food and Resource Economics Department; Alan Hodges, Associate In, Food and Resource Economics Department, Florida Cooperative Extension Service, Institute of Food and Agricultural Sciences, University of Florida, Gainesville FL, 32611.

The Institute of Food and Agricultural Sciences (IFAS) is an Equal Employment Opportunity - Affirmative Action Employer authorized to provide research, educational information and other services only to individuals and institutions that function without regard to race, creed, color, religion, age, disability, sex, sexual orientation, marital status, national origin, political opinions or affiliations. For information on obtaining other extension publications, contact your county Cooperative Extension Service office. Florida Cooperative Extension Service / Institute of Food and Agricultural Sciences / University of Florida / Larry R. Arrington, Interim Dean

generated by the basic industries starts the spending chain that supports the services segment of the local economy. New dollars eventually are lost from the local economy (leakages) in the form of tax payments to state and federal government, savings, profits that accrue to non-residents, and payments for goods and services imported from outside the local area.

Basic Industry. The key to identifying basic industries at the local level is the location of markets served, a distinction more important than the nature of the goods or services involved. Typically, basic industries are associated with activities such as agriculture, mining, or manufacturing. However, almost any type of local business may be classified as a basic industry if its products or services are sold outside the local area or if it attracts customers from other areas.

What are the basic industries in Florida and in local areas within Florida? Clearly, any such listing would include the traditional basic industries (agriculture, forestry, fisheries, mining, manufacturing, etc.) that ship a variety of products to markets located elsewhere within the United States and abroad. In addition, many other businesses, typically thought of as service activities (banking and financial services, real estate services, consulting firms, etc.), are considered basic industries when they provide services to non-local clients; new dollars are attracted to the local area as a result of their activities.

Many local areas within Florida also depend on a variety of businesses that serve the large number of tourists who visit Florida each year. Visitors spend money locally for food and lodging, entertainment, travel services, and other goods and services associated with vacation or business travel. Firms in tourist-related businesses differ from traditional basic industries only in the nature of the goods and services provided and in the fact that their customers travel to Florida rather than purchasing Florida products that are shipped to their home state or country.

Finally, basic industries in Florida include businesses that serve the large number of retirees who spend all or a part of the year in the state. When retirees receive payments from Social Security, retirement plans, and health insurance from

out-of-state sources, such payments represent new dollars within the local economy and represent basic activity in the same way as tourist expenditures. New dollars, when spent, support local service businesses and result in additional local spending, employment, and income.

Service Industry. Service industries, unlike basic industries, consist of business firms that serve local markets. Examples include the full range of retail and service establishments that serve local residents as well as firms that provide goods and services (inputs) to businesses engaged in basic activities. Again, the key factor that distinguishes basic from service activity is the location of the market served and not the type of goods or services provided. Any of the activities characterized above as basic may, in fact, be service activities if they are serving local markets.

Other Considerations. Two additional considerations must be noted when distinguishing between basic and service activities for particular industries or business firms. First, many businesses perform both basic and service functions at the same time. Florida agriculture is an example of such an industry at the state level. Florida agriculture produces a number of commodities that are sold both outside the state and to consumers within the state. The same dual role exists for a number of other Florida industries. Examples include financial service firms, restaurants, amusement parks, retail stores, and repair shops that serve both local residents and tourists. Although this mix of basic-service activities within the same industry groups is a complicating factor in local impact analysis, it is important to remember that each has a distinctly different effect within the local economy. Basic activities attract new dollars while service industries circulate those dollars within the local area.

At the local or regional level within the state, an additional basic-service consideration emerges. The geographic definition of an economic region (for example, a county or multi-county area) may determine whether a particular industry or firm should be considered to be a basic or service activity for analytical purposes. For example, if the local area of interest consists of one county within the state,

then markets located elsewhere in Florida are considered non-local in nature. Examples of such activity might include a Florida resident from Pensacola who vacations in Miami, an Orlando consulting firm working for state government in Tallahassee, or a Sarasota nursery selling plants to a retail firm located in Gainesville.

At the state level, each activity noted clearly represents a service activity — the market served is local (within the state) and no new dollars are generated. However, when a particular area within the state is considered, each activity attracts new money to the area (a basic activity). The fact that the new money comes from Pensacola, Tallahassee, or Gainesville rather than from New York, Chicago, or Boston is irrelevant to the determination of economic impacts in Miami, Orlando, or Sarasota.

With the considerations noted, the basic-service industry dichotomy from export base theory provides the framework within which total economic impacts can be estimated. The key is to determine the division between basic and service activities within a local area and then to assess the relationship between changes in the basic components of the economy and the resulting changes in the service components. An increase or decrease in production and employment within a local area has a "multiplier" effect as other sectors of the local economy are impacted by the changes in local spending. For a given industry, the size of the multiplier depends on the level of local spending; firms that purchase more local inputs have higher multipliers. The total impact for an industry also depends on the level of sales outside the local region; firms with greater external sales have greater impacts. The estimation of the multiplier effect for each sector is the objective of economic impact analysis.

Input-Output Models

The estimation of multipliers relies on input-output models, a technique for quantifying interactions between firms, industries, and social institutions within a local economy. Before discussing the IMPLAN software and databases that allow the estimation of local area input-output models, a brief overview of the general input-output approach is needed.

As noted, an input-output model is a technique built around quantifying the interactions between industries (or sectors) within an economy. Each industrial or service activity within the economy (agriculture, mining, manufacturing, trade, services, etc.) is assigned to an economic sector with the number of sectors determined by the level of detail desired. Then, for a one-year production period, a transactions table reflects the value of goods and services exchanged between sectors of the economy.

Figure 1 provides a hypothetical transactions table for a local economy. (More detail is provided in the IMPLAN Users Guide cited earlier. For a more advanced discussion, see: William A. Shaffer, *Regional Impact Models*, The Web Book of Regional Science, <http://www.rri.wvu.edu/regscweb.htm>.) The transactions table contains three components of the local economy: producing industries, final demand, and value added, which capture all transactions within the economy.

Producing industries in the economy (agriculture, mining, manufacturing, trade, and services) are each listed twice in the transactions table. Rows in the table reflect the sales of output by each producing industry to other industries or institutions within the local economy or to final consumers (households, government, and exports). Columns in the table reflect purchases by each producing industry from other industries as well as profits, payments to workers, taxes, and imports. The table is balanced in that the total sales of each producing industry (intermediate sales to other industries plus sales to final consumers) equals total purchases by that industry (input purchases plus value added).

For the one-year production period, the transactions table shows how much each local industry purchased and/or sold to every other industry within the local economy. Values are expressed in dollars and track the movement of goods and services between industry sectors and between producing industries and final demand and value added components of the economy. In some cases, households may be reflected in the table as a producing industry that sells services (labor) and

purchases inputs (consumption) in order to capture the effects of spending associated with changes in household earnings.

Looking at the agricultural sector as an example, we see that total output is 39 and that of the total, 30 is sold to other producing industries as intermediate inputs (12 to other components of the agricultural sector, 2 to mining, 10 to manufacturing, and 6 to trade). The remainder of 9 is sold to final consumers. To produce the output, the agricultural sector makes purchases from other parts of the agricultural sector (12) and from each of the other producing industries (5 from mining, 5 from manufacturing, 2 from trade, and 7 from services). The remainder of 8 is value added (profits, indirect business taxes, and payments to households).

Importantly, the transactions table reflects the way in which the agricultural sector is linked to each of the other industries and to the final demand component of the local economy. The value added section of the table shows how agriculture is linked to household income in the local area, and the household component of final demand reflects how agriculture is impacted by local household spending. Changes in the agricultural sector affect other sectors of the local economy through the linkages indicated. Estimating such effects is the focus of economic impact analyses.

Manipulation of the transactions table allows the calculation of multipliers that measure the total impact of a change in one industry on all other industries within the local economy. Impacts are usually measured in terms of gross output (sales), income, employment, and value added. The intent is to measure the total impact on the local economy for a given change in one industry.

Input-output models are driven by changes in final consumption (final demand). Producing industries then respond directly by selling to final consumers or indirectly by selling goods and services (intermediate inputs) to other industries. The IMPLAN software and database described in the following sections allow both the estimation of the transactions table for specific local areas and the manipulation of the resulting table to estimate multipliers that capture the direct and indirect effects

of changes in a particular sector for use in economic impact studies. The IMPLAN software also allows modification of the model so that, in addition to direct and indirect effects, the multiplier will capture the effects of increased consumer spending resulting from direct and indirect income changes or *induced* effects.

IMPLAN Software and Database

The IMPLAN Software. IMPLAN (see earlier citation) is a computer software package that consists of procedures for estimating local input-output models and associated databases. The acronym is for *Impact Analyses and Planning*. IMPLAN was originally developed by the U.S. Forest Service in cooperation with the Federal Emergency Management Agency and the U.S. Department of the Interior's Bureau of Land Management to assist in land and resource management planning. Since 1993, the IMPLAN system has been developed under exclusive rights by the Minnesota Implan Group, Inc. (Stillwater, Minnesota) which licenses and distributes the software to users. Currently, there are hundreds of licensed users in the United States including universities, government agencies, and private companies. The Department of Food and Resource Economics at the University of Florida is a licensed user of IMPLAN software and maintains current copies of all databases for Florida. Additional information is available on our web site at <http://www.fred.ifas.ufl.edu/impact>

The IMPLAN Database. The economic data for IMPLAN comes from the system of national accounts for the United States based on data collected by the U. S. Department of Commerce, the U.S. Bureau of Labor Statistics, and other federal and state government agencies. Data are collected for 528 distinct producing industry sectors of the national economy corresponding to the Standard Industrial Categories (SICs). Industry sectors are classified on the basis of the primary commodity or service produced. Corresponding data sets are also produced for each county in the United States, allowing analyses at the county level and for geographic aggregations such as clusters of contiguous counties, individual states, or groups of states.

Data provided for each industry sector include outputs and inputs from other sectors, value added, employment, wages and business taxes paid, imports and exports, final demand by households and government, capital investment, business inventories, marketing margins, and inflation factors (deflators). These data are provided both for the 528 producing sectors at the national level and for the corresponding sectors at the county level. Data on the technological mix of inputs and levels of transactions between producing sectors are taken from detailed input-output tables of the national economy. National and county level data are the basis for IMPLAN calculations of input-output tables and multipliers for local areas.

IMPLAN Multipliers. The IMPLAN software package allows the estimation of the multiplier effects of changes in final demand for one industry on all other industries within a local economic area. Multipliers may be estimated for a single county, for groups of contiguous counties, or for an entire state; they measure total changes in output, income, employment, or value added. Definitions are provided below. More detail on the derivations of multipliers is available in the earlier cited IMPLAN Users Guide.

For a particular producing industry, multipliers estimate three components of total change within the local area:

- *Direct effects* represent the initial change in the industry in question.
- *Indirect effects* are changes in inter-industry transactions as supplying industries respond to increased demands from the directly affected industries.
- *Induced effects* reflect changes in local spending that result from income changes in the directly and indirectly affected industry sectors.

IMPLAN allows the analyst to choose from multipliers that capture only direct and indirect effects (Type I), multipliers that capture all three effects noted above (Type II), and multipliers that capture the three effects noted above and further

account for commuting, social security and income taxes, and savings by households (Type SAM). Total effects multipliers usually range in size from 1.5 to 2.5 and are interpreted as indicated below:

- *Output multipliers* relate the changes in sales to final demand by one industry to total changes in output (gross sales) by all industries within the local area. An industry output multiplier of 1.65 would indicate that a change in sales to final demand of \$1.00 by the industry in question would result in a total change in local output of \$1.65.
- *Income and employment multipliers* relate the change in direct income to changes in total income within the local economy. For example, an income multiplier for a direct industry change of 1.75 indicates that a \$1.00 change in income in the direct industry will produce a total income change of \$1.75 in the local economy. Similarly, an employment multiplier of 1.75 indicates that the creation of one new direct job will result in a total of 1.75 jobs in the local economy.
- *Value added multipliers* are interpreted the same as income and employment multipliers. They relate changes in value added in the industry experiencing the direct effect to total changes in value added for the local economy.

A Case Study

A case study can be used to illustrate a straightforward application of the IMPLAN input-output modeling system. The example chosen is a hypothetical information technology support center that will be located in a rural area of Florida. The example is hypothetical, but impacts are representative of an actual firm in this sector. The region defined for purposes of the analysis includes the geographic area from which the firm is expected to draw workers, an eight-county region in a rural area of Florida. The IMPLAN software is used to develop the input-output model for the region and to structure the impact scenario.

Direct Impacts. Analytical results are presented for a two-year period. The firm will initiate construction in March 2000 and will become fully operational by August 2001. This firm will employ 375 individuals during the year 2000 and, in subsequent years, employment will increase to 500 jobs. The impact scenario was constructed based on knowing the number of jobs in the first and second year of operation, company expenditures for construction, and annual company expenditures on job training activities.

The initial year employment number (375 jobs) was adjusted to reflect the annual equivalent of 125 full-time employees since daily operations and employment will actually begin in August of the first year. Construction expenditures during the first year are estimated at \$1.5 million, and 75 percent of this value (\$1.125 million) will be spent within the region. Estimated expenditures of \$750,000 for furniture and \$2 million for equipment are not considered in the impact analysis because they will take place outside the local region. Training expenditures all take place within the region. The firm will spend \$500,000 on training during the first year of operation and \$2 million during the second year.

Table 1 reports the information entered into the IMPLAN model for each annual period. As noted, estimates of employment and training expenditures were adjusted to reflect operations beginning in August of the first year. Values for output for the new firm and employment estimates for construction and training are based on the IMPLAN data set for the region. In terms of the earlier discussion, the values in Table 1 reflect the *direct* effect of the new firm.

Impact Estimates. Table 2 reports the total (direct, indirect, and induced) effects on output, employment, value-added, and labor income resulting from the location of the example information technology support center in the eight-county region. All values are expressed in year 2000 dollars and reflect the three impact components noted earlier.

The first year's increases are: regional output, over \$11.5 million; employment, 194 jobs; value-added, over \$5.6 million; and labor income, almost \$4.6 million. The second year's increases are: regional output, over \$40.5 million; employment, 700

jobs; value-added, over \$20 million; and labor income, just under \$17 million.

Direct effects account for the largest portion of the total economic impact in each impact category (approximately 76 percent of total output and employment, 70 percent of value-added, and 78 percent of labor income) for the example firm. Indirect effects amount to 12 percent of output, 10 percent of employment and labor income, and approximately 13 percent of value-added. Induced effects account for approximately 13 percent of total output, 14 percent of employment, 17 percent of value-added, and 12 percent of labor income.

Note the table reports estimates for two years — a start-up year and a second year in which the plant is in full operation. The estimates for the second year, when the firm expands to the expected level of total employment, represent a continuing impact that will occur within the region on an annual basis.

Distribution of Impacts. The IMPLAN model also allows the analyst to determine the distribution of total impacts across other sectors of the local economy. That is, the total impacts reported in Table 2 may be disaggregated across other producing industries. For purposes of illustration here, Table 3 reports disaggregated impacts of industry output for the 10 sectors that are most impacted in the example.

Note that the largest output impact occurs in the Computer and Data Processing Services sector, the sector where the direct impact took place. Indirect and induced impacts take place in other sectors of the local economy. The other sector experiencing major impacts is the sector providing job training and related services. Other impacted sectors include the range of sectors providing goods and services to local residents who earn increased income as a result of the new firm's location.

Concluding Comments

Sections above provided a basic discussion of regional economic impact analysis and described the IMPLAN modeling software and databases. The case study represented a simple application to estimating the total impacts of a new firm location in a rural area of Florida where the known information was the

direct employment impact and direct expenditures on construction and training. The IMPLAN data set provided estimates of firm output, worker earnings, and employment in other sectors. The estimated input-output model then allowed an assessment of impacts based on interactions between various sectors of the local economy. In some cases, more complete information may be available on a particular firm or industry, and, in such cases, IMPLAN provides the flexibility to use the additional information in place of the data provided with the software package.

Further Information. Further information about current research efforts, about arranging IMPLAN studies in Florida, and copies of publications may be obtained by contacting the authors directly or by consulting our web site at <http://www.fred.ifas.ufl.edu/impact>

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		Purchasing Industries					Final Demand			
		Agriculture	Mining	Manufacturing	Trade	Service	Households	Government	Exports	Total
Selling Industries	Agriculture	12	2	10	6	0	1	1	7	39
	Mining	5	2	20	0	0	0	2	11	40
	Manufacturing	5	3	6	20	5	9	10	40	93
	Trade	2	3	2	1	5	25	10	5	65
	Service	7	10	30	2	10	18	10	0	67
Value Added	Indirect business taxes	1	2	4	4	7				
	Household earnings	5	14	20	15	40				
	Profits	1	2	3	4	10				
	Imports	1	2	3	4	10				
	Total	39	40	90	53	67	53	33	63	617

Figure 1. A hypothetical transactions table for a local economy.

Table 1. Impact construction in the IMPLAN model for example of new firm in rural Florida.

Impact	Value (\$1,000)	Employment
<i>Year 1 (2001)</i>		
Construction	\$1,125	12
New Firm	\$7,416	125
Training	\$500	15
<i>Year 2 (2002)</i>		
New Firm	\$29,663	500
Training	\$2,000	59

Table 2. Estimated economic impacts for example of new firm in rural Florida.

	Output (\$1,000)	Employment	Value-Added (\$1,000)	Labor Income (\$1,000)
<i>Year 1 (2001)</i>				
Total	\$11,520	194	\$5,612	\$4,595
Direct	\$8,748	147	\$3,938	\$3,584
Indirect	\$1,283	20	\$746	\$468
Induced	\$1,489	28	\$928	\$542
<i>Year 2 (2002)</i>				
Total	\$40,514	707	\$20,297	\$16,619
Direct	\$30,833	544	\$14,423	\$13,094
Indirect	\$4,296	64	\$2,516	\$1,563
Induced	\$5,385	100	\$3,358	\$1,962

* Totals may not add to sum of components due to rounding.

Table 3. Estimated output change in the ten most impacted sectors (2002).

Rank	Sector	Output* (\$1,000)
1	Computer and Data Processing Services	\$30,163
2	Job Training and Related Services	\$2,014
3	Wholesale Trade	\$767
4	Banking	\$731
5	Communications — Except Radio and Television	\$651
6	Real Estate	\$585
7	Owner-Occupied Dwellings	\$515

Table 3. Estimated output change in the ten most impacted sectors (2002).

Rank	Sector	Output* (\$1,000)
8	Eating and Drinking	\$465
9	Hospitals	\$370
10	Doctors and Dentists	\$320

* Year 2000 dollars

TAB-7 | Description
of Fees & Sues

Application for Regional Center Designation

(b)(4)

SUMMARY

Federal laws and regulations provide for the establishment of a Regional Center to encourage investment by foreign nationals in the United States. This application describes the Regional Center concept, which is governed by federal laws and regulations, and allows foreign investors to invest their money in a business in the United States. The benefit to the foreign investors is eligibility to file a petition for immigrant visas for themselves and their immediate relatives (normally spouse and dependent children). The visas are conditional, and are initially approved for two years. The basic conditions — that the investor's investment is still at risk, and that at least ten (10) jobs for U.S. workers are created as a result — may be satisfied by presenting further documentation and evidence.

Because there are 10,000 of these visas available each fiscal year, with 3,000 set aside for "targeted employment areas" and 3,000 set aside for investors who invest in Regional Center projects, and because the number of visas is never oversubscribed, Alabama could generate as much as \$50 million annually in direct foreign investment by small investors within three years or less.

On July 5, 2006, former Alabama banker Ron Drinkard and Alabama lawyer Boyd Campbell established the Alabama Center for Foreign Investment (ACFI), A Limited Liability Company, for the purpose of identifying potential qualifying Regional Center projects, establishment of an Advisory Board, and determining whether there was sufficient justification to apply with U.S. Citizenship and Immigration Services (USCIS) of the U.S. Department of Homeland Security for designation as Alabama's Regional Center. ACFI obtained a Montgomery city business license and was funded. [See Exhibit I]

Following six months of consultations with state and local government officials and meetings with principals who would be involved in qualifying Regional Center projects throughout the state of Alabama, Mr. Drinkard and Mr. Campbell determined that there was considerable interest in the Immigrant Investor Pilot Program and sufficient justification to go forward with creation of this proposal that ACFI be designated as Alabama's Regional Center.

This proposal and application is supported by economic research and market analysis provided by the Center for Business and Economic Services of Troy University's Sorrell College of Business, written by its Director, Dr. Judson Edwards. It is also supported by a number of Alabama government officials and economic development professionals who realize the potential of having a functioning Regional Center in Alabama. Experienced immigration lawyers have agreed to serve as counsel for individual foreign investors if called upon to do so. [See Exhibit II]

NAVATIVE

Boyd Campbell

COMPONENTS OF AN ALABAMA REGIONAL CENTER

An established Alabama Regional Center may receive and direct investments in the following amounts:

- Investments of One Million Dollars (\$1 Million) or more [no restrictions as to investment location].
- Investments of at least Five Hundred Thousand Dollars (\$500,000) [restricted to targeted areas of employment as designated by the Alabama Department of Economic and Community Affairs (ADECA)].
- Investments of at least Five Hundred Thousand Dollars (\$500,000) in qualifying Regional Center projects in rural areas [more than 97 percent of Alabama is considered rural].
- Investments in a "troubled business" as defined by 8 CFR §204.6(e).

On July 6, 1995, legacy Immigration and Naturalization Service (INS) was notified by Alabama's Governor that the Alabama Department of Economic and Community Affairs (ADECA) has the responsibility to designate areas of high unemployment in "targeted employment areas" for the lower threshold investments of at least \$500,000. ADECA has the professional personnel and the unemployment data to accurately designate areas of high unemployment for these targeted employment areas in Alabama (150 percent of the national average).

Authority

(b)(4) How the Alabama Regional Center is established

This application proposes that U.S. Citizenship and Immigration Services (USCIS) of the U.S. Department of Homeland Security designate the Alabama Center for Foreign Investment (ACFI), A Limited Liability Company, as Alabama's Regional Center. ACFI has enlisted well-known Alabama government and industry economic development officials and businesspeople to serve on an Advisory Board that will guide and advise ACFI and its officers.

*



Commission which clarifies the roles of ACFI's officers and the compensation for the services ACFI will provide as Alabama's Regional Center. [See Exhibit III]

(b)(4)

BACKGROUND

The Immigration Act of 1990 established a new investor category for obtaining permanent resident status. Ten thousand (10,000) immigrant visas are allocated annually to individuals in this category. In general, to qualify, the alien investor must invest One Million Dollars (\$1,000,000) in a new commercial enterprise that will benefit the U.S. economy and create at least ten (10) full-time jobs for lawful U.S. workers (excluding the principal alien, his/her spouse, and dependent children). An investment of Five Hundred Thousand Dollars (\$500,000) is required if the commercial enterprise is in a "targeted employment area," sometimes referred to as an "area of high unemployment." The alien investor must show that he or she is or has been actively involved in the management of the enterprise, either through the exercise of day-to-day managerial control, or through policy formulation and decision-making.

Congress set aside 3,000 immigrant visas per year for entrepreneurs who invest in "targeted employment areas". Congress set aside a separate allocation of 3,000 immigrant visas per year for entrepreneurs who invest through the Immigrant Investor Pilot Program.

The amount of capital necessary to make a qualifying investment in a commercial enterprise varies depending on where the commercial enterprise is located and the unemployment rate in the geographic area. The amount of capital necessary to make a qualifying investment in a new commercial enterprise in most areas is \$1 million. This includes metropolitan areas, which at the time of investment has an unemployment rate significantly below the national average unemployment rates. The amount of capital necessary to make a qualifying investment in a rural area, or an area which has experienced unemployment of at least 150 percent of the national average, is \$500,000. These areas are called "targeted employment areas." Targeted employment areas are designated by the state government of each state. On July 6, 1995, Alabama's Governor designated the Alabama Department of Economic and Community Affairs (ADECA) as the state agency responsible for designating "targeted employment areas" and so notified legacy INS by letter.

"Capital" is defined as "cash, equipment, inventory, other tangible property, cash equivalents, and indebtedness secured by assets owned by the alien entrepreneur, provided the alien is personally and primarily liable and that the assets of the new commercial enterprise upon which the petition is based are not used to secure any of the indebtedness." Capital is valued at fair market value in U.S. dollars. Assets acquired, directly or indirectly, by unlawful means (such as criminal activities) will not be considered qualifying capital.

The assets of the commercial enterprise upon which the petition is based may not be used to secure any of the alien's indebtedness. To constitute a bona fide investment, the alien must not contribute his or her capital in exchange for a note, bond, convertible debt, obligation or any other debt arrangement between the alien

Pilot Prog.

Revised per
RFE's 293

and the new commercial enterprise. There must be direct, "at risk" investment.

Federal regulations allow the establishment of a single commercial enterprise to be used as the basis of a petition for classification as an alien entrepreneur by more than one investor. Each petitioning investor must have invested, or must be in the process of investing, the required amount for the area in which the enterprise is principally doing business, and each individual investment must result in the creation of at least ten full-time positions for qualifying employees. Alternatively, the establishment of a commercial enterprise may be used as the basis of a petition for alien entrepreneur even though there are several owners of the enterprise, including persons who are not seeking classification, provided that all sources of capital invested are identified, and have been derived by lawful means.

A "new commercial enterprise" is any for-profit activity formed for the ongoing conduct of lawful business. It may be a sole proprietorship, a partnership (limited or general), a holding company, a joint venture, a corporation, a business trust, or other entity which may be publicly or privately owned. A new commercial enterprise does not include a noncommercial activity such as owning and operating a personal residence. The establishment of a new commercial enterprise includes the creation of an original business, the purchase of an existing business, or the expansion of an existing business.

If the alien chooses to purchase an existing business, the business must be reconstructed or reorganized in such a way that a new commercial enterprise results. If the alien chooses to expand an existing business through the investment of the required amount of capital, a substantial change in the net worth of the business or the number of employees must result from the investment of capital. A "substantial change" means a 40 percent increase in the net worth or the *number of employees* in the business. This does not exempt the alien from the requirements relating to the amount of capital investment and the creation of full-time employment for ten (10) qualifying employees.

An exception to the requirement of the creation of ten (10) full-time positions is made in the case where an alien makes the required investment in a "troubled business." A "troubled business" is one that has been in existence for at least two years and has incurred a net loss for accounting purpose during the 12- or 24-month period prior to the alien filing his employment-creation immigrant visa petition. The financial loss to the business must be at least equal to 20 percent of the business's net worth prior to the loss. If an alien invests the required amount of capital in a troubled business, the number of existing employees, whether greater or less than ten (10) full-time employees, must be maintained at no less than the pre-investment level for a period of at least two years.

For instance, ACFI has identified more than \$150 million in qualifying regional center projects. One identified project is the construction of a \$17 million educational facility in Pike Road, Alabama. The Pike Road School project would directly employ 153 people and indirectly create 38 additional jobs—for a total of 191 jobs (using

and the new commercial enterprise. There must be direct, "at risk" investment.

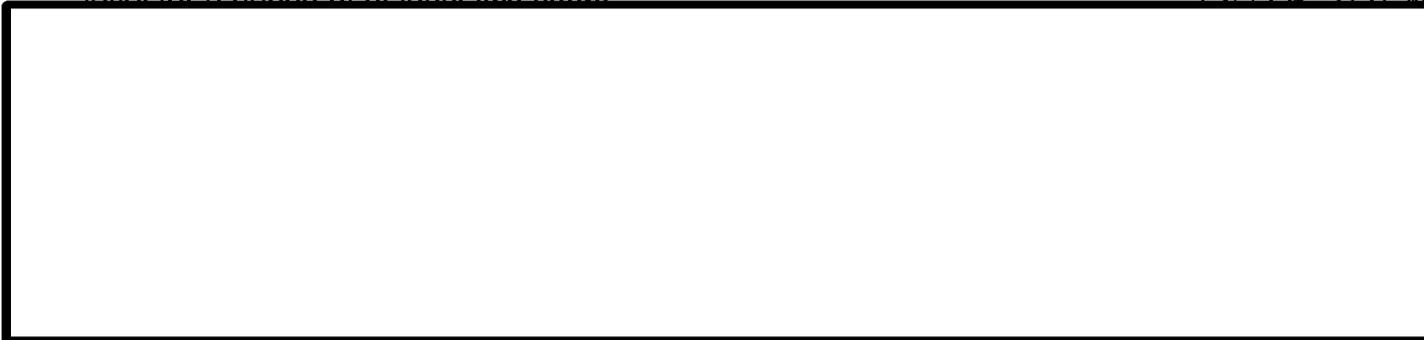
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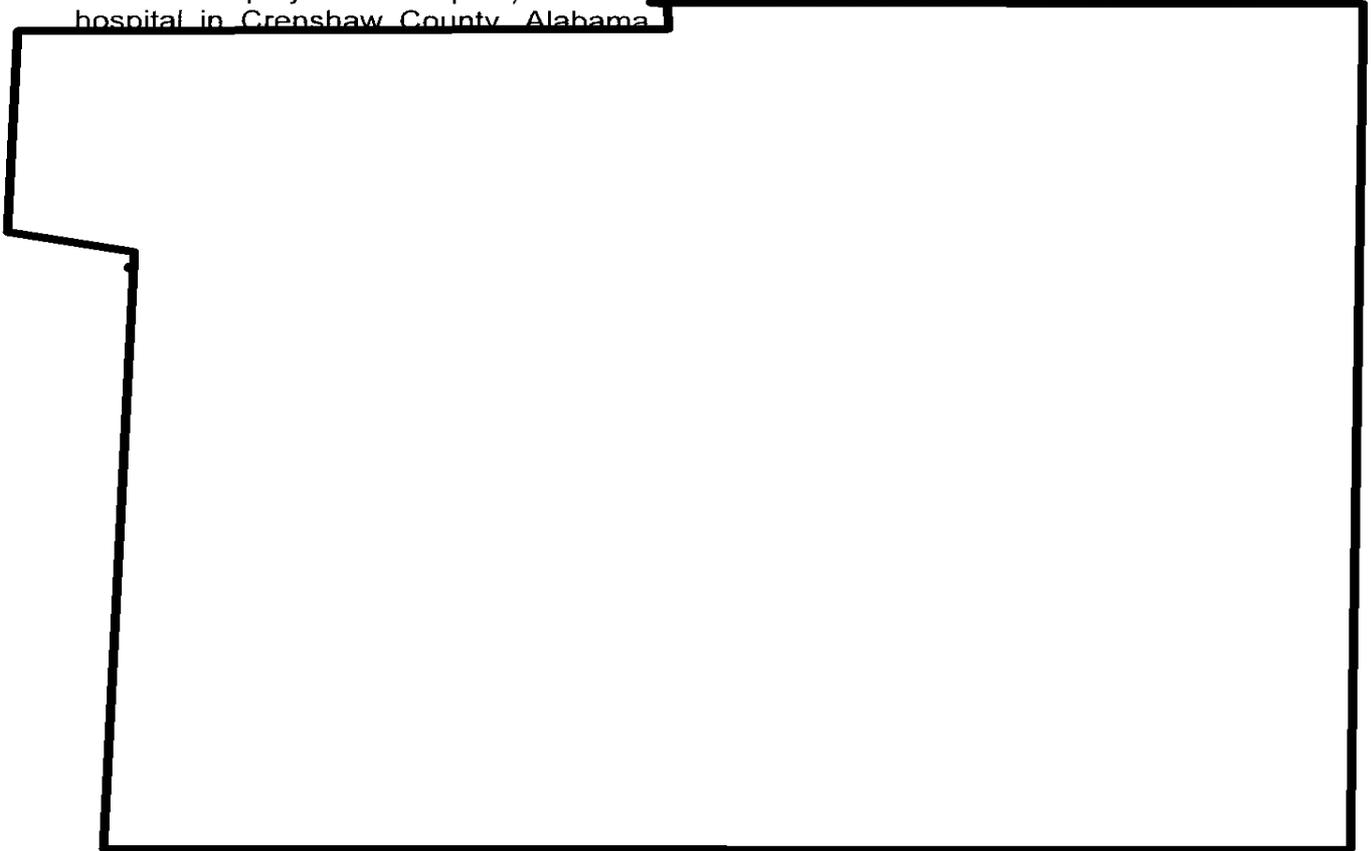
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IMPLAN employment multiplier). Another qualifying project is a children's psychiatric hospital in Crenshaw County, Alabama.



- Manufacturing
- Hotel & Hospitality
-

REVIS
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NOTE: Neither the number of direct jobs nor indirect jobs – as shown by the IMPLAN analyses – which would be created by the above-referenced investment projects, contain references to construction jobs or temporary or seasonal jobs.

(b)(4)

(b)(4)

HOW ALIEN INVESTORS APPLY FOR THE VISAS

ACFI is fully aware of how the Immigrant Investor Pilot Program functions and how to meet the requirements of this program so as to assist prospective investors as well as Regional Center investment project principals. The following information is provided to insure that USCIS is confident in this assertion.

The petition to obtain permanent resident status under this classification must be filed with the USCIS Texas Service Center on Form I-526, Immigrant Petition by Alien Entrepreneur. The petition must be signed by the alien or his/her authorized representative, and accompanied by a fee. The petition may be filed by the alien on his/her own behalf.

Extensive evidence must be submitted with the Form I-526 to document that the alien has invested or is actively in the process of investing the required amount of lawfully obtained capital in a new commercial enterprise in the U.S. which will create at least ten (10) full-time positions for qualifying employees.

To show that a new commercial enterprise has been established in the United States, the alien must submit:

1. As applicable, articles of incorporation, certificate of merger or consolidation, partnership agreement, certificate of limited partnership, joint venture agreement, business trust agreement, or other similar organizational document for the new enterprise;

2. A certificate evidencing the authority to do business in a state or municipality, or if the form of the business does not require any such certificate, or the state or municipality does not issue such a certificate, a statement to that effect, or

3. Evidence that, as of a certain date after November 29, 1990, the required amount of capital for the area in which the enterprise is located has been transferred to an existing business, and that the investment has resulted in a substantial increase in the net worth or number of employees of the business to which the capital was transferred. This evidence must be in the form of stock purchase agreements, investment agreements, certified financial reports, payroll records, or any similar instruments, agreements, or documents evidencing the investment in the commercial enterprise and the resulting substantial change in the net worth or number of employees.

To show that the petitioner has invested or is actively in the process of investing the required amount of capital:

The visa petition must be accompanied by evidence that the petitioner has placed the required amount of capital at risk for the purpose of generating a return on the capital placed at risk. Evidence of mere intent to invest, or of prospective

investment arrangements entailing no present commitment will not suffice to show that the petitioner is actively in the process of investing. The alien must show actual commitment of the required amount of capital. Such evidence may include but is not limited to:

1. Bank statement(s) showing the amount(s) deposited in U.S. business account(s) for the enterprise;

2. Evidence of assets which have been purchased for use in the U.S. enterprise including invoices, sales receipts, and purchase contracts containing sufficient information to identify such assets, the date of purchase, and purchasing entity;

3. Evidence of property transferred from abroad for use in the U.S. enterprise, including U.S. Customs Service commercial entry documents, bills of lading, and transit insurance policies containing ownership information and sufficient information to identify the property and to indicate the fair market value of such property;

4. Evidence of monies transferred or committed to be transferred to the new commercial enterprise in exchange for shares of stock (voting or non-voting, common or preferred). Such stock may not include terms requiring the new commercial enterprise to redeem it at the holder's request; or

5. Evidence of any loan or mortgage agreement, promissory note, security agreement, or other evidence of borrowing which is secured by assets of the petitioner, other than those of the new commercial enterprise, and for which the petitioner is personally and primarily liable.

To show that the petitioner has invested or is actively in the process of investing capital obtained through lawful means, the petition must be accompanied, as applicable, by:

1. Foreign business registration records;

2. Corporate, partnership, or any other entity in any form which has filed in any country or subdivision thereof personal tax returns including income, franchise, or property (whether real, personal, or intangible), or any other tax returns of any kind filed within five years, with any taxing jurisdiction in or outside the United States by or on behalf of the petitioner;

3. Evidence identifying any other sources of capital; or

4. Certified copies of any judgments or evidence of all pending governmental civil or criminal actions, governmental administrative proceedings, and any private civil actions (pending or otherwise) involving monetary judgments against the petitioner from any court in or outside the United States within the past fifteen years.

To show that a new commercial enterprise will create no fewer than ten (10) full-time positions for qualifying employees, the petition must be accompanied by:

1. Documentation consisting of photocopies of relevant tax records, Forms I-9, or other similar documents for ten qualifying employees, if such employees have already been hired following the establishment of the new commercial enterprise; or

2. A copy of a comprehensive business plan showing that, due to the nature and projected size of the new commercial enterprise, the need for not fewer than ten (10) qualifying employees will result, including approximate dates within the next two years, and when such employees will be hired.

3. To show that a new commercial enterprise which has been established through a capital investment in a troubled business meets the statutory employment creation requirement, the petition must be accompanied by evidence that the number of existing employees is being, or will be maintained at no less than the pre-investment level for a period of at least two years. Photocopies of tax records, Forms I-9, or other relevant documents for the qualifying employees, and a comprehensive business plan must be submitted in support of the petition.

To show that the petitioner is or will be engaged in the management of the new commercial enterprise, either through the exercise of day-to-day managerial control, or through policy formulation, as opposed to maintaining a purely passive role in regard to the investment, the petition must be accompanied by:

1. A statement of the position title that the petitioner has or will have in the new enterprise, and a complete description of the position's duties;

2. Evidence that the petitioner is a corporate officer or a member of the corporate board of directors; or

3. If the new enterprise is a partnership, either limited or general, evidence that the petitioner is engaged in either direct management or policy making activities. If the petitioner is a limited partner, and the limited partnership agreement provides the petitioner with certain rights, powers, and duties normally granted to limited partners under the Uniform Limited Partnership Act, the petitioner will be considered sufficiently engaged in the management of the new commercial enterprise.

If applicable, to show that the new commercial enterprise has created or will create employment in a "targeted employment area," the petition must be accompanied by:

In the case of a rural areas:

Evidence that the new commercial enterprise is principally doing business within a civil jurisdiction not located within any standard metropolitan statistical area as designated by the Office of Management and the Budget, or within any city or town having a population of 20,000 or more as based on the most recent U.S. census;

[With respect to rural areas within SMSA's, an exception exists for officially identified rural areas by a designated state agency, such as ADECA]

In the case of a high unemployment area:

a. Evidence that the metropolitan statistical area, the specific county within a metropolitan statistical area, or the county in which a city or town with a population of 20,000 or more is located, in which the new commercial enterprise is principally doing business has experienced an average unemployment rate of 150 percent of the national average; or

b. A letter from an authorized body of the government of the state in which the new commercial enterprise is located which certifies that the geographic or political subdivision of the metropolitan statistical area, or of the city or town with a population of 20,000 or more in which the new commercial enterprise is doing business has been designated a high unemployment area.

DOCUMENTATION REQUIRED

FOR THE INVESTOR

- Details of the investor's immigration history and the immigration history of each member of the investor's family
- All I-94 forms for the investor and each of the investor's family members.
- Passports (current and expired passports for the investor and each family member of the investor)
- Investor's marriage certificate (long form, unabridged), if applicable. The marriage certificate should indicate the marital status of both spouses at the time of marriage, as well as the date and place of birth of both spouses
- Divorce decree, if applicable. If the investor and/or the investor's spouse have/has been married previously, original court-certified copies of the final divorce decree(s) must be provided
- Birth certificates: Unabridged birth certificates for the investor and each family member. Must show the investor's full name, date, and place of birth, as well as full names of both of investor's parents
- Adoption papers (if the investor, the investor's spouse, or any of investor's children have been adopted)
- Death certificate of former spouse of either the principal investor or spouse, if applicable
- College degrees, if applicable (diplomas and transcripts of courses taken and English translations of all diplomas and transcripts)
- U.S. and foreign personal tax returns, if available
- Completion of a qualifying investor questionnaire to show that the investor is an "accredited investor" as that term is defined by state and federal law

FOR THE QUALIFYING ENTERPRISE

- Articles of incorporation
- Organizational minutes and by-laws
- Lease agreement for the new enterprise
- Confirmation of corporate bank account (indicating that the required funds have been transferred into the corporate account, or are committed to be transferred into the corporate account)
- Business license
- Resale permit (sales tax permit), if applicable
- Corporate brochure for new commercial enterprise
- Financial statement
- Business plan and/or pro forma
- Type of business, indicating goals, projections, and plans for the new enterprise
- Income and expense figures for the new enterprise (both actual to-date figures and figures projected for at least three years)
- Corporate tax returns for the new enterprise, if applicable

- List of employees currently on staff (including hire dates) with job titles
- List of employees that new enterprise anticipates hiring, expected hire dates, job titles, and functions of each employee. The investor should confirm how many positions are full-time (that is, at least 35 hours per week). The investor should also indicate which employees, if any, are her or his relatives and identify each relative/employee's relationship to the investor
- Employee organizational chart
- I-9 forms
- State or federal quarterly payroll contribution returns
- Evidence of assets that have been purchased for use in the U.S. enterprise, including invoices, sales receipts, purchase contracts, and a list of assets and prices of items to be purchased
- If real estate has been purchased, both the grant deed and closing statement are required
- Title of Investor
- Proof that the investor will be included in the management of the new commercial enterprise, either through policy formulation of day-to-day managerial functions or evidence that the investor is a corporate officer or member of corporate board of directors with commensurate responsibilities appropriate to the position
- If the enterprise is a partnership (limited or general), evidence that the investor is engaged in either direct management or policy-making activities.
- Proof that Capital Invested Was Obtained Through Lawful Means:
- Foreign business registration records
- Personal tax returns from the U.S. or outside the U.S. filed by the investor
- Foreign corporate or personal tax returns of the investor, donor, or foreign entity
- Proof of transfer (and deposit) of funds into corporate account in the U.S.
- Proof that investment capital is at risk, that is, that the funds have been committed to the new enterprise (such as contracts and promissory notes).
- Certified copies of any judgments or evidence of all pending governmental civil or criminal actions, governmental and administrative proceedings, and any private civil actions (pending or otherwise), including monetary judgments against the investor, from any court inside or outside the U.S., within the past 15 years.
- Gift letter (if applicable) executed by the donor, indicating gift of funds to the investor.
- If funds have been transferred into the investor's account from various sources, a detailed explanation of the reasons for this and, if possible, documentation to track the funds to the original donor.

1. Focus on Geog. Area
2. How Jobs will be created
3. CAPITAL Funds committed to Prom. Efforts
4. Predict POSITIVE ECON. IMPACTS supported by ECONOMICALLY & STATISTICALLY valid FORECAST TOOLS

APPLICATION FOR DESIGNATION AS REGIONAL CENTER

The final regulations for the Immigrant Investor Pilot Program include the requirements for qualifying as a regional center.¹ To qualify as a Regional Center, a public or private entity applicant must submit a proposal to the Assistant Commissioner for Adjudications of USCIS. The proposal must describe how the Regional Center would focus on a geographic region of the United States, and how it will promote economic growth through increased export sales, improved regional productivity, job creation, and increased domestic capital investment.

Second, the proposal must describe in "verifiable detail" how jobs will be created indirectly through increased exports. Third, the proposal must provide a statement on the amount and source of capital that has been committed to the Regional Center, and the promotional efforts taken and planned for the Center. Fourth, the proposal must predict the manner in which the regional center will have a positive impact on the regional or national economy, as reflected by such factors as increased earnings; greater demand for business services, utilities, maintenance and repair; and construction within and outside the region. Finally, the proposal must be supported by "economically and statistically valid" forecasting tools. [See "Trade Multiplier" at page 24 and Appendix A]

The Assistant Commissioner for Adjudications will review proposals submitted by entities seeking designation as Regional Centers and will notify each applicant whether it has been approved or denied for such designation. The regulations include a provision whereby, if a designated regional center loses its designation, the alien investor is liable to lose her or his conditional permanent residence, unless the alien can show continued eligibility for immigrant investor status. While USCIS has stated that it is unlikely that any Regional Center will ever lose its designation, in light of the regulations, USCIS's declaration on this point offers little comfort to an investor who created ten (10) U.S. worker jobs indirectly through the Immigrant Investor Pilot Program, and who would be required to hire at least ten (10) qualified U.S. workers *directly* in the event her or his Regional Center lost its designation.

The State Department regulations governing the obtaining of an immigrant visa for a principal investor and her or his spouse and dependent children at a consular post abroad are found at 22 CFR § 42.32(e). U.S. consular officers at embassies and consular posts abroad process investor visa cases in the same manner they process other categories of immigrant visas. The consular officers have the right to review and investigate the veracity of the underlying documents and assertions contained in the original petition. If the consular officer determines that the case does not qualify for the issuance of the immigrant visa for reasons of fraud or misrepresentation in the petition, he or she will refer the case back to USCIS in the United States for further investigation and, if appropriate, for revocation of the underlying petition.

¹ 59 Fed. Reg. 17,920

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R.C. Advisory Board
+ OFFICERS

ADVISORY BOARD AND OFFICERS

ADVISORY BOARD: 16

Chair
Vice-Chair

The Board of Advisors is composed of Alabama public officials and private industry and association executives.

OFFICERS: 2

Director
General Counsel

QUALIFICATIONS OF OFFICERS

Director: Chief executive responsible for administration of the Alabama Center for Foreign Investment and the Regional Center and for identifying potential investment projects, as well as maintaining rapport with the appropriate state and local development agencies. Salary and other compensation: TBD.

General Counsel: Responsible for verifying the qualification of prospective Regional Center projects, working with a legal team that provides independent legal services to individual investors, overseeing the preparation of investor documentation, verifying accredited investor qualification, and dealing with source of funds issues. Salary and other compensation: TBD.

OFFICE PERSONNEL

Administrative Assistant: Responsible for maintaining corporate records, preparing correspondence and meeting agendas and issuing notices to Advisory Board members, preparing and maintaining minutes of proceedings of Advisory Board meetings with officers and select committees. Salary and other compensation: TBD.

Director

Ron Drinkard is a lifelong resident of Alabama and graduated from Troy State University in Troy, Alabama, with a Bachelor of Science degree in accounting. He is also a graduate of the Louisiana State University School of Banking.

Mr. Drinkard was Director of Area Development for the Metropolitan Development Board of Birmingham, Alabama, for two years before moving on to an industrial development position with the Alabama Development Office in

Montgomery, Alabama.

From 1979 to 1985, Mr. Drinkard was Vice President for Industrial Development at AmSouth Bank in Montgomery. From 1985 to 2005, he served as Senior Vice President of SouthTrust Bank of Montgomery, which has since been purchased by Wachovia Bank.

Mr. Drinkard's employment in the banking industry for more than 25 years and his dedicated community involvement in Montgomery, Alabama, civic and charitable organizations and in economic development organizations throughout the state of Alabama are strong assets for the Alabama Center for Foreign Investment.

General Counsel

Boyd Campbell was born in Germany and has practiced immigration and nationality law in Montgomery, Alabama, since 1988. He is a graduate of Montgomery public schools, the University of Alabama in Tuscaloosa, Alabama, and Columbia University in New York, New York.

He received his law degree from Jones School of Law in Montgomery, Alabama, in 1987, and served as a law clerk for the Alabama Supreme Court before opening his law practice.

Mr. Campbell has worked with individual foreign investors and multinational corporations in order to meet their needs and assist them in complying with U.S. immigration laws and regulations. He is a frequent speaker on issues involving U.S. immigration and nationality law and served on the American Bar Association's Coordinating Committee on Immigration Law from 1994 to 1998. He is a founding member of the International Law Section of the Alabama State Bar and served as Chair of the Section.

Mr. Campbell has 18 years of experience in working with foreign nationals to address legal matters involving U.S. immigration laws and is well-suited to serve as General Counsel for the Alabama Center for Foreign Investment.

ACFI Advisory Board

The ACFI Advisory Board includes experts from business, government, association and economic development organizations. Every effort has been made to create a diverse board that reflects every facet of Alabama's economy that relates to the Program.

ACFI's policy is to balance its Advisory Board members among experts in business, government, association and economic development, based upon the factors of experience and diversity.

The ACFI Advisory Board provides direction and advice regarding the operation of and policy matters relating to the functioning of ACFI. Through the Board, ACFI seeks to ensure that its policies are fair to foreign investors and principals involved in investment projects and do not make unreasonable demands on any party. The Board is responsible for reviewing:

1. ACFI's policies and procedures.
2. ACFI's promotional and marketing efforts.

The ACFI Advisory Board advises the Director of ACFI. The Advisory Board members have neither responsibility for the day-to-day operations of ACFI nor the legal obligations or liabilities that attach to a Board of Directors.

The Director of ACFI appoints the Chair of the Advisory Board. A Vice-Chair, nominated by the Chair and elected by the full Board, chairs meetings in the absence of the Chair. The remaining members will be proposed by ACFI staff or current Advisory Board members and elected by a majority vote of current members. The Advisory Board shall have no more than 25 members. One-third of the Advisory Board members shall be appointed for a one-year term, a second group of one-third shall be appointed for a two-year term, and a third group of one-third shall be appointed for a three-year term. Staggered terms will help insure continuity while maintaining the most effective board possible.

The Advisory Board shall have the following committees: Executive, Nominating, and Guidance panels. In addition, there may be appointed several ad hoc committees.

Advisory Board Member Responsibilities

Members are appointed for their experience and knowledge of particular sectors of Alabama's economy to insure that the interests of the sectors are represented. Members may also be experts in a particular discipline and provide impartial expert advice. ACFI Advisory Board members are appointed in their own right to maintain the balance of interests on the Board, but do not represent any particular organization.

ACFI Advisory Board

Meetings

The ACFI Advisory Board shall meet from time to time as necessary to conduct a review of the activities of ACFI and the suitability and effectiveness of ACFI policies and procedures in meeting the needs of foreign investors and principals involved in investment projects. Such meetings shall be called to review ACFI activities and to make recommendations.

BENEFICIARY: THE PEOPLE OF RURAL ALABAMA

The Alabama Center for Foreign Investment has identified troubled businesses, projects in rural areas and in targeted areas of employment as designated by the Alabama Department of Economic and Community Affairs (ADECA).

More than 97 percent of the area of the State of Alabama is rural, and targeted employment areas (areas of high unemployment that are 150 percent of the national average unemployment rate as designated by the ADECA) can be found across the entire state. The foundational argument for the statewide coverage of ACFI as Alabama's Regional Center is its ability to provide needed investment to the many "pockets of high unemployment" that exist in almost every county of the state. Consequently, it would be neither prudent nor appropriate to designate one county or a group of counties as Alabama's Regional Center. Such a limited designation would render Alabama's Regional Center ineffective, unworkable and of little value to the state.

A graphic illustration of this is shown by the three maps prepared by ADECA immediately following that show targeted areas of unemployment.

Note:

Need TEA's by

CENSUS TRACT CARVING OUT THE
"POCKETS OF HIGH UNEMPLOYMENT."

7/1/2004

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COOPER MAP
UNEMPLOYMENT RATES BY CENSUS
TRACTS

August 2006 Census Share
Unemployment Rates by Census Tracts

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August 2006 Census Share
Unemployment Rates by Census Tracts

(b)(4)

MULTIPLIERS
Trade & Jobs

TRADE MULTIPLIER

The question is: How may an "employment-creation" immigrant visa petitioner prove that his or her investment has resulted in the creation of ten (10) new U.S. worker jobs, or a measurable increase in U.S. exports?

In March 1997, a report was issued by the Bureau of Economic Analysis of the U.S. Department of Commerce entitled "Regional Multipliers: A User Handbook for the Regional Input-Output Modeling System (RIMS II), Third Edition." The handbook is used by the U.S. Department of Agriculture. According to the handbook:

"Using RIMS II (Regional Input-Output Modeling System) for impact analyses has several advantages. RIMS II multipliers can be estimated for any region composed of one or more counties and for any industry or group of industries in the national I-O table. The cost of estimating regional multipliers is relatively low because of the accessibility of the main data resources for RIMS II. According to empirical tests, the estimates based on RIMS II are similar in magnitude to the estimates on relatively expensive surveys."

"To effectively use the multipliers for impact analysis, users must provide geographically and industrially detailed information on the initial changes in output, earnings, or employment that are associated with the project or program under study. The multipliers can then be used to estimate the total impact of the project or program on regional output, earnings, or employment."

"RIMS II is widely used in both the public and private sector. In the public sector, for example, the Department of Defense uses RIMS II to estimate the regional impacts of military base closings, and state departments of transportation use RIMS II to estimate the regional impacts of airport construction and expansion. In the private sector, analysts, consultants, and economic development practitioners use RIMS II to estimate the regional impacts of a variety of projects, such as the development of theme parks and shopping malls."

MULTIPLIERS FOR EMPLOYMENT

"RIMS II provides two types of multipliers for estimating the impacts of changes on employment: Final-demand multipliers and direct-effect multipliers. These multipliers are derived from the table of final-demand output multipliers.

"The final-demand multipliers for employment can be used if data on final-demand changes are available. In the final-demand employment multiplier table, each column entry indicates the change in employment in each row industry that results from a \$1 million change in final demand in the column industry. The impact on each row industry is calculated by multiplying the final-demand change in the column industry by the multiplier for each row. The total impact on regional

employment is calculated by multiplying the final-demand change in the column industry by the sum of the multipliers for each row.

Table A. — Final-Demand Multipliers for the Food Products Machinery Industry, Kansas City, MO-KS Economic Area

Industry	Output (Dollars)	Earnings (Dollars)	Employment (Jobs)
Farm products	0.0150	0.0036	0.2846
Industrial machinery	1.0393	0.3072	9.8743
All other industries	1.0112	0.2983	14.1743
Total	2.0655	0.6091	24.3332

“For example, the effect of a \$1 million increase in final demand in the food products machinery industry on employment in each industry in the Kansas City economic area is calculated from the multipliers for employment in column 3 in table A. According to these calculations, employment in the farm products industry increases by 0.2846 jobs (0.2846 times 1 for each \$1 million change in final demand); employment in the industrial machinery industry increases by 9.8743 jobs (9.8743 times 1); and total employment in the economic area increases by 24.3332 jobs (24.3332 times 1).

“The direct-effect multipliers for employment can be used if data on the initial changes in employment by industry are available. In the direct-effect employment multiplier table, each entry indicates the total change in employment in the region that results from a change of one job in the row industry. The total impact on regional employment is calculated by multiplying the initial change in employment in the row industry by the multiplier for the row.

“For example, suppose that output in the industrial machinery industry in the Kansas City economic area increases so that 1,000 new jobs in the industry are created. The effect of this increase on total employment in the economic area is calculated by multiplying the initial change in employment of 1,000 jobs by the multiplier in the row for the industrial machinery industry in the direct-effect multiplier table. The multiplier is 9.8743, so the actual impact on the economic area is 9,874 new jobs (9.8743 times 1,000).”

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CONCLUSION

The application by the Alabama Center for Foreign Investment for designation as Alabama's Regional Center is accompanied by exhibits prepared by the Alabama Department of Community Affairs (ADECA), the Center for Business and Economic Services at Troy University's Sorrell College of Business, a complete list of the Advisory Board with biographical sketches, and letters of support from a variety of state and federal elected officials, economic development officials, as well as business and association executives. [See Exhibits V and VI]

Although ACFI is of the opinion that sufficient documentation has been provided to support its application for USCIS designation as Alabama's Regional Center, it is prepared to submit additional evidence as deemed necessary and its officers stand ready to confer with USCIS personnel if required.

Exhibit I

- Articles of Incorporation
- City of Montgomery Business License
- Officers' Biographical Information
- Bank Letters

ACFI-ARTICLES
OF INCORPORATION

ARTICLES OF ORGANIZATION

OF

ALABAMA CENTER FOR FOREIGN INVESTMENT
A Limited Liability Company

TO THE JUDGE OF PROBATE OF MONTGOMERY COUNTY, ALABAMA:

The following articles of organization are signed and acknowledged for the purpose of forming a limited liability company under the provisions of *Code of Alabama*, 1975, §10-12-1, et seq., known as the "Alabama Limited Liability Company Act", as follows:

ARTICLE I

NAME

The name of the limited liability company shall be "ALABAMA CENTER FOR FOREIGN INVESTMENT, A Limited Liability Company", and shall hereinafter be referred to as "limited liability company".

ARTICLE II

PERIOD OF DURATION

The duration of the limited liability company shall be perpetual.

ARTICLE III

PURPOSE(S)

Purpose

The purposes of the limited liability company shall be to work with state and local governmental organizations and private entities to promote economic growth, increase export sales, improve regional productivity, job creation, increase domestic capital investment, to develop economic research and consultation services for foreign national investors and to entities assisting foreign investors, to invest in qualified and approved capital investments in the State of Alabama, and to engage in all other lawful business activities and for all lawful purposes authorized under Title 10, Chapter 12 of the *Code of Alabama*, 1975, as amended. The limited liability company shall be authorized to carry on its activities and business in each and every county of the State of Alabama.

ARTICLE IV

POWERS

The limited liability company shall have all of the general powers enumerated in *Code of Alabama*, 1975, §10-12-4, and shall receive and administer funds for the aforesaid purposes, and

for no other purposes, and to that end to take and hold by contract, agreement, bequest, devise, gift, purchase, lease, either absolutely or in trust, for such intents and purposes or trust and by contracts entered into for its purposes as herein stated and for no other purposes.

ARTICLE V

REGISTERED AGENT AND OFFICE

The initial registered agent of the limited liability company shall be Boyd F. Campbell, and the initial registered office of the limited liability company shall be located at 441 Martha Street, City of Montgomery, County of Montgomery, State of Alabama.

ARTICLE VI

MEMBERS

There shall be two (2) but no more than twelve (12) members of the limited liability company. The names and post office addresses of the members of the limited liability company are as follows:

<u>NAME</u>	<u>ADDRESS</u>
Ron Drinkard	100 North Union Street, Suite 682 Montgomery, Alabama 36104
Boyd F. Campbell	441 Martha Street Montgomery, Alabama 36104

ARTICLE VII

The members of the limited liability company shall have the right to admit additional members of the limited liability company upon such terms as contained in Code of Alabama, §10-12-18, -21, and shall approve all additional members for admission to the limited liability company.

ARTICLE VIII

The following managers of the limited liability company shall serve until the first annual meeting of members or until their successors are elected and qualify:

<u>NAME</u>	<u>ADDRESS</u>
Ron Drinkard	100 North Union Street, Suite 682 Montgomery, Alabama 36104
Boyd F. Campbell	441 Martha Street Montgomery, Alabama 36104

IN WITNESS WHEREOF, I have hereunto set my hand on these Articles of Organization of the "Alabama Center for Foreign Investment, a Limited Liability Company" on this 5th day of July, 2006.

ALABAMA CENTER FOR
FOREIGN INVESTMENT,
A Limited Liability Company



BOYD F. CAMPBELL
Attorney for the Limited Liability Company



STATE OF ALA
MONTGOMERY CO.
I CERTIFY THIS INSTRUMENT
WAS FILED ON
CORP 00265 PG 0229-0231 2006 JUL 05
03:58 PM
REESE MCKINNEY JR.
JUDGE OF PROBATE

INDEX	\$5.00
REC FEE	\$35.00
CERT	\$0.00
CHECK TOTAL	\$40.00
38105	Clerk: NANCY 03-58PM

THIS LICENSE EXPIRES DECEMBER 31, 2007

CITY OF MONTGOMERY
MONTGOMERY, ALABAMA

20  07

No. 00044

NOTICE
License issued subject to compliance with all pertinent city codes.

LICENSE VALID ONLY AT LOCATION INDICATED. NOT TRANSFERABLE

BUSINESS LICENSE

MAILING NAME AND ADDRESS

ALABAMA CTR FOR FOREIGN INVESTMENT LLC
100 NORTH UNION ST
STE 682
MONTGOMERY AL 36104

LOCAL TRADE NAME AND PHYSICAL LOCATION

ALABAMA CTR FOR FOREIGN INVESTMENT LLC
100 UNION ST N
STE 682
MONTGOMERY AL 36104

THE FIRM, CORPORATION, ORGANIZATION, BUSINESS OR PERSON, WHOSE NAME APPEARS ABOVE HAS PAID THE REQUIRED LICENSE FEE AND IS AUTHORIZED TO ENGAGE IN BUSINESS IN MONTGOMERY, ALABAMA AS INDICATED BELOW.

CODE	ACCOUNT NUMBER	LICENSE NUMBER	RECEIPT NUMBER	TYPE OF LICENSE
7399	7399648	000044	00044	MANAGEMENT CONSULTING SERVICE

*ACFI-LLC
Business License*

DATE ISSUED
11 03 2006

MUST BE POSTED IN AREA ACCESSIBLE TO PUBLIC

E. Lloyd Faulkner

E. Lloyd Faulkner, Director of Finance

MONTGOMERY, ALABAMA

Alabama Center for Foreign Investment

A Limited Liability Company

Executives

Director

Ron Drinkard is a lifelong resident of Alabama and graduated from Troy State University in Troy, Alabama, with a bachelor of science degree in accounting. He is also a graduate of the Louisiana State University School of Banking.

Mr. Drinkard was Director of Area Development for the Metropolitan Development Board of Birmingham, Alabama, for two years before moving on to an industrial development position with the Alabama Development Office in Montgomery, Alabama.

From 1979 to 1985, Mr. Drinkard was Vice President for Industrial Development at AmSouth Bank in Montgomery. From 1985 to 2005, he served as Senior Vice President of SouthTrust Bank of Montgomery, which has since been purchased by Wachovia Bank.

Mr. Drinkard's employment in the banking industry for more than 25 years and his dedicated community involvement in Montgomery, Alabama, civic and charitable organizations and in economic development organizations throughout the state of Alabama are strong assets for the Alabama Center for Foreign Investment.

General Counsel

Boyd Campbell was born in Germany and has practiced immigration and nationality law in Montgomery, Alabama, since 1988. He is a graduate of Montgomery public schools, the University of Alabama in Tuscaloosa, Alabama, and Columbia University in New York, New York.

He received his law degree from Jones School of Law in Montgomery, Alabama, in 1987, and served as a law clerk for the Alabama Supreme Court before opening his law practice.

Mr. Campbell has worked with individual foreign investors and multinational corporations in order to meet their needs and assist them in complying with U.S. immigration laws. He is a noted speaker on issues involving U.S. immigration law and served on the American Bar Association's Coordinating Committee on Immigration Law from 1994 to 1998. He is a founding member of the International Law Section of the Alabama State Bar.

Mr. Campbell has 18 years of experience in working with foreign nationals to address legal matters involving U.S. immigration laws and is well-suited to serve as General Counsel for the Alabama Center for Foreign Investment.

July 2006

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Exhibit II

- Attorney Profiles

Alabama Center for Foreign Investment
A Limited Liability Company

Attorney Profiles

Boyd F. Campbell
Montgomery, Alabama

Mr. Campbell is General Counsel of the Alabama Center for Foreign Investment (ACFI), which was established to serve as Alabama's Regional Center. He has practiced immigration and nationality law and federal administrative procedures law in Montgomery, Alabama, since 1988. He is a member in good standing of the Alabama State Bar and of the American Immigration Lawyers Association.

Mr. Campbell was a founding member of the International Law Section of the Alabama State Bar and served as chair of the section. From 1994 to 1998, he served on the American Bar Association's Coordinating Committee on Immigration Law, which develops public policies regarding federal immigration law. He was appointed by the Alabama Secretary of State as Alabama's first practicing civil law notary in 2001.

In his capacity as General Counsel for ACFI, Mr. Campbell will coordinate casework as necessary and assist in assembling documentation for immigrant investor cases as required. He will also deal with matters regarding source of funds issues.

Robert J. Cox
Birmingham, Alabama

Mr. Cox has practiced law in Chicago, Illinois, and Birmingham, Alabama, and has focused on immigration and nationality law since 1992. A former civil litigator in Chicago, Mr. Cox brings a combination of a strong business background (mechanical engineering) and a broad perspective in advising companies to his immigration law practice.

For 10 years prior to establishing his immigration law practice, Mr. Cox worked in the dean's office of the University of Alabama School of Medicine in Birmingham, where he handled legal issues for clinical and research faculty and staff members. His previous business experience includes serving as a consulting engineer for Fortune 500 companies, vice president of manufacturing of The Merry Tiller Co., Inc., and owner of his own manufacturing plant in the exercise equipment industry.

Along with Boyd Campbell, Mr. Cox was a founding member of the International Law Section of the Alabama State Bar and, like other legal team members, is a member in good standing of the American Immigration Lawyers Association.

Laura Edgerton
Raleigh, North Carolina

Ms. Edgerton has practiced immigration law for more than 10 years. She helps her clients solve complex problems involving the employment of international personnel in the United States and is persistent and creative in finding workable solutions for her clients.

Ms. Edgerton is a frequent speaker at state and national immigration conferences and workshops on such topics as immigration basics, procedures for obtaining permanent residence, and H-1B visa and employment verification issues. She has written and edited numerous articles in leading immigration law publications and has been interviewed frequently in the business and local press on immigration issues.

Ms. Edgerton is a member of the Board of Governors of the American Immigration Lawyers Association (AILA) and the former national chair of AILA's Young Lawyers Division. She serves as chair of the Carolinas Chapter of AILA from 2006 to 2007.

Maria Blanco Katz
Birmingham, Alabama

Ms. Katz received her Juris Doctor degree from Georgetown University in 1993, and served as a law clerk for Judge Richard T. Haik, U.S. District Court for the Western District of Louisiana, and Judge William Moore, U.S. District Court for the Southern District of Georgia. After completing her clerkships, she joined Hunter, Maclean, Exley & Dunn, practicing in the areas of commercial litigation and immigration law in her hometown of Savannah, Georgia.

Ms. Katz moved to Atlanta, Georgia, in 1997 in order to practice immigration law exclusively. In Atlanta she practiced with the immigration law groups of Fisher & Phillips and Smith, Gambrell & Russell prior to marrying a Birmingham native and relocating to Birmingham in 2001.

Ms. Katz serves on the Executive Committee of the Atlanta (Georgia/Alabama) Chapter of the American Immigration Lawyers Association (AILA) and is also active in AILA's various government agency liaison committees. She is a member of the Alabama, Georgia, and Birmingham Bar associations and is a frequent speaker on immigration issues.

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B. John Ovink
Tampa, Florida

Mr. Ovink

fr

In 1994, Mr. Ovink received his Juris Doctor degree, cum laude, from the University of Miami, Florida. In October 1996, he opened his law office in Tampa, Florida, concentrating his practice exclusively on immigration law. His clients live in 12 states and originate from more than 50 countries.

Mr. Ovink is fluent in Afrikaans, Dutch, English, French, German, and Spanish. He is a member in good standing of The Florida Bar and of the American Immigration Lawyers Association (AILA) and is a past chair of the Central Florida Chapter of AILA.

Paul Soreff
Seattle, Washington

Mr. Soreff has practiced immigration law for more than 30 years and was an adjunct professor of immigration law at the University of Alabama School of Law from 1995 to 1998. Mr. Soreff has extensive experience in all aspects of immigration law. In 1998, he moved to Seattle, Washington, to manage a small immigration law firm. Mr. Soreff has been recognized as one of the Washington Super Lawyers in 2005-2006 and Best Immigration Lawyers of America from 1998 to 2006.

Mr. Soreff has a long history of service to the American Immigration Lawyers Association (AILA) including chair of AILA's Washington State Chapter, AILA National Board of Governors, chair of the National Investment Committee, member of the National Finance Committee, Washington State Executive Committee, chair of the AILA MidSouth Chapter, and coordinator for the AILA Kentucky Chapter.

NOTE: The Alabama Center for Foreign Investment will add four additional highly qualified and experienced immigration attorneys to its legal team in the near future and will identify additional team members as it deems necessary.

Exhibit III

- No Action Letter—Alabama Securities Commission

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Exhibit IV

- Foreign Investment Data
- Foreign-based Businesses in Alabama

Export.gov

Industry, Trade, and the Economy: Data and Analysis

[HOME](#)[TradeStats
Express](#)[Trade
Data](#)[Trade
Analysis](#)[Industry
Information](#)[Resources and
References](#)

Alabama: Exports, Jobs, and Foreign Investment

September 2006

[Exports Support Jobs for Alabama's Workers](#)
[Exports Sustain Thousands of Alabama Businesses](#)
[Foreign Investment Benefits Alabama](#)
[Alabama Depends on World Markets](#)

Exports, Jobs &
Foreign Investment
In Alabama

Exports Support Jobs for Alabama's Workers

Export-supported jobs linked to manufacturing account for an estimated 4.8 percent of Alabama's total private-sector employment. Roughly one-eighth (12.6 percent) of all manufacturing workers in Alabama depend on exports for their jobs (2002 data latest available).

Note: Export-related employment data shown do not include manufacturing and non-manufacturing jobs involved in the export of non-manufactured goods, such as farm products, minerals, and services sold to foreign buyers. Indirect exports exclude imported items. The complete 2002 export-related employment series is available on our [Export Related Jobs](#) site. Additional information on methodology used in the 2002 export-related employment series can be found in the U.S. Census Bureau's publication, [Exports from Manufacturing Establishments: 2002](#).

Source: State Export-Related Employment Project, International Trade Administration and Bureau of the Census.

[Back to top of Alabama report](#)

Exports Sustain Thousands of Alabama Businesses

A total of 3,035 companies exported from Alabama locations in 2004. Of those, 2,369 (78 percent) were small and medium-sized enterprises with fewer than 500 employees.

Small and medium-sized firms generated almost one-fourth (23 percent) of Alabama's total exports of merchandise in 2004.

Source: Exporter Data Base, International Trade Administration and Bureau of the Census.

[Back to top of Alabama report](#)

Foreign Investment Benefits Alabama

In 2003, 72,800 Alabama workers were employed by foreign-controlled companies. Major sources of foreign investment in Alabama in 2003 included the Netherlands, Germany, Japan, the United Kingdom, and France.

Just under half of these jobs (49 percent, or 35,600 workers) were in the manufacturing sector in 2003.

Foreign-controlled companies accounted for 12 percent, approximately one-eighth, of total manufacturing employment in Alabama in 2003.

Foreign investment in Alabama was responsible for 4.6 percent of the state's total private-industry employment in 2003.

Note: All figures exclude employment in banks affiliated with foreign companies.

Source: Bureau of Economic Analysis.

[Back to top of Alabama report](#)

Alabama Depends on World Markets

Alabama's export shipments of merchandise in 2005 totaled \$10.8 billion, up 43 percent (\$3.2 billion) from 2001. By comparison, total U.S. merchandise exports rose 24 percent over the 2001-2005 period.

Alabama ranked 18th among the states in terms of percentage export growth from 2001 to 2005 and 19th in terms of dollar growth.

Alabama exported globally to 180 foreign destinations in 2005. The state's largest market was NAFTA trading partner Canada, where Alabama posted exports of \$2.2 billion. Canada was followed by Germany (\$1.6 billion) and Mexico (\$913 million). Other top markets included Japan, China, the United Kingdom, South Korea, France, the Netherlands, and Colombia.

Germany is Alabama's biggest growth market, in dollar terms. From 2001 to 2005, the state's export shipments to Germany

increased from \$593 million to \$1.6 billion, an increase of 177 percent, or \$1.0 billion. Other countries to which Alabama recorded large increases in merchandise exports over the 2001-2005 period were Canada (up \$605 million), South Korea (up \$312 million), China (up \$257 million), and Mexico (up \$256 million).

Of Alabama's major markets, exports to Colombia grew the fastest over the 2001-2005 period. Alabama's exports of goods to Colombia surged from \$27.0 million to \$248.6 million, an increase of 822 percent. Other major markets to which Alabama more than doubled its exports from 2001 to 2005 were India, Turkey, South Korea, Germany, Taiwan, China, and Indonesia.

The state's leading export category is transportation equipment, which alone accounted for 29 percent, or \$3.1 billion, of Alabama's total merchandise exports in 2005. Other top exports are chemical manufactures (2005 exports of \$1.8 billion), computers and electronic products (\$823 million), machinery manufactures (\$769 million), and paper products (\$689 million).

In dollar terms, Alabama's leading export growth category also is transportation equipment. Export shipments of these products during the 2001-2005 period grew from \$1.9 billion to \$3.1 billion, an increase of \$1.2 billion. Other manufactured export categories that registered large dollar growth from 2001 to 2005 were chemical manufactures (up \$595 million), machinery manufactures (up \$416 million), miscellaneous manufactures (up \$211 million), and primary metal manufactures (up \$191 million).

In percentage terms, Alabama's fastest-growing manufactured export category is miscellaneous manufactures, which rose 400 percent from \$53 million in 2001 to \$264 million in 2005. Other fast-growing manufactured exports during the 2001-2005 period were petroleum and coal products (up 294 percent), and machinery manufactures (up 118 percent).

Source: Origin of Movement State Export Series, Bureau of the Census.

Caution: The Origin of Movement series allocates exports to states based on transportation origin, i.e., the state from which goods began their journey to the port (or other point) of exit from the United States. The transportation origin of exports is not always the same as the location where the goods were produced. Consequently, conclusions about "export production" in a state should not be made solely on the basis of the Origin of Movement state export figures.

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Prepared by the Office of Trade and Industry Information, International Trade Administration, U.S.

FOREIGN-BASED BUSINESSES IN ALABAMA

ALPHABETICALLY BY COMPANY

ADS Corporation
 5030 Bradford Drive Building 1 #210
 Huntsville AL 35805 1935
 Tel: (256) 430-3366 Fax: (256) 430-3961
 Cindy O'Gorman, Dir of Mktg
 NAICS 33451 Flow Monitoring Sensors
Parent Company:
 Axel Johnson Inc
 110 E 59th St
 New York NY 10022

1976 Yr Est
 551-650 Employees
 Sq Ft
 Madison County
 High Tech Y
 Import N
 Export Y
 Sweden

Air Liquide Large Ind US LP
 Near Gate 5 at U S Steel
 PO Box 112
 Fairfield AL 35064 0112
 Tel: (205) 788-1671 Fax: (205) 788-1675
 Thomas Hayes, Plant Mgr
 NAICS 32512 Oxygen, Nitrogen, Argon
Parent Company:
 L'Aire Liquide
 75 Quai d'Orsay
 Paris

1987 Yr Est
 31-40 Employees
 Sq Ft
 Jefferson County
 High Tech N
 Import N
 Export N
 France

Airinc
 14560 Greeno Road
 Fairhope AL 36532
 Tel: (251) 928-8800 Fax: (251) 928-8853
 Ken Guss, Pres & CEO
 NAICS 33291 Aircraft Parts & Auxiliary Equipment NEC
Parent Company:
 Stork Fokker

1997 Yr Est
 51-75 Employees
 21-30000 Sq Ft
 Baldwin County
 High Tech N
 Import N
 Export N
 Netherlands

Amersfoortsestraatweg 7
 AA Naarden 1410

Aker Kvaerner Subsea
 7611 Lake Road South
 Mobile AL 36605
 Tel: (251) 443-7910 Fax:
 Marc Quenneville, Oper Mgr

2003 Yr Est
 76-100 Employees
 1-10000 Sq Ft
 Mobile County
 High Tech N
 Import Y
 Export Y
 Norway

NAICS 33211 Steel Tube Umbilical
Parent Company:
 Aker Kvaerner Subsea ASA
 Lysaker

Akzo Coatings Inc
 1629 Vanderbilt Road
 Birmingham AL 35234
 Tel: (205) 323-5201 Fax: (205) 324-4124
 T Christner, Oper Mgr
 NAICS 32551 Paint Products
Parent Company:
 Akzo Nobel N V
 P O Box 9300
 Arnhem

1964 Yr Est
 51-75 Employees
 21-30000 Sq Ft
 Jefferson County
 High Tech N
 Import N
 Export Y
 Netherlands

Akzo Nobel Funct Chemicals LLC
 13440 Highway 43 North
 Axis AL 36505 0100
 Tel: (251) 675-1310 Fax: (251) 679-4363
 John Naron, Plant Mgr
 NAICS 32551 Specialty Chemicals
Parent Company:
 Akzo Nobel N V
 P O Box 9300
 Arnhem

1952 Yr Est
 101-150 Employees
 Sq Ft
 Mobile County
 High Tech N
 Import N
 Export Y
 Netherlands

Alabama Precision Mold LLC
 14120 Highway 11 North
 Cottondale AL 35453 2345
 Tel: (205) 553-1091 Fax:
 Tim Smith, Principal
 NAICS 33351 Plastic Injection Molds
Parent Company:

2000 Yr Est
 21-30 Employees
 Sq Ft
 Tuscaloosa County
 High Tech
 Import
 Export
 Germany

Alabama River Chip Mills Inc
 13681 Highway 280
 PO Box 129
 Jacksons Gap AL 36861
 Tel: (256) 825-5139 Fax: (256) 825-5200
 Randy Foster, Mill Mgr

1992 Yr Est
 6-10 Employees
 401-500000 Sq Ft
 Tallapoosa County
 High Tech N
 Import N
 Export N

NAICS 32111 Wood Chips
Parent Company:
 Abitibi Consolidated
 1155 Metcalfe Street, Suite 800
 Montreal Quebec H3B5H2

Canada

*Foreign-Owned
 Corps in Alabama*

FOREIGN-BASED BUSINESSES IN ALABAMA

ALPHABETICALLY BY COMPANY

Alabama River Chip Mills Inc
 Coffee County Highway 404
 PO Box 482
 Elba AL 36323 0482
 Tel: (334) 897-2023 Fax: (334) 897-2107
 Michael Perry, Mill Supt
 michaelp@ariver.com
 NAICS 32111 Wood Chips
Parent Company:
 Abitibi Consolidated
 1155 Metcalfe Street, Suite 800
 Montreal Quebec H3B5H2

1991 Yr Est
 1-5 Employees
 50000 Sq Ft
 Coffee County
 High Tech N
 Import N
 Export N

Canada

Alabama River Newsprint Company
 County Road 39
 PO Box 10
 Perdue Hill AL 36470

1988 Yr Est
 151-200 Employees
 126-150000 Sq Ft
 Monroe County

Tel: (251) 575-2800 Fax: (251) 743-6439
 Wade Taylor, Production Mgr

High Tech N
 Import N
 Export Y

Canada

NAICS 32212 Newsprint
Parent Company:
 Abitibi Consolidated
 1155 Metcalfe Street, Suite 800

Montreal Quebec H3B5H2
Alabama River Pulp Company Inc
 County Road 39

1978 Yr Est
 451-550 Employees

PO Box 100
 Perdue Hill AL 36470 0100

OVER 500000 Sq Ft
 Monroe County

Tel: (251) 575-2000 Fax: (251) 743-8464
 Pete Black, Vice Pres & Gen Mgr
 rablack@ariver.com
 NAICS 32211 Bleached Kraft Pulp
Parent Company:

High Tech N
 Import N
 Export Y

Canada

Abitibi Consolidated
 1155 Metcalfe Street, Suite 800
 Montreal Quebec H3B5H2
Altadis USA Inc Phillies Cigar

1941 Yr Est

One Morgan Avenue
 PO Box 1085
 Selma AL 36702 1085
 Tel: (334) 874-7423 Fax: (334) 872-7718
 Vlencon Brown, Plant Mgr

301-350 Employees
 71-80000 Sq Ft
 Dallas County
 High Tech N
 Import Y
 Export Y

NAICS 31222 Cigars
Parent Company:

Spain

Altadis European Tobacco
 Eloy Gonzalo 10
 Madrid 28010

Aluminum Technology Schmid Inc
 Project Announced in 2006
 Auburn AL
 Tel: Fax:
 ,

2006 Yr Est
 31-40 Employees
 Sq Ft
 Lee County
 High Tech
 Import
 Export

NAICS 33639 Aluminum Parts for Automotive Hydraulic Applications

Germany

Parent Company:
American Aero Cranes A Division of Energy Cranes LLC
 5864 Kooiman Road

1998 Yr Est

Theodore AL 36582 1637
 Tel: (251) 654-0006 Fax: (251) 654-0273
 Ken Scott, CEO

6-10 Employees
 Sq Ft
 Mobile County
 High Tech N
 Import N
 Export Y

NAICS 33651 Offshore Marine Cranes
Parent Company:
 Energy Cranes International Ltd
 Denmore Road, Bridge of Don
 Aberdeen Grampian AB23 8JW

United Kingdom
 United Kingdom

American Fire Logs Corporation
 603 Tin Mill Road

1995 Yr Est
 41-50 Employees
 151-175000 Sq Ft
 Jefferson County

Birmingham AL 35224 2357
 Fax: (205) 788-5652
 Tel: (205) 788-5647 Fax: (205) 788-5652
 Joe Nunes, Gen Mgr
 joe@conros.com

High Tech N
 High Tech N
 Import Y
 Export N

NAICS 33999 Artificial Fire Logs
Parent Company:
 Conros Corp
 Conros Corp
 41 Lesmill Rd

Canada

N York Ont
Andritz Inc Pell City Service Operations
 101 Bamberg Drive

1983 Yr Est
 41-50 Employees
 150000 Sq Ft
 St. Clair County
 High Tech N
 Import Y
 Export Y

Pell City AL 35125 2709
 Tel: (205) 338-3331 Fax: (205) 814-0104
 Daniel Roods, Vice Pres

NAICS 33329 Pulp Machinery & Repair
Parent Company:
 Andritz AG

Austria

Stattegger Strasse 18
 A-8045 Graz

FOREIGN-BASED BUSINESSES IN ALABAMA

ALPHABETICALLY BY COMPANY

Ansell Healthcare
 1635 Industrial Road
 Dothan AL 36303
 Tel: (334) 794-4231 Fax: (334) 615-2568
 Mike Spittler, Dir of Supply/Consumer
 mspittler@ansell.com
 NAICS 42499 Thin Walled Latex Products Distribution;
 Packaging & Filling
Parent Company:
 Ansell Limited
 101 Collins Street
 Melbourne Victoria 3000

1981 Yr Est
 51-75 Employees
 150000 Sq Ft
 Houston County
 High Tech
 Import Y
 Export Y
 Australia

Arkema Inc
 13755 Highway 43 North
 PO Box 99
 Axis AL 36505
 Tel: (251) 829-4226 Fax: (251) 829-4307
 Frank Morabito, Plant Mgr
 NAICS 32511 Industrial Chemical Specialties
Parent Company:
 Total
 10 Cedex 42
 Paris

1982 Yr Est
 151-200 Employees
 71-80000 Sq Ft
 Mobile County
 High Tech N
 Import Y
 Export Y
 France

ArvinMeritor Sejong LLC
 340 Old Fort Road
 203 Old Fort Road
 Montgomery AL 36032
 Tel: (334) 227-0821 Fax: (334) 227-0822
 H S Kim, Pres
 NAICS 33639 Mufflers & Exhaust Systems
Parent Company:
 Sejong Industrial Co Ltd
 800-1 Hyomoon Dong Buk-ku
 Ulsan

2003 Yr Est
 76-100 Employees
 102000 Sq Ft
 Lowndes County
 High Tech
 Import Y
 Export Y
 South Korea

Astralloy Steel Products
 1550 Red Hollow Road
 PO Box 170974
 Birmingham AL 35217
 Tel: (205) 853-0300 Fax: (205) 853-7321
 Robert Beckett, Pres
 NAICS 33231 Alloy Steel Plates & Bars
Parent Company:
 IMS (35 Rue duPont)
 Neuilly-sur-seine
 Cedex

1964 Yr Est
 51-75 Employees
 Sq Ft
 Jefferson County
 High Tech N
 Import Y
 Export Y
 France

Atlanta Nisseki CLAF Inc (ANCI)
 1034 Lafayette Highway
 Roanoke AL 36274
 Tel: (334) 863-8925 Fax: (334) 863-6561
 Bill Cook, Plant Mgr
 NAICS 32612 CLAF Nonwoven Fabric
Parent Company:
 Nippon Petrochemical Co Ltd
 3-1 Uchisaiwaicho 1-Chome
 Tokyo

1990 Yr Est
 51-75 Employees
 Sq Ft
 Randolph County
 High Tech Y
 Import Y
 Export Y
 Japan

ATS Stahlschmidt and Maiworm USA
 979 West Veterans Boulevard
 Auburn AL 36830
 Tel: (334) 502-9400 Fax: (334) 502-9494
 Mark Gardner, Plant Mgr
 NAICS 33621 Aluminum Wheels
Parent Company:
 Stahlschmidt & Maiworm Gmbh
 Bruchstr 34
 Bad Duerkheim

2001 Yr Est
 151-200 Employees
 250000 Sq Ft
 Lee County
 High Tech Y
 Import N
 Export N
 Germany

Austal USA
 100 Dunlap Drive
 PO Box 1049
 Mobile AL 36633 1049
 Tel: (251) 434-8000 Fax: (251) 434-8080
 Greg Metcalf, CEO
 Greg.metcalf@austalusa.com
 NAICS 33661 High-Speed Aluminum Vessels (Ferries & Crew
 Boats)
Parent Company:
 Austal Ltd
 100 Clarence Beach Road
 Henderson Western Australia 6166

2000 Yr Est
 151-200 Employees
 31-40000 Sq Ft
 Mobile County
 High Tech Y
 Import Y
 Export Y
 Australia

Auto Electronic America Corporation
 384 Ebenezer Road
 PO Box 876
 Georgiana AL 36033
 Tel: (334) 376-5455 Fax: (334) 376-5457
 Joseph S Choi, Pres
 josephchoi@autoelecamerica.com
 NAICS 33634 Carts, Racks & Conveyors
Parent Company:

2004 Yr Est
 41-50 Employees
 165000 Sq Ft
 Butler County
 High Tech
 Import Y
 Export N
 South Korea

FOREIGN-BASED BUSINESSES IN ALABAMA

ALPHABETICALLY BY COMPANY

Aviagen North America

245 Stockdale Road

Munford AL 36268

Tel: (256) 761-9727 Fax: (256) 761-9497

Tommy Cooper, Hatchery/Human Res Mgr

NAICS 31161 Poultry

Parent Company:

Aviagen Limited

11 Lothend Road Newbridge

Midlothian EH28 8SZ

Aviagen North America

5015 Bradford Drive

Huntsville AL 35801

Tel: (256) 890-3800 Fax: (256) 890-3919

Dave Kennemer, Personnel Dir

NAICS 31161 Agricultural Egg Processing

Parent Company:

Aviagen Limited

11 Lothend Road Newbridge

Midlothian EH28 8SZ

BAE Systems

1525 Perimeter Parkway

Huntsville AL 35806 3558

Tel: (256) 890-8000 Fax:

Nancy E Archuleta, Pres

NAICS 54171 Commercial Physical Research

Parent Company:

BAE Systems PLC

6 Carlton Gardens

6 Carlton Gardens

London SW1Y 5AD

BASF Corporation

152 Ipsco Street

Decatur AL 35601 7412

Tel: (256) 355-5440 Fax: (256) 350-2900

John Brock, Mgr

brockjo@basf.com

NAICS 32551 Paint

Parent Company:

BASF AG

Carl-Bosch-Strasse 38

Ludwigshafen

1994 Yr Est

51-75 Employees

Sq Ft

Talladega County

High Tech N

Import N

Export N

United Kingdom

1972 Yr Est

41-50 Employees

Sq Ft

Madison County

High Tech N

Import N

Export Y

United Kingdom

Yr Est

451-550 Employees

Sq Ft

Madison County

High Tech

Import

Export

United Kingdom

1965 Yr Est

101-150 Employees

51-60000 Sq Ft

Morgan County

High Tech N

Import Y

Export Y

Germany

Benteler Automotive Corporation

4401 North Park Drive

Opelika AL 36801

Tel: (334) 737-1768 Fax: (334) 737-1767

Dennis E Bisanz, Tech Services Mgr

bisanz@benteler.com

NAICS 33611 Automotive Chassis Systems

Parent Company:

Benteler AG

An der Talle 27-31

Paderborn

BFGoodrich Manufacturing

5101 21st Street

Tuscaloosa AL 35401

Tel: (205) 391-6200 Fax: (205) 391-6400

David J Brenner, Plant Mgr

NAICS 32621 Tires

Parent Company:

Group Michelin

63040 Clermont-Ferrand

Cedex 9

BHS-HARREX Inc

3719 East Hargrove Road 514

Tuscaloosa AL 35405

Tel: (205) 657-7094 Fax:

Uwe Hartnagel, Gen Mgr

info@bhs-harrex.com

NAICS 56149 Product Rework Facility

Parent Company:

B & H Schneider GmbH & Co KG

Im Schloss Sternenfels Schlossberg 9

Zaberfeld 74374

Big Dutchman Inc

8314 AL Highway 157

PO Box 816

Cullman AL 35056

Tel: (256) 734-5485 Fax: (256) 734-3644

Andy Ratliff, Mgr AL Oper

NAICS 33311 Poultry Equipment

Parent Company:

Big Dutchman International GmbH

Postfach 1163

Vechta

2002 Yr Est

201-250 Employees

126-150000 Sq Ft

Lee County

High Tech Y

Import N

Export N

Germany

1946 Yr Est

1001-1500 Employees

Sq Ft

Tuscaloosa County

High Tech N

Import Y

Export Y

France

2004 Yr Est

41-50 Employees

Sq Ft

Tuscaloosa County

High Tech

Import

Export

Germany

1975 Yr Est

11-15 Employees

Sq Ft

Cullman County

High Tech N

Import N

Export N

Germany

FOREIGN-BASED BUSINESSES IN ALABAMA

ALPHABETICALLY BY COMPANY

Blue Circle - Williams
 500 West Boundary Street
 PO Box 598
 Eufaula AL 36072 0598
 Tel: (334) 687-4847 Fax: (334) 687-8080
 Mark Whaley, Plant Mgr

NAICS 32732 Ready Mix Concrete
Parent Company:
 Lafarge
 61 rue des Belles Feuilles
 Paris Cedex

BOC Gases Inc
 3986 Birmingham Hwy
 Montgomery AL 36108 1432
 Tel: (334) 263-2558 Fax: (334) 263-0933
 Allen Brown, Store Mgr
 larry.borwn@us.gases.boc.com
 NAICS 32512 Industrial Gases
Parent Company:
 BOC Gases Europe
 Chertsey Rd
 Widlesham Sur

BOC Gases Inc
 3616 7th Avenue North
 Birmingham AL 35222
 Tel: (205) 326-0466 Fax: (205) 715-6756
 Michael Earl, Oper Mgr
 michael.earl@us.gases.boc.com
 NAICS 32512 Air Reduction Products
Parent Company:
 BOC Gases Europe
 Chertsey Rd
 Widlesham Sur

BOC Gases Inc
 1040 Industrial Drive
 PO Box 217
 Cherokee AL 35616
 Tel: (256) 359-6100 Fax: (256) 359-6127
 Robert Leopard, Plant Mgr

NAICS 32512 Carbon Dioxide Refrigeration Liquid
Parent Company:
 BOC Gases Europe
 Chertsey Rd
 Widlesham Sur

1952 Yr Est
 11-15 Employees
 Sq Ft
 Barbour County
 High Tech N
 Import N
 Export N

France

1900 Yr Est
 6-10 Employees
 Sq Ft
 Montgomery
 High Tech Y
 Import N
 Export N

United Kingdom

1996 Yr Est
 31-40 Employees
 401-500000 Sq Ft
 Jefferson County
 High Tech N
 Import N
 Export N

United Kingdom

1980 Yr Est
 21-30 Employees
 Sq Ft
 Colbert County
 High Tech N
 Import N
 Export N

United Kingdom

BOC Gases Inc
 2610 18th Avenue North
 Bessemer AL 35020 2636
 Tel: (205) 428-9111 Fax: (205) 428-2209
 Bob Northcutt, Branch Mgr

NAICS 32512 Industrial Gases
Parent Company:
 BOC Gases Europe
 Chertsey Rd
 Widlesham Sur

BOC Gases Inc
 191 Cochren Road
 Huntsville AL 35824
 Tel: (256) 772-5404 Fax: (256) 772-0585
 Andy Williams, Branch Mgr

NAICS 33399 Welding Supplies
Parent Company:
 BOC Gases Europe
 Chertsey Rd
 Widlesham Sur

Boral Bricks Inc
 100 Brickyard Road
 Phenix City AL 36869
 Tel: (334) 291-0930 Fax: (334) 291-9627
 David Hay, Human Res Mgr

NAICS 32733 Bricks
Parent Company:
 Boral Industries Inc
 200 Mansell Ct E Ste 305
 Roswell GA 30076

Boral Bricks Inc
 Hopewell Road
 PO Box 517
 Bessemer AL 35021
 Tel: (205) 425-2742 Fax: (205) 425-0221
 William F Tudor, Reg Production Mgr

NAICS 32733 Bricks
Parent Company:
 Boral Industries Inc
 200 Mansell Ct E Ste 305
 Roswell GA 30076

1870 Yr Est
 41-50 Employees
 Sq Ft
 Jefferson County
 High Tech N
 Import N
 Export N

United Kingdom

Yr Est
 6-10 Employees
 Sq Ft
 Madison County
 High Tech Y
 Import N
 Export N

United Kingdom

1885 Yr Est
 301-350 Employees
 Sq Ft
 Russell County
 High Tech N
 Import N
 Export N

Australia

1963 Yr Est
 76-100 Employees
 Sq Ft
 Jefferson County
 High Tech N
 Import N
 Export N

Australia

FOREIGN-BASED BUSINESSES IN ALABAMA

ALPHABETICALLY BY COMPANY

<p>Borgers USA Corporation 17490 Brookwood Parkway</p> <p>Vance AL 35490 1703 Tel: (205) 562-3771 Fax: Michael A Soeherman, Vice Pres Oper</p> <p>NAICS 33639 Auto Rear Compartment Interior Trim & Floor Panels</p> <p><i>Parent Company:</i> Johann Borgers GmbH & Co KG Stenerner Weg 18 Bocholt</p>	<p>2002 Yr Est 51-75 Employees Sq Ft Tuscaloosa County High Tech N Import N Export N Germany</p>	<p>Brose Tuscaloosa Inc 10100 Brose Drive</p> <p>Vance AL 35490 2921 Tel: (205) 562-4800 Fax: (205) 348-4317 Gerardo Rojas, Pres & Managing Dir gerardo.rojas@brose.net NAICS 33639 Automotive Door Modules</p> <p><i>Parent Company:</i> Brose Fahrzeugteile GmbH&Co KG Ketschendorfer Strasse 38-50 Coburg D-96450</p>	<p>2003 Yr Est 76-100 Employees 70000 Sq Ft Tuscaloosa County High Tech Y Import N Export N Germany</p>
<p>BP America Inc 1401 Finley Island Road PO Box 2215 Decatur AL 35609 Tel: (256) 340-5200 Fax: (256) 340-5290 Yvonne Clay, Gen Mgr</p> <p>NAICS 21111 Terephthalic Acid (PTA)</p> <p><i>Parent Company:</i> BP 1 Finsbury Circus London</p>	<p>1965 Yr Est 351-450 Employees Sq Ft Morgan County High Tech N Import N Export Y United Kingdom</p>	<p>Cascades-Sonoco Inc 170 Cleage Drive</p> <p>Birmingham AL 35217 1461 Tel: (205) 854-8574 Fax: (205) 854-8308 Joel Laroche, Plant Mgr</p> <p>NAICS 32221 Roll Packaging Products</p> <p><i>Parent Company:</i> Cascades 457 Marie Victorian Kingsey Falls</p>	<p>1992 Yr Est 41-50 Employees 101-125000 Sq Ft Jefferson County High Tech N Import Y Export Y Canada</p>
<p>BP Amoco Fabrics & Fibers Company 1026 Lafayette Highway</p> <p>Roanoke AL 36274 Tel: (334) 863-8911 Fax: (334) 863-7403 Raylene M Carter, Plant Mgr</p> <p>NAICS 32612 Polypropylene Carpet Backing</p> <p><i>Parent Company:</i> BP 1 Finsbury Circus London</p>	<p>1980 Yr Est 451-550 Employees Sq Ft Randolph County High Tech Y Import N Export N United Kingdom</p>	<p>Cash Acme 2400 7th Avenue Southwest</p> <p>Cullman AL 35055 0278 Tel: (256) 775-8200 Fax: (256) 775-8234 Bob White, CEO</p> <p>NAICS 33291 Pressure Regulating Valves</p> <p><i>Parent Company:</i> The Reliance Group</p>	<p>1996 Yr Est 51-75 Employees 81-90000 Sq Ft Cullman County High Tech N Import Y Export Y Australia</p>
<p>Broen Inc 2820 Commerce Boulevard PO Box 100849 Birmingham AL 35210 Tel: (205) 956-9444 Fax: (205) 956-2537 Mike Deason, Pres mike@broeninc.com NAICS 33291 Ball Valve Components</p> <p><i>Parent Company:</i> Aalberts Industries NV</p>	<p>Yr Est 16-20 Employees Sq Ft Jefferson County High Tech N Import Y Export Y Denmark</p>	<p>Cemex Southeast LLC 1216 State Docks Road PO Box 2805 Decatur AL 35602 Tel: (256) 351-6336 Fax: (256) 353-7795 Gene E Hopper, Terminal Mgr gene.hopper@cemexusa.com NAICS 42332 Cement Distribution Terminal</p> <p><i>Parent Company:</i> Cemex SA de CV Av Ricardo Margain Zozaya 325 Colonia del Valle Campestre Garza Garcia Nuevo Leon 66265</p>	<p>1964 Yr Est 1-5 Employees Sq Ft Morgan County High Tech Import Export Mexico</p>

FOREIGN-BASED BUSINESSES IN ALABAMA

ALPHABETICALLY BY COMPANY

Cemex, Inc.
 4700 Shuttlesworth Drive
 Birmingham AL 35207
 Tel: (205) 841-2777 Fax: (205) 849-0144
 Stanley Shotts, Plant Mgr
 NAICS 32731 Masonry Cement
Parent Company:
 Cemex SA de CV
 Av Ricardo Margain Zozaya 325 Colonia del Valle
 Campestre
 Garza Garcia Nuevo Leon 66265

1977 Yr Est
 11-15 Employees
 Sq Ft
 Jefferson County
 High Tech N
 Import N
 Export N

Mexico

CertainTeed Corporation
 1327 Erie Street
 Birmingham AL 35224
 Tel: (205) 785-1145 Fax: (205) 780-9891
 D R McPhail, Plant Mgr

1967 Yr Est
 76-100 Employees
 176-200000 Sq Ft
 Jefferson County
 High Tech N
 Import N
 Export Y

France

NAICS 32412 Asphalt Shingles
Parent Company:
 Saint-Gobain
 18 ave d'Alsace-LaDefense
 Cedex 3

Changer & Dresser Corporation
 1400 Commerce Boulevard

Yr Est
 11-15 Employees
 Sq Ft
 Calhoun County
 High Tech
 Import Y
 Export Y

Japan

NAICS 42383 Resistance Welding Supplies
Parent Company:
 Kyokutoh Company Ltd
 2-2225 Higashi-kaminokura, Midori-ku
 Nagoya City Aichi 458-0808

Chemical Lime Company
 7444 Highway 25
 Calera AL 35040
 Tel: (205) 665-1251 Fax: (205) 665-7606
 Don Everett, Dir Mfg
 don.everett@chemicallime.com
 NAICS 32741 Lime
Parent Company:
 Groupe Lhoist
 Saint-Jean-des-Bois
 Limelette

1964 Yr Est
 151-200 Employees
 Sq Ft
 Shelby County
 High Tech N
 Import N
 Export Y

Belgium

Ciba Specialty Chemicals
 1 Ciba Road
 PO Box 113
 McIntosh AL 36553 0113
 Tel: (251) 436-2000 Fax: (251) 436-5000
 Alan Heffernan, Exec Dir
 al.heffernan@cibasc.com
 NAICS 32551 Specialty Chemicals for Automotive Coatings,
 Plastic & Paper

Parent Company:
 Ciba Specialty Chemicals
 P O Klybeck, CH-4002
 Basel

Cinram International
 4905 Moores Mill Road
 Huntsville AL 35811 1511
 Tel: (256) 859-9042 Fax: (256) 859-9932
 Larry Tabb, Vice Pres Oper

NAICS 33461 VHS, DVDs
Parent Company:
 Cinram Inc
 Scarborough
 Ontario

ClientLogic Corporation
 500 Industrial Drive
 Hamilton AL 35594
 Tel: (205) 921-1306 Fax: (205) 921-1301
 Alan Baker, Vice Pres Oper

NAICS 56142 Computer Tech Support Center
Parent Company:
 Onex Corporation
 161 Bay Street, PO Box 700
 Toronto Ontario M5J2S1

ClientLogic Corporation
 330 Post Lane
 Winfield AL 35594
 Tel: (615) 301-7100 Fax: (615) 301-7150
 Chad Carlson, COO
 Chad.Carlson@servicezone.com
 NAICS 56142 Call Center Services
Parent Company:
 Onex Corporation
 161 Bay Street, PO Box 700
 Toronto Ontario M5J2S1

1952 Yr Est
 751-900 Employees
 201-250000 Sq Ft
 Washington County
 High Tech N
 Import Y
 Export Y
 Switzerland

1986 Yr Est
 2001-2500 Employees
 OVER 500000 Sq Ft
 Madison County
 High Tech Y
 Import Y
 Export Y

Canada

2000 Yr Est
 351-450 Employees
 Sq Ft
 Marion County
 High Tech
 Import
 Export

Canada

1998 Yr Est
 101-150 Employees
 Sq Ft
 Marion County
 High Tech
 Import
 Export

Canada

FOREIGN-BASED BUSINESSES IN ALABAMA

ALPHABETICALLY BY COMPANY

<p>ClientLogic Corporation 18801 US Highway 84</p> <p>Andalusia AL 36420 Tel: (334) 428-2900 Fax: (334) 428-2901 Brandy Miller, Site Dir</p>	<p>Yr Est Employees Sq Ft Covington County High Tech Import Export</p>	<p>Continental Carbon Corporation 1500 East State Docks Road</p> <p>Phenix City AL 36869 Tel: (334) 297-3675 Fax: (334) 297-8178 C B Nicks, Plant Mgr</p>	<p>1971 Yr Est 51-75 Employees 41-50000 Sq Ft Russell County High Tech Y Import N Export Y</p>
<p>NAICS 56142 Call Center Services <i>Parent Company:</i> Onex Corporation 161 Bay Street, PO Box 700 Toronto Ontario M5J2S1</p>	<p>Canada</p>	<p>NAICS 32518 Carbon Black <i>Parent Company:</i> China Synthetic Rubber Co Taipei Taiwan</p>	<p>Taiwan</p>
<p>CNC Enterprises Inc 1748 County Road 1149</p> <p>Troy AL 36081 Tel: (334) 807-0707 Fax: (334) 807-6003 Chang Keun Jo, Pres</p>	<p>2004 Yr Est 31-40 Employees Sq Ft Pike County High Tech Import Export</p>	<p>CRH North America Inc 2541 7th Street South PO Box 820 Clanton AL 35046 Tel: (205) 755-9994 Fax: (205) 755-9083 Guido Frohnhaus, Gen Mgr & Vice Pres g.frohnhaus@crh-group.com NAICS 33636 Automobile Seat Adjuster Systems <i>Parent Company:</i> C Rob Hammerstien GmbH&Co</p>	<p>1999 Yr Est 451-550 Employees 201-250000 Sq Ft Chilton County High Tech Y Import Y Export Y</p>
<p>NAICS 33634 Metal Fabrication & Equipment Maintenance <i>Parent Company:</i></p>	<p>South Korea</p>	<p>Germany</p>	
<p>Coilplus Alabama Inc</p> <p>107 Durham Drive PO Box 767 Athens AL 35612 Tel: (256) 233-3550 Fax: (256) 233-3571 Shegiti Sakoda, CEO alabama@coilplus.com NAICS 33261 Steel Coil Processing <i>Parent Company:</i> Mitsubishi Corp 6-3 Marunouchi 2-Chome Tokyo</p>	<p>1984 Yr Est 101-150 Employees 151-175000 Sq Ft Limestone County High Tech N Import Y Export Y</p>	<p>Merscheider Strasse 167 Solingen</p> <p>Cullman Casting Corporation 881 County Road 715 PO Box 2310 Cullman AL 35056 Tel: Fax: Jack Bodi, Vice Pres Oper</p>	<p>2004 Yr Est 251-300 Employees 350000 Sq Ft Cullman County High Tech Import Export</p>
<p>Concours Mold Alabama Inc.</p> <p>651 24th Street</p> <p>Cullman AL 35055 Tel: (256) 255-1100 Fax: (256) 255-1101 Nancy Drouillard, Dir Finance ndrouillard@concoursmold.com NAICS 33351 Plastic Injection Mold Manufacturing <i>Parent Company:</i> Concours Mold Inc 3400 St Etienne Blvd Windsor Ontario N8W-5E1</p>	<p>2003 Yr Est 41-50 Employees Sq Ft Cullman County High Tech Import Export</p>	<p>NAICS 33151 Industrial Gray Iron Castings <i>Parent Company:</i> Toyota Motor Corporation</p> <p>1 Toyota-Cho Toyota City Aichi</p>	<p>Japan</p>
<p>Canada</p>	<p>Canada</p>	<p>Cylpro Automotive Products Project Announced in 2006</p> <p>Auburn AL Tel: Fax: Jan Lammers, Owner</p>	<p>2006 Yr Est Employees Sq Ft Lee County High Tech Import Export</p>
		<p>NAICS 33631 Aluminum Cylinder Housings <i>Parent Company:</i> Cylpro Automotive Products Wegtersweg 41 Hengelo 7556BP</p>	<p>Netherlands</p>

FOREIGN-BASED BUSINESSES IN ALABAMA

ALPHABETICALLY BY COMPANY

Daehan Solutions Alabama LLC
 9101 County Road 26
 Hope Hull AL 36043
 Tel: (334) 404-5000 Fax: (334) 404-5040
 Kevin Kim, CEO
 kevin.kim@dhsol-usa.com
 NAICS 33639 Interior Sound Insulation Components
Parent Company:
 Daehan Solution Company
 616-6 Namchon-dong, Namdong-gu
 Incheon
 2003 Yr Est
 301-350 Employees
 126-150000 Sq Ft
 Lowndes County
 High Tech Y
 Import Y
 Export N
 South Korea

Daewon America
 Project Announced in 2006
 Opelika AL
 Tel: Fax:
 , Import Wolfgang Dachale, Pres
 High Tech
 Export
 South Korea
 2006 Yr Est
 Employees
 Sq Ft
 Lee County

Daikin America Inc
 905 State Docks Road
 PO Box 2252
 Decatur AL 35609 2252
 Tel: (256) 306-5000 Fax: (256) 306-5599
 Cliff Adams, Mfg Exec VP
 NAICS 32521 Fluoropolymers
Parent Company:
 Daikin Industries Ltd
 Umeda Center Bldg
 Osaka
 1991 Yr Est
 201-250 Employees
 301-400000 Sq Ft
 Morgan County
 High Tech N
 Import Y
 Export Y
 Japan

Decoma Systems Integration Group
 6761 Metropolitan Parkway
 PO Box 676
 McCalla AL 35211
 Tel: (205) 477-5592 Fax:
 Brad Richey, Facilities Mgr
 NAICS 32619 Plastic Exterior Auto Parts
Parent Company:
 Decoma International Inc
 Toronto
 2004 Yr Est
 76-100 Employees
 120000 Sq Ft
 Jefferson County
 High Tech N
 Import N
 Export N
 Canada

Degussa Corporation
 4201 Degussa Road
 PO Box 868
 Theodore AL 36590 0606
 Tel: (251) 443-4000 Fax: (251) 443-1654
 Thomas Bates, VP Mfg & Plant Mgr
 NAICS 32511 Chemicals
Parent Company:
 Degussa AG
 Postfach 30 20 43
 Dusseldorf
 1974 Yr Est
 751-900 Employees
 OVER 500000 Sq Ft
 Mobile County
 High Tech N
 Import Y
 Export Y
 Germany

Diehl Avionics Inc
 12001 Highway 280
 Sterrett AL 35147
 Tel: (205) 678-7101 Fax: (205) 678-7119
 Import
 Wolfgang.Dachale@GMX.de
 NAICS 33641 Aircraft Product Support & Maintenance
Parent Company:
 Diehl Avionik Systeme GmbH
 1987 Yr Est
 21-30 Employees
 Sq Ft
 Shelby County
 High Tech
 Export
 Germany

Alte Nussdorfer Strasse 23
 Uberlingen D88662
Dixie-Pacific Manufacturing Company Inc
 1700 West Grand Avenue
 Gadsden AL 35903
 Tel: (256) 492-3678 Fax:
 Glen Tipton, Gen Mgr
 NAICS 32191 Colonial Wood Columns, Turnpost
Parent Company:
 Newman Tonks Group PLC
 Hospital St
 Birmingham
 1962 Yr Est
 351-450 Employees
 11-20000 Sq Ft
 Etowah County
 High Tech N
 Import N
 Export N
 United Kingdom

Doncasters Southern Tool
 508 Hamric Drive West
 PO Box 7610
 Oxford AL 36203
 Tel: (256) 831-2811 Fax: (256) 831-0245
 Larry A Comunale, Vice Pres & Gen Mgr
 lcomunale@doncasters.com
 NAICS 33151 Investment Castings
Parent Company:
 Doncasters Group Ltd
 28-30 Derby Road, Melbourne
 Derbyshire DE731FE
 1953 Yr Est
 151-200 Employees
 162,000 Sq Ft
 Calhoun County
 High Tech Y
 Import N
 Export Y
 United Kingdom

FOREIGN-BASED BUSINESSES IN ALABAMA

ALPHABETICALLY BY COMPANY

<p>Dongwon Autopart Technology AL 12970 Montgomery Highway 12865 Montgomery Highway Luverne AL 36049 Tel: (334) 537-5000 Fax: (334) 537-9300 Charlie Kim, Pres</p>	<p>2003 Yr Est 101-150 Employees 80000 Sq Ft Crenshaw County High Tech N Import N Export N</p>	<p>EADS North America Defense 4970 Corporate Drive NW 100 Huntsville AL 35085 6216 Tel: (256) 319-0100 Fax:</p>	<p>2006 Yr Est Employees Sq Ft Madison County High Tech Import Export</p>
<p>NAICS 33639 Door Frames, Side Impact Beams, Roof Molding, Console Brackets <i>Parent Company:</i> Dongwon Metal Industrial Co 330-1 Yangki-dong Jinryang-myun Kyungsan-ci Kyongbuk</p>	<p>South Korea</p>	<p>NAICS 54171 Defense <i>Parent Company:</i> European Aeronautic Defence & Space Company EADS NV Le Carre, Beechavenure 130-132 PR Schiphol-Rijk Netherlands 1119</p>	<p>Netherlands</p>
<p>Durose Manufacturing 5751 Durose Drive Bessemer AL 35022 Tel: (205) 428-1699 Fax: (205) 428-7974 Danny Smith, Plant Mgr dannys@durose.com NAICS 33231 Specialty Metal Parts Fabrication</p>	<p>1998 Yr Est 11-15 Employees 31-40000 Sq Ft Jefferson County High Tech N Import N Export Y</p>	<p>EADS North America Inc Brookley Industrial Complex 1616 North Fort Myer Drive Suite 1600 Arlington VA 22209 Tel: (703) 236-3300 Fax: Lawrence Stein, Mgr Comm Lawrence-stein@eadsnorthamerica.com NAICS 33641 Aerial Refueling Tankers & Engineering</p>	<p>2005 Yr Est Employees Sq Ft Mobile County High Tech Import Export</p>
<p><i>Parent Company:</i> Durose Manufacturing 460 Elizabeth St Guelph Ont</p>	<p>Canada</p>	<p><i>Parent Company:</i> European Aeronautic Defence & Space Company EADS NV Le Carre, Beechavenure 130-132 PR Schiphol-Rijk Netherlands 1119</p>	<p>Netherlands</p>
<p>Dynea USA Inc 14139 US Highway 84 Andalusia AL 36420 Tel: (334) 222-7581 Fax: (334) 222-3877 Steve D Jimmerson, Plant Mgr</p>	<p>1971 Yr Est 31-40 Employees 31-40000 Sq Ft Covington County High Tech N Import Y Export N</p>	<p>Eberspaecher North America 2992 Interstate Circle Cottondale AL 35453 Tel: (205) 722-0700 Fax: (205) 722-0750 Rick Wall, Oper Mgr rick.wall@eberspaecher.com NAICS 33639 Auto Exhaust Systems</p>	<p>2003 Yr Est 76-100 Employees 31-40000 Sq Ft Tuscaloosa County High Tech N Import N Export N</p>
<p>NAICS 32521 Adhesives <i>Parent Company:</i> Dynea USA Inc 1600 Valley River Dr S390 Eugene OR 97401</p>	<p>Finland</p>	<p><i>Parent Company:</i> J Eberspaecher GmbH & Co Eberspaecherstrasse 24 Esslingen</p>	<p>Germany</p>
<p>EADS CASA North America Inc 8100 EADS CASA Drive Mobile AL 36608 Tel: (251) 338-0700 Fax: (251) 338-0800 Jose Morales, Pres & CEO jmorales@eadscasana.com NAICS 33641 Major Aircraft Repair & Modification <i>Parent Company:</i> EADS CASA Avenida de Aragon 404 Madrid 28022</p>	<p>Yr Est 51-75 Employees Sq Ft Mobile County High Tech Import Export</p>	<p>Eissman Automotive North America Inc 599 Ed Gardner Drive Pell City AL 35125 Tel: (205) 338-4044 Fax: (205) 338-3166 Jurgen Kuhfub, Dev & Design Dir</p>	<p>2004 Yr Est 76-100 Employees Sq Ft St. Clair County High Tech Import Export</p>
	<p>Spain</p>	<p>NAICS 31699 Leather Components for Automotive Interiors <i>Parent Company:</i> Eissman Automotive Deutschland GmbH Munsinger Strasse 150 Munsinger Strasse 150 Bad Urach D-72574</p>	<p>Germany</p>

FOREIGN-BASED BUSINESSES IN ALABAMA

ALPHABETICALLY BY COMPANY

Electricfil Corporation
 18831 Carter Circle
 Elkmont AL 35620
 Tel: (256) 732-4044 Fax: (256) 732-3544
 Pascal Auburtin, Oper Mgr
 pascal.auburtin@electricfil.com
 NAICS 33635/ Ignition Systems & Transmission & Climate Control Sensors
 France
 2004 Yr Est
 51-75 Employees
 37500 Sq Ft
 Limestone County
 High Tech Y
 Import Y
 Export Y
 Parent Company:
 Electricfil Automotive
 77 Allee des Grandes Combes ZI Ouest BEYNOST
 Miribel Lyon F 01708

Enterprise Ledger Inc
 106 North Edwards Street
 PO Box 311130
 Enterprise AL 36331
 Tel: (334) 347-9533 Fax: (334) 347-0825
 Amelia M Hall, Managing Editor
 NAICS 51111 Newspaper
 Parent Company:
 Thomson Newspapers Ltd
 65 Queen St W
 Toronto
 Canada
 1898 Yr Est
 16-20 Employees
 Sq Ft
 Coffee County
 High Tech N
 Import N
 Export N

Esser Twin Pipe LLC
 147 Airpark Industrial Road
 Alabaster AL 35007
 Tel: (205) 621-2454 Fax: (205) 621-9739
 Barry Morgan, Mgr
 barry@esserllc.com
 NAICS 33299 Twin Wall Pipe Fabrication
 Parent Company:
 Esser-Werke KG
 Zum Puddelhammer 25
 Warstein
 Germany
 1995 Yr Est
 6-10 Employees
 11-20000 Sq Ft
 Shelby County
 High Tech N
 Import Y
 Export Y

ETEC/Durawear Corporation
 2598 Alton Road
 Birmingham AL 35210
 Tel: (205) 833-1210 Fax: (205) 836-8182
 William Bryant Allen, Gen Mgr
 NAICS 32712 Industrial Ceramics
 Parent Company:
 ETEC Gesellschaft fur Technische Keramik GmbH
 Siegburg
 Germany
 1974 Yr Est
 11-15 Employees
 21-30000 Sq Ft
 Jefferson County
 High Tech N
 Import Y
 Export Y

Eufaula Minerals
 377 Highway 131
 Eufaula AL 36027
 Tel: (334) 687-6846 Fax:
 Robin Dozier, Geologist
 NAICS 21229 Bauxite & Kaolin Mining
 Parent Company:
 Imerys
 Ave de Maine
 Paris
 France
 1976 Yr Est
 1-5 Employees
 Sq Ft
 Barbour County
 High Tech N
 Import N
 Export Y

Fasco America
 105 Industrial Drive
 PO Box 2389
 Muscle Shoals AL 35662 2389
 Tel: (256) 381-6364 Fax: (256) 381-6659
 Jerry Koontz, Vice Pres
 NAICS 42371 Pneumatic Tools & Fasteners Distribution
 Parent Company:
 Raimund Beck GmbH & Co KG
 Siemensstrasse 7-9
 Waidraiburg 84478
 Germany
 Yr Est
 6-10 Employees
 32000 Sq Ft
 Colbert County
 High Tech
 Import
 Export

Fleetwood Metal Industries Inc
 162 Gene Stewart Court
 P O Box
 Sylacauga AL 35150
 Tel: (256) 245-0013 Fax:
 Paul Clark, Plant Mgr
 pavic@fleetwoodmetal.com
 NAICS 33637 Automotive Metal Stamping
 Parent Company:
 Fleetwood Metal Industries Inc
 1885 Blackacre Drive
 Windsor Ontario N0R1L0
 Canada
 2004 Yr Est
 1-5 Employees
 60000 Sq Ft
 Talladega County
 High Tech
 Import
 Export

Formel D USA Inc
 2598 Alton Road
 Birmingham AL 35210 3702
 Tel: (205) 838-7581 Fax:
 Sven Krause,
 info@formeld.com
 NAICS 54161 Automotive Support Services Provider
 Parent Company:
 Formel D GmbH
 Hunsruckstr. 1
 Hunsruckstr. 1
 Hunsruckstr. 1
 Troisdorf Germany 53842
 Germany
 Yr Est
 Employees
 Sq Ft
 Jefferson County
 High Tech
 Import
 Export

FOREIGN-BASED BUSINESSES IN ALABAMA

ALPHABETICALLY BY COMPANY

Foseco-Morval
 3152 Dublin Lane
 Bessemer AL 35022
 Tel: (205) 425-6220 Fax: (205) 425-7012
 Dan Grubbs, Plant Mgr
 NAICS 33299 Foundry Patterns (Polystyrene)
Parent Company:
 Foseco PLC
 Coleshill Road Fazeley Tamworth
 Staffordshire B78 3TL

1989 Yr Est
 41-50 Employees
 71-80000 Sq Ft
 Jefferson County
 High Tech N
 Import N
 Export Y

United Kingdom

Futaba Corporation of America
 101 Electronics Boulevard Southwest
 Huntsville AL 35824
 Tel: (256) 461-7348 Fax: (256) 461-7349
 Joe M Dorris, Pres
 dorris@ix.netcom.com
 NAICS 33512 Vacuum Fluorescent Displays
Parent Company:
 Futaba Corp
 829 Ohshiba
 Mobarra City

1989 Yr Est
 101-150 Employees
 151-175000 Sq Ft
 Madison County
 High Tech Y
 Import Y
 Export Y

Japan

Future Electronics
 4960 Corporate Drive Suite 150N
 Huntsville AL 35805
 Tel: (256) 716-1615 Fax: (256) 716-1626
 David Vest, Gen Mgr

2002 Yr Est
 11-15 Employees
 Sq Ft
 Madison County
 High Tech
 Import
 Export

NAICS 42369 Distributes Semiconductors & Passive,
 Interconnect & Electro-mechanical Components Canada
Parent Company:
 Future Electronics
 237 Hymus Boulevard Pointe-Claire
 Montreal Quebec H9R 5C

Gambro Renal Products
 1101 Jeter Avenue
 Opelika AL 36801
 Tel: Fax:
 Heiko Zimmermann, Vice Pres Dialyzer Div

2005 Yr Est
 101-150 Employees
 100000 Sq Ft
 Lee County
 High Tech
 Import
 Export

Sweden

NAICS 33911 Polyflux Dialyzers
Parent Company:
 Gambro Dialysatoren GmbH
 Holger-Crafoord-Strasse 26
 Holger-Crafoord-Strasse 26
 Hechingen 72379

Genaco Biomedical Products Inc
 2707 Artie Street Southwest
 Huntsville AL 35805 4794
 Tel: (256) 425-0051 Fax: (256) 425-0053
 Dennis Grimaud, CEO

1996 Yr Est
 11-15 Employees
 5800 Sq Ft
 Madison County
 High Tech Y
 Import
 Export

Netherlands

NAICS 54171 Biological Research and Development
Parent Company:
 Qiagen NV
 Spoorstrat 50
 KJ Venio 5911

General Shale Brick
 7029 University Drive Northwest
 Huntsville AL 35803
 Tel: (256) 837-8685 Fax: (256) 837-2860
 Geoff Roberson, Plant Mgr

1966 Yr Est
 41-50 Employees
 41-50000 Sq Ft
 Madison County
 High Tech N
 Import N
 Export N

Austria

NAICS 32733 Brick
Parent Company:
 Wienerbergen
 Vienna

General Technologies Alabama
 134 Sasser Street
 PO Box 582
 Brantley AL 36009
 Tel: Fax:
 Kyung Woun Lee, Chairman & CEO

2004 Yr Est
 76-100 Employees
 Sq Ft
 Crenshaw County
 High Tech
 Import
 Export

NAICS 33637 Metal Stamping, Metal Pallets
Parent Company:
 South Korea

Gestamp Automocion
 7000 Jefferson Metropolitan Parkway
 McCalla AL 35111
 Tel: (248) 577-3448 Fax:
 Bill Harvey, Branch Mgr

2002 Yr Est
 351-450 Employees
 382000 Sq Ft
 Jefferson County
 High Tech N
 Import N
 Export N

Spain

NAICS 33299 Automotive Stampings
Parent Company:
 Gestamp Automocion
 Alfonso XII 16
 Alfonso XII 16
 Madrid Spain 28014

FOREIGN-BASED BUSINESSES IN ALABAMA

ALPHABETICALLY BY COMPANY

GKN Aerospace Inc
 100 Smothers Road
 Montgomery AL 36117
 Tel: (334) 215-4000 Fax: (334) 283-9514
 Bob Eixenberger, Pres & CEO
 NAICS 33641 Aircraft Parts
 Parent Company:
 GKN PLC
 7 Cleveland Row
 London
 2000 Yr Est
 101-150 Employees
 126-150000 Sq Ft
 Montgomery
 High Tech N
 Import N
 Export N
 United Kingdom

GKN Westland Aerospace
 3951 AL Highway 229 South
 Tallassee AL 36078
 Tel: (334) 283-9200 Fax: (334) 283-9334
 Paul Cocker, VP & Gen Mgr
 paul.cocker@usa.gknaerospace.com
 NAICS 33291 Aerospace Composites
 Parent Company:
 GKN PLC
 7 Cleveland Row
 London
 1985 Yr Est
 651-750 Employees
 520000 Sq Ft
 Elmore County
 High Tech Y
 Import Y
 Export Y
 United Kingdom

Global Management Business (GMB) Automotive USA
 1500 Pumphrey Avenue
 Auburn AL 36832
 Tel: (334) 821-5553 Fax: (334) 821-5556
 Hong-Jik Kim, Plant Supt
 NAICS 33631 Automotive Powertrain Components
 Parent Company:
Global Tel Link Corporation
 2609 Cameron Street
 Mobile AL 36607 3104
 Tel: (251) 479-4500 Fax: (251) 479-2733
 Craig R Ferguson, Pres
 NAICS 33421 Public Payphones & Related Equipment
 Parent Company:
Globe Motors
 3887 Napier Field Road
 Dothan AL 36303
 Tel: (334) 983-3542 Fax: (334) 983-5781
 Lee Henderson, Plant Mgr
 NAICS 33531 Electric Motors
 Parent Company:
 Labinal
 BP218, 78051 St Quen Yoel
 Cedex
 2006 Yr Est
 Employees
 Sq Ft
 Lee County
 High Tech
 Import
 Export
 South Korea
 1989 Yr Est
 101-150 Employees
 31-40000 Sq Ft
 Mobile County
 High Tech Y
 Import N
 Export N
 France
 1974 Yr Est
 251-300 Employees
 81-90000 Sq Ft
 Houston County
 High Tech Y
 Import Y
 Export Y
 France

Goodyear Tire & Rubber Company
 500 19th Avenue Southeast
 PO Box 788
 Decatur AL 35602
 Tel: (256) 353-7461 Fax: (256) 340-2220
 H A Kelly, Plant Mgr
 NAICS 31499 Tire Cord Fabric
 Parent Company:
 Kyosung Corporation
 Hyosung Bldg 450 Gongdeok-dong, Mapo-gu
 Seoul 121-720
 1933 Yr Est
 451-550 Employees
 OVER 500000 Sq Ft
 Morgan County
 High Tech N
 Import Y
 Export Y
 South Korea

Green Metals Inc
 108 Skylab Drive
 Huntsville AL 3586
 Tel: (256) 859-0476 Fax:
 Michael Gray, Oper Mgr & Matls Buyer
 mgray@gmial.com
 NAICS 42351 Scrap Metal Recycling
 Parent Company:
 Toyota Tsusho Corporation
 4-9-8, Meieki, Nakamura-ku
 Nagoya
 Yr Est
 Employees
 Sq Ft
 Madison County
 High Tech
 Import
 Export
 Japan

Guyoung Tech USA
 Project Announced in 2005
 26555 Evergreen Road Suite 1515
 Southfield MI 48076
 Tel: (248) 746-1279 Fax:
 Bill Leventis, Proj Engineer
 NAICS 33637 Automotive Metal Stamping, Welding & E-coating
 Parent Company:
 Guyoung Technology Company Ltd
 150-7, Banjung-ri, Bukan-myun, Yeongcheon-si
 Gyeongsangbuk-do South Korea
 2005 Yr Est
 76-100 Employees
 Sq Ft
 Conecuh County
 High Tech
 Import
 Export
 South Korea

H&N Catalyst Manufacturing LLC
 207 Lonnie Crawford Boulevard
 Scottsboro AL 35769
 Tel: (256) 575-0515 Fax: (256) 575-0519
 Yoshimi Sato, Pres
 ysato@hncatalyst.com
 NAICS 32518 Catalysts
 Parent Company:
 Hitachi Zosen & Nichia Corp
 7-89 Nanko-kita 1-chome, Suminoe-ku
 Osaka
 2002 Yr Est
 21-30 Employees
 61-70000 Sq Ft
 Jackson County
 High Tech N
 Import N
 Export N
 Japan

FOREIGN-BASED BUSINESSES IN ALABAMA

ALPHABETICALLY BY COMPANY

Haldex Friction Products Division
 101 Echlin Boulevard
 Prattville AL 36067
 Tel: (334) 365-2145 Fax: (334) 365-2258
 Ron Rana, Vice Pres & Gen Mgr
 NAICS 33621 Brake Linings
Parent Company:
 Haldex AB
 Box 7200 Se-103 88
 Stockholm
 1985 Yr Est
 301-350 Employees
 201-250000 Sq Ft
 Autauga County
 High Tech Y
 Import N
 Export Y
 Sweden

Halla Climate Systems Alabama Corporation
 676 Halla-Bama Drive
 Shorter AL 36075 4206
 Tel: (334) 466-5050 Fax:
 Hyun-Woo Kim, Senior Mgr
 NAICS 33639 HVAC Units, Front End Modules/FEM
Parent Company:
 Halla Climate Control
 1689-1 Shinil-dong Taedok
 Taejon
 2003 Yr Est
 151-200 Employees
 135000 Sq Ft
 Macon County
 High Tech N
 Import N
 Export N
 South Korea

Hanil E-Hwa Interior Systems
 200 Craig Industrial Drive
 Selma AL 36701
 Tel: (334) 872-5750 Fax:
 H J Kim, Plant Mgr
 NAICS 33639 Door Trims, Seats, Head Linings & other Interior
 Trims
Parent Company:
 2005 Yr Est
 201-250 Employees
 180000 Sq Ft
 Dallas County
 High Tech
 Import
 Export
 South Korea

Hanil USA
 1 Twin Creeks Drive Unit 7
 Tallassee AL 36078
 Tel: (334) 514-5843 Fax:
 Deborah Padgett, Admin Asst
 dpadgett@haniltube.com
 NAICS 33639 Plastic & Steel Tube Component Assembly for
 Vehicle Fuel Systems
Parent Company:
 TI Automotive
 4650 Kingsgate Oxford Business Park, South
 Cascade Way
 Oxford OX4 2SU
 2005 Yr Est
 21-30 Employees
 54000 Sq Ft
 Elmore County
 High Tech
 Import
 Export
 United Kingdom

Heckett MultiServ
 2100 Jack Warner Parkway Northeast
 Tuscaloosa AL 35404 1000
 Tel: (205) 562-3066 Fax: (205) 562-3071
 Rick Curry, Gen Mgr
 NAICS 21232 Steel Byproduct (Slag)
Parent Company:
 Heckett MultiServ
 1996 Yr Est
 51-75 Employees
 Sq Ft
 Tuscaloosa County
 High Tech N
 Import N
 Export N
 United Kingdom

Hightex Inc
 1490 Pumphrey Avenue
 Auburn AL 36832
 Tel: (334) 501-0916 Fax: (334) 501-8086
 Tobias Kops, Gen Mgr
 NAICS 33636 Headliners, Pillars & Seat Coverings
Parent Company:
 Hightex Holding GmbH
 Industrie Str.28
 Althengstett 75382
 2004 Yr Est
 6-10 Employees
 Sq Ft
 Lee County
 High Tech
 Import Y
 Export N
 Germany

Hinge Tech USA
 302 March Street
 Union Springs AL 36089
 Tel: (334) 738-8285 Fax: (334) 738-8302
 Simon Kwak, CEO
 NAICS 33531 Conveyor Belts & Small Cranes
Parent Company:
 2004 Yr Est
 51-75 Employees
 39000 Sq Ft
 Bullock County
 High Tech
 Import
 Export
 South Korea

HiSan Scottsboro
 103 Thomas French Drive
 Scottsboro AL 35769
 Tel: (256) 575-0100 Fax: (256) 575-0044
 Matt McKinnon, Plant Mgr
 NAICS 33639 Brake & Fuel Lines
Parent Company:
 JV/ITT Ind & Sanoh Ind Co Ltd
 Findlay OH 45840
 2000 Yr Est
 151-200 Employees
 94000 Sq Ft
 Jackson County
 High Tech N
 Import Y
 Export N
 Japan

HL-A Company Inc
 902 Ravenwood Drive
 Selma AL 36701
 Tel: (334) 874-9010 Fax: (334) 874-9014
 J Roger Tinsley, Vice Pres & Plant Mgr
 NAICS 33299 Automobile Locks
Parent Company:
 Honda Lock Mfg Co Ltd
 3700 Shimonaka Sadowara
 Miyazaki
 1988 Yr Est
 251-300 Employees
 61-70000 Sq Ft
 Dallas County
 High Tech Y
 Import Y
 Export N
 Japan

FOREIGN-BASED BUSINESSES IN ALABAMA

ALPHABETICALLY BY COMPANY

Hoerbiger Automotive Comfort Systems Inc.
284 Enterprise Drive

Auburn AL 36830
Tel: (334) 321-2292 Fax: (334) 321-2299
Gerhard Schoell, Pres
gerhard.schoell@hoerbiger.com
NAICS 33621 Hydraulic Actuating Mechanisms
Parent Company:
Hoerbiger Automatisierungstechnik Holding GmbH
Suedliche Roemenstr. 15
Svedliche Roemenstr. 15
Altenstadt 86972

Hoerbiger Drivetech USA Inc

229 Enterprise Drive
PO Box 2650
Auburn AL 36831 2650
Tel: (334) 501-2252 Fax: (334) 501-2253
Richard Eisele, Gen Mgr

NAICS 33621 Brake & Clutch Disc Plates
Parent Company:
Hoerbiger Automatisierungstechnik Holding GmbH
Suedliche Roemenstr. 15
Svedliche Roemenstr. 15
Altenstadt 86972

Hokuriku USA Ltd

2995-B Wall Triana Highway
Huntsville AL 35824 1530
Tel: (256) 772-9620 Fax: (256) 772-3475
Scott Wilhelm, Vice Pres

NAICS 33441 Electronic Components Manufacturing
Parent Company:
Hokuriku Electric Industry Company Ltd
3158 Shimo-okubo
Toyama Toyama Pref. 939-2292

Holcim (US) Inc

3051 Hamilton Boulevard
PO Box 649
Theodore AL 36590
Tel: (251) 443-6200 Fax: (251) 443-5127
Robert K Crittenden, Plant Mgr

NAICS 32731 Portland & Masonry Cement
Parent Company:
Holcim Ltd
ZurcherStrasse 156
Jona

2001 Yr Est
51-75 Employees
11-20000 Sq Ft
Lee County
High Tech Y
Import N
Export N
Germany

1998 Yr Est
21-30 Employees
51-60000 Sq Ft
Lee County
High Tech N
Import Y
Export Y
Germany

Yr Est
Employees
Sq Ft
Madison County
High Tech
Import
Export
Japan

1945 Yr Est
151-200 Employees
Sq Ft
Mobile County
High Tech Y
Import Y
Export Y
Switzerland

Honda Manufacturing of Alabama LLC
1800 Honda Drive

Lincoln AL 35096
Tel: (205) 355-5000 Fax: (205) 355-5011
Takashi Yamamoto, Pres & CEO

NAICS 33611 Odyssey Mini Vans & Pilot Vehicle Assembly
Parent Company:
American Honda Motor Co Inc
1919 Torrance Blvd
Torrance CA 90501

HS Automotive Alabama Inc

100 Sonata Drive
Enterprise AL 36330
Tel: (334) 348-9516 Fax: (334) 348-9520
Young Gun An, Pres
anyg@hsma.com
NAICS 32622 Weather Stripping, Tubing & Rubber Hoses
Parent Company:
HS R&A Co Ltd
Yangsan

Huhtamaki Foodservice Inc

608 Mathis Mill Road
PO Box 1548
Albertville AL 35950
Tel: (256) 878-8900 Fax: (256) 891-0940
Marc Doiron, Plant Mgr
marc.doiron@us.huhtamaki.com
NAICS 32612 Disposable Molded Fiber Plates
Parent Company:
Huhtamaki Oyj
Lansituulentie 7
Espoo

Huntsman Advanced Materials Americas Inc

555 Huntsman Road
PO Box 500
McIntosh AL 36553
Tel: (251) 436-5500 Fax: (251) 944-8701
D A Wilkins, Plant Mgr
david_a_wilkins@huntsman.com
NAICS 32551 Specialty Chemicals
Parent Company:
Huntsman Advanced Materials LLC
Noordkustlaan 18 B-1702 Groot-Brijgaarden
Belgium

1999 Yr Est
Over 4000 Employees
3200000 Sq Ft
Talladega County
High Tech N
Import Y
Export Y
Japan

2003 Yr Est
351-450 Employees
200000 Sq Ft
Coffee County
High Tech N
Import N
Export N
South Korea

1978 Yr Est
101-150 Employees
176-200000 Sq Ft
Marshall County
High Tech N
Import N
Export Y
Finland

2003 Yr Est
201-250 Employees
34 acres Sq Ft
Washington County
High Tech N
Import Y
Export Y
Belgium

FOREIGN-BASED BUSINESSES IN ALABAMA

ALPHABETICALLY BY COMPANY

Hwashin America Corporation
 661 Montgomery Highway
 Greenville AL 36037
 Tel: (334) 382-1100 Fax: (334) 382-1101
 David Nam, Pres & CEO
 NAICS 33611 Chassis & Drive Train Automotive Body Parts
Parent Company:
 Hwashin Company Ltd
 770-280 412 Eonha-Dong,
 Yeong Cheon Gyeong Buk

2003 Yr Est
 351-450 Employees
 250000 Sq Ft
 Butler County
 High Tech N
 Import N
 Export N
 South Korea

HYSKO America Company
 200 Team Member Lane
 Greenville AL 36037
 Tel: (334) 382-9101 Fax: (334) 382-9103
 Eom Schwoo, Pres
 sweom@hysco.com
 NAICS 33122 Steel Coil & Sheetting for Chassis & Automotive
 Body Parts
Parent Company:
 Hyundai Hysco
 837-36 Yeoksam-dong, Kangnam-gu
 Seoul

2003 Yr Est
 101-150 Employees
 165000 Sq Ft
 Butler County
 High Tech Y
 Import Y
 Export N
 South Korea

Hyundai Motor Manufacturing Alabama LLC
 700 Hyundai Boulevard
 Montgomery AL 36105
 Tel: (334) 387-8000 Fax: (334) 387-8997
 Joo-Soo Ahn, Pres & CEO
 NAICS 33611 Automobiles
Parent Company:
 Hyundai Motor Co
 231 Yangjae-dong Seochoogu
 Seoul

2002 Yr Est
 2501-3000 Employees
 Sq Ft
 Montgomery
 High Tech N
 Import N
 Export N
 South Korea

Hyundai Polytech America Company Inc
 Project Announced in 2005
 Eufaula AL
 Tel: Fax:
 K B Lee, Vice Pres
 NAICS 33639 Anti-vibration Rubber & Thermoplastic
 Automotive Parts
Parent Company:
 Hyundai Polytech Company Ltd
 1119 Wachon-ri, Seo-myun, Yungi-gun
 Chung Nam

2005 Yr Est
 31-40 Employees
 40000 Sq Ft
 Barbour County
 High Tech
 Import
 Export
 South Korea

IB Nitrogen Inc
 14086 Highway 43 North
 PO Box 69
 Bucks AL 36512
 Tel: (251) 829-3868 Fax: (251) 829-6225
 Mike Napier, Plant Mgr
 gflanagan@nugro.ca
 NAICS 32531 Slow Release Fertilizer
Parent Company:
 The Nu-Gro Corp
 10 Craig St
 Brantford Ont
 1984 Yr Est
 11-15 Employees
 101-125000 Sq Ft
 Mobile County
 High Tech N
 Import N
 Export Y
 Canada

Imerys
 Hill Road - Industrial Park
 PO Box 330
 Sylacauga AL 35150
 Tel: (256) 249-4901 Fax: (256) 249-3883
 Randy Sandrik, Oper Dir
 NAICS 21111 Calcium Carbonate
Parent Company:
 Imerys
 Ave de Maine
 Paris
 1963 Yr Est
 451-550 Employees
 Sq Ft
 Talladega County
 High Tech N
 Import N
 Export Y
 France

in2Connect Inc
 2304 Industrial Drive Southwest
 Cullman AL 35055
 Tel: (256) 734-2110 Fax: (256) 734-3123
 Andy Warwick, Finance Dir
 in2con@in2connect.net
 NAICS 33441 Printed Circuit Boards
Parent Company:
 In2Connect Holdings Ltd
 Action Road
 Long Eaton
 2002 Yr Est
 76-100 Employees
 75000 Sq Ft
 Cullman County
 High Tech N
 Import Y
 Export Y
 United Kingdom

Industrial Galvanizers Alabama
 475 Dietrich Road
 Steele AL 35987
 Tel: (205) 594-5555 Fax: (205) 594-3500
 Gino Trigatti, Gen Mgr
 igrb@alltel.net
 NAICS 33991 Hot Dip Galvanizing
Parent Company:
 Indl Galvanizers Corp Pty Ltd
 1585 Ipswich Rd
 Rocklea
 2000 Yr Est
 51-75 Employees
 91-100000 Sq Ft
 St. Clair County
 High Tech N
 Import N
 Export N
 Australia

FOREIGN-BASED BUSINESSES IN ALABAMA

ALPHABETICALLY BY COMPANY

INEOS Phenol
 7770 Rangeline Road
 Theodore AL 36582
 Tel: (251) 443-3000 Fax: (251) 443-3001
 Robert Luiten, Chief Oper Officer
 info@ineosphenol.com
 NAICS 32511 Phenol & Acetone
Parent Company:
 INEOS Phenol GmbH & Co KG
 Dechenstrasse 3
 Gladbeck
 1997 Yr Est
 101-150 Employees
 Sq Ft
 Mobile County
 High Tech N
 Import Y
 Export Y
 Germany

IPSCO Steel (Alabama) Inc
 12400 Highway 43 North
 Axis AL 36505
 Tel: (251) 662-4400 Fax: (251) 662-4379
 Paul Wilson, Plant Mgr
 NAICS 33311 Steel Plate
Parent Company:
 IPSCO Inc
 P O Box 1670
 Regina, Sask
 1998 Yr Est
 301-350 Employees
 OVER 500000 Sq Ft
 Mobile County
 High Tech N
 Import N
 Export Y
 Canada

ISE Innomotive Systems US Inc
 1150 Industrial Park Drive
 Tuscaloosa AL 35401
 Tel: (205) 330-5500 Fax: (205) 330-5463
 Andreas A Jocham, CCO
 a.jocham@innomotive.com
 NAICS 33639 Front & Rear End Modules
Parent Company:
 ISE Innomotive Systems Europe
 Othestrasse 19
 Bergneustadt
 ITC Infotech
 Project Announced in 2006
 Birmingham AL
 Tel: Fax:
 , Import 10400 Technology Drive
 High Tech
 Export
 2002 Yr Est
 1-5 Employees
 Sq Ft
 Tuscaloosa County
 High Tech N
 Import N
 Export N
 Germany

ITC Infotech
 Project Announced in 2006
 Birmingham AL
 Tel: Fax:
 , Import 10400 Technology Drive
 High Tech
 Export
 2006 Yr Est
 Employees
 Sq Ft
 Jefferson County
 High Tech
 Export
 NAICS 54151 Business Information Technology
Parent Company:
 ITC Infotech
 ITC Infotechpark
 Pulikeshinagar P O Bangalore 560005
 India

J&S/AST North America Corporation
 1132 West Veterans Boulevard
 Auburn AL 36830
 Tel: (334) 501-8900 Fax: (334) 501-8905
 Tim Dennis, Plant Mgr
 NAICS 33639 Pillar Loops for Seatbelt Systems
Parent Company:
 2005 Yr Est
 16-20 Employees
 21,000 Sq Ft
 Lee County
 High Tech N
 Import Y
 Export N
 Germany

Janson Seals & Sleeves Inc
 620 Fox Run Parkway
 Opelika AL 36801-5967
 Tel: (334) 742-0005 Fax: (334) 742-0007
 Stephane Janson, CEO
 NAICS 32611 Heat Shrinkable PVC Tubing for Food Industry
Parent Company:
JPC (USA) Inc
 1010 Heathland Park Drive Suite A
 Huntsville AL 35816
 Tel: (256) 830-2220 Fax:
 Hiroaki Okuhara, Asst Mgr Technical Sales
 NAICS 33639 Filtration & Washing Systems
Parent Company:
 JPC Company Ltd
JVC Disc America Company
 2 JVC Road
 2003 Yr Est
 31-40 Employees
 Sq Ft
 Lee County
 High Tech
 Import
 Export
 France
 Yr Est
 Employees
 Sq Ft
 Madison County
 High Tech
 Import
 Export

JVC Disc America Company
 2 JVC Road
 Tuscaloosa AL 35405 3598
 Tel: (205) 556-7111 Fax: (205) 554-5500
 Koichi Yamane, Pres
 NAICS 33461 DVDs
Parent Company:
 Victor Co of Japan (JVC)
 12 Moriya-Cho 3-chome
 Yokohama
KAUTEX Textron Alabama
 1-5
 Employees
 Yr Est
 Japan

KAUTEX Textron Alabama
 1-5
 Employees
 Yr Est
 Japan
 1986 Yr Est
 351-450 Employees
 Sq Ft
 Tuscaloosa County
 High Tech Y
 Import Y
 Export Y

KAUTEX Textron Alabama
 1-5
 Employees
 Yr Est
 Japan
 1986 Yr Est
 351-450 Employees
 Sq Ft
 Tuscaloosa County
 High Tech N
 Import N
 Export N
 Germany
 NAICS 33639 Fuel Tanks
Parent Company:
 Kautex Textron GmbH & Co. KG
 Kautexstrasse 52
 Bonn Germany D-53229

FOREIGN-BASED BUSINESSES IN ALABAMA

ALPHABETICALLY BY COMPANY

Kauth Automotive US LLC 2002 Yr Est
 1500 Pumphrey Drive 1-5 Employees
 10000 Sq Ft
 Lee County
 High Tech
 Gerhard Raschke, Mgr
 Export
 Germany

KC Sol-Tech Company 2005 Yr Est
 1127 West Veterans Boulevard 6-10 Employees
 Sq Ft
 Lee County
 High Tech
 Import
 Export
 South Korea
 1987 Yr Est

Huguley Industrial Park 301-350 Employees
 3502 43rd Street Southwest OVER 500000 Sq Ft
 Lanett AL 36863 Chambers County
 High Tech N
 Tel: (334) 576-8141 Fax: (334) 576-2494 Import N
 William F Donnett, Plant Mgr Export Y
 bill.donnett@knaufusa.com
 NAICS 32799 Fiber Glass Insulation Products Germany
Parent Company:
 Gebr Knauf Westdeutsche Gipswk
 Postfach 10
 Iphofen

Kommerling USA Inc 1996 Yr Est
 3402 Stanwood Boulevard 101-150 Employees
 130000 Sq Ft
 Madison County
 High Tech N
 Import Y
 Export Y
 Germany

Konica Minolta Printing Solutions USA Inc Yr Est
 One Magnum Pass Employees
 Sq Ft
 Mobile AL 36618 Mobile County
 High Tech
 Import
 Export
 Japan

Kostal Mexicana SA de CV Yr Est
 10400 Technology Drive 1-5 Employees
 Sq Ft
 Tuscaloosa AL 35453 Tuscaloosa County
 High Tech N
 Import N
 Export N
 Germany

Kronospan U.S. LLC 2005 Yr Est
 9320 Alabama Highway 202 11-15 Employees
 800000 Sq Ft
 Calhoun County
 High Tech
 Import
 Export

Eastaboga AL 36202
 Tel: (256) 741-8755 Fax: (256) 741-8757
 Klaus Kohler, Managing Dir
 NAICS 32191 Wood Laminated Flooring Products
Parent Company: Austria

KTH Leesburg Products LLC 2000 Yr Est
 405 Industrial Boulevard 251-300 Employees
 350-375000 Sq Ft
 Cherokee County
 High Tech Y
 Import Y
 Export N
 Japan

Kudzu LLC 1994 Yr Est
 16 Downing Drive/Phenix IDP 101-150 Employees
 PO Box 2516 71-80000 Sq Ft
 Phenix City AL 36868 Russell County
 High Tech N
 Import Y
 Export Y
 South Korea

NAICS 31521 Caps
Parent Company: LLC Member
 202-I, Ojounng Dong
 Bucheon City

FOREIGN-BASED BUSINESSES IN ALABAMA

ALPHABETICALLY BY COMPANY

Kumi Manufacturing Alabama LLC
 2543 7th Street South
 PO Box 1980
 Clanton AL 35045
 Tel: (205) 280-1265 Fax: (205) 280-1356
 Dallas Alexander, Plant Mgr
 hideomi_kobayashi@kma-us.com
 NAICS 32612 Injected Plastic Automotive Trim Parts
Parent Company:
 Kumi Kasei Co Ltd
 Asahi Kanko Bldg. 4-5 Fujimi 2-chome Chiyoda-ku
 Tokyo

2000 Yr Est
 151-200 Employees
 101-125000 Sq Ft
 Chilton County
 High Tech Y
 Import Y
 Export Y
 Japan

Laempereich Corporation
 4850 Commerce Drive
 PO Box 218
 Trussville AL 35173 0218
 Tel: (205) 655-2121 Fax: (205) 655-2123
 Harry Reich, Pres

Yr Est
 11-15 Employees
 Sq Ft
 Jefferson County
 High Tech N
 Import N
 Export N

NAICS 33322 Core Equipment for Foundries
Parent Company:
 Reich Companies
 Postfach 107 Grienmatt 32
 Schopfheim

Germany

Lafarge Building Materials
 417 West Bragg Avenue
 Auburn AL 36830
 Tel: (334) 821-2200 Fax: (334) 821-5563
 Drew Young, Gen Mgr

1987 Yr Est
 16-20 Employees
 Sq Ft
 Lee County
 High Tech N
 Import N
 Export N

NAICS 32732 Ready Mix Concrete
Parent Company:
 Lafarge

France

61 rue des Belles Feuilles
 Paris Cedex

Lafarge Building Materials Inc
 1700 West 10th Street
 Anniston AL 36201 4302
 Tel: Fax:
 , Import

2003 Yr Est
 11-15 Employees
 Sq Ft
 Calhoun County
 High Tech N
 Export N

Parent Company:

France

NAICS 32731 Hydraulic Cement
Parent Company:
 Lafarge
 61 rue des Belles Feuilles
 Paris Cedex

Lafarge Building Materials Inc
 700 West Sandifer Road
 Athens AL 35611
 Tel: (256) 232-1760 Fax: (256) 216-8439
 Bonnie Pitts, Mgr

2003 Yr Est
 11-15 Employees
 11-20000 Sq Ft
 Limestone County
 High Tech N
 Import N
 Export N

NAICS 32732 Ready Mix Concrete
Parent Company:
 Lafarge

France

61 rue des Belles Feuilles
 Paris Cedex

Lafarge Building Materials Inc
 8039 Highway 25
 PO Box 182
 Calera AL 35040
 Tel: (205) 668-2721 Fax: (205) 668-1097
 Laurence Reid, Oper Mgr

1982 Yr Est
 151-200 Employees
 Sq Ft
 Shelby County
 High Tech N
 Import Y
 Export N

NAICS 32731 Cement & Lime
Parent Company:
 Lafarge

France

61 rue des Belles Feuilles
 Paris Cedex

Lampi LLC
 5211 Frankford Drive Southeast
 Owens Crossroads AL 35763 9126
 Tel: (256) 512-9766 Fax:
 Heike Holderer,

Yr Est
 101-150 Employees
 Sq Ft
 Madison County
 High Tech
 Import
 Export

NAICS 33511/ Electric Lamps
Parent Company:

Germany

Langcourt Ltd
 2080 McMillan Street
 PO Box 71
 Auburn AL 36831
 Tel: (334) 887-9633 Fax: (334) 887-9474
 Geoff Slater, Pres
 langcourt@msn.com

1994 Yr Est

6-10 Employees
 1-10000 Sq Ft
 Lee County
 High Tech N
 Import N
 Export N

NAICS 33699 Motorcycle Engine Parts

United Kingdom

Parent Company:
 Langcourt Ltd
 1 Old Mixon Crecent
 Weston-S-Mare

FOREIGN-BASED BUSINESSES IN ALABAMA

ALPHABETICALLY BY COMPANY

Lanier Worldwide Inc
 1201 Montlimar Drive Suite 175
 Mobile AL 36609 1784
 Tel: (251) 460-0844 Fax: (251) 460-2687
 Ed Alvey, District Mgr
 NAICS 42342 Distributes & Retails Copiers, Faxes & Documentation Machines
Parent Company:
 Ricoh Corporation

Lanier Worldwide Inc
 3595 Grandview Parkway Suite 100
 Birmingham AL 35243 1939
 Tel: (205) 970-0302 Fax:
 Jay Davis, District Mgr
 NAICS 42342 Document Management Systems
Parent Company:
 Ricoh Corporation

Lanier Worldwide Inc
 5923 Monticello Drive
 Montgomery AL 36117
 Tel: (334) 277-2630 Fax:
 Jay Davis, District Mgr
 NAICS 42342 Document Management Systems
Parent Company:
 Ricoh Corporation

Lanier Worldwide Inc
 4950 Corporate Park Drive Suite 127K
 Huntsville AL 35805
 Tel: (256) 721-0524 Fax:
 Jay Davis, District Mgr
 NAICS 42342 Document Management Systems
Parent Company:
 Ricoh Corporation

Lehigh Cement Company
 8401 Second Avenue
 Leeds AL 35094 5000
 Tel: (205) 699-2231 Fax: (205) 699-4151
 Kent Martin, Plant Mgr
 NAICS 32731 Portland Cement
Parent Company:
 Heidelberg Zement AG
 Berliner Strasse 6
 Heidelberg

Yr Est
 21-30 Employees
 Sq Ft
 Mobile County
 High Tech
 Import
 Export
 Japan

Yr Est
 11-15 Employees
 Sq Ft
 Jefferson County
 High Tech
 Import
 Export
 Japan

Yr Est
 6-10 Employees
 Sq Ft
 Montgomery
 High Tech
 Import
 Export
 Japan

Yr Est
 6-10 Employees
 Sq Ft
 Madison County
 High Tech
 Import
 Export
 Japan

1906 Yr Est
 101-150 Employees
 Sq Ft
 Jefferson County
 High Tech Y
 Import Y
 Export N
 Germany

Lenzing Fibers Inc
 12950 Highway 43 North
 PO Box 171
 Axis AL 36505
 Tel: (251) 679-2811 Fax: (251) 679-2880
 Kevin Allen, Plant Mgr
 NAICS 31323 Tencel Fibers
Parent Company:
 Lenzing Aktiengesellschaft
 Lenzing Austria 4860

LG Electronics Alabama Inc
 201 James Record Road
 PO Box 240007
 Huntsville AL 35824 0126
 Tel: (256) 772-0623 Fax: (256) 772-6129
 Tae Seung Lee, Pres
 NAICS 81121 Customer Service (LG & Zenith)
Parent Company:
 LG Group
 Twin Tower, 20 Yoido-Dong
 Seoul

Lincoln Textiles Inc
 400 West Promenade Avenue
 Geneva AL 36340
 Tel: (334) 684-1096 Fax: (334) 684-1097
 David Howes, Owner
 dhowes@lincolnfabrics.com
 NAICS 31321 Fabric Weaving
Parent Company:
 Lincoln Fabrics
 63 Lakeport Rd
 St Cath Ontario

Linde Gas LLC
 Project Announced 2006

Saraland AL
 Tel: Fax:

NAICS 32512 Hydrogen Gas
Parent Company:
 Linde Aktiengesellschaft
 Abraham-Lincoln-Strasse
 Wiesbaden 65189

1992 Yr Est
 76-100 Employees
 Sq Ft
 Mobile County
 High Tech Y
 Import Y
 Export Y
 Austria

1981 Yr Est
 751-900 Employees
 401-500000 Sq Ft
 Madison County
 High Tech N
 Import Y
 Export Y
 South Korea

2002 Yr Est
 6-10 Employees
 Sq Ft
 Geneva County
 High Tech N
 Import N
 Export N
 Canada

2006 Yr Est
 Employees

Sq Ft
 Mobile County
 High Tech
 Import
 Export

Germany

FOREIGN-BASED BUSINESSES IN ALABAMA

ALPHABETICALLY BY COMPANY

Linde Gas LLC
 900 Linde Lane
 Decatur AL 35603
 Tel: (256) 306-0305 Fax: (256) 306-0344
 Brian Forsyth, Plant Mgr
 bforsyth.decatu@earthlink.net
 NAICS 32512 Hydrogen Gas
Parent Company:
 Linde Aktiengesellschaft
 Abraham-Lincoln-Strasse
 Wiesbaden 65189

1997 Yr Est
 6-10 Employees
 Sq Ft
 Morgan County
 High Tech N
 Import N
 Export N
 Germany

MAHA USA LLC
 2404 East Highway 134
 Pinckard AL 36371
 Tel: (866) 624-2872 Fax: (334) 983-1094
 Wolfgang Raffler, Plant Mgr
 info@maha-usa.com
 NAICS 33392 Automobile Lifts
Parent Company:
 MAHA Maschinenbau Haldenwang
 Hoyen 20
 Haldenwang

1999 Yr Est
 21-30 Employees
 91-100000 Sq Ft
 Dale County
 High Tech N
 Import Y
 Export Y
 Germany

Mando Corporation
 4201 North Park Drive
 Opelika AL 36801
 Tel: (334) 737-2001 Fax:
 Jerry Rolison, Human Res Dir
 NAICS 33634 Braking, Steering & Suspension Systems
Parent Company:
 Mando Corporation
 Kumpo

2003 Yr Est
 301-350 Employees
 325000 Sq Ft
 Lee County
 High Tech Y
 Import N
 Export N
 South Korea

Masonite Haleyville
 210 Haleyville Industrial Road
 PO Drawer F
 Haleyville AL 35565
 Tel: (205) 486-9216 Fax: (205) 486-4324
 Larry Cagle, Plant Mgr
 NAICS 32191 Wooden Doors
Parent Company:
 Masonite International
 1600 Britannia Rd East
 Mississauga Ontario

1984 Yr Est
 201-250 Employees
 71-80000 Sq Ft
 Winston County
 High Tech N
 Import N
 Export N
 Canada

Masonite International
 1615 Nowlin Street
 Mobile AL 36615
 Tel: (251) 434-6740 Fax: (251) 694-7011
 G T Vann Jr., Gen Mgr
 gvann@masonite.com
 NAICS 32121 Prefinished Door Veneers
Parent Company:
 Masonite International
 1600 Britannia Rd East
 Mississauga Ontario

1995 Yr Est
 251-300 Employees
 91-100000 Sq Ft
 Mobile County
 High Tech N
 Import Y
 Export N
 Canada

Masonite Mobile
 1868 Third Street Brookley Complex
 1615 Nowlin St
 Mobile AL 36615 1309
 Tel: (251) 694-7080 Fax: (251) 639-7011
 Hugh Tipton, Plant Mgr
 NAICS 32191 Wooden Doors
Parent Company:
 Masonite International
 1600 Britannia Rd East
 Mississauga Ontario

1980 Yr Est
 76-100 Employees
 Sq Ft
 Mobile County
 High Tech N
 Import N
 Export N
 Canada

Master Halco
 1907 Hand Avenue
 Mobile AL 36612
 Tel: (251) 457-5517 Fax:
 Roger Hartlage, CEO
 NAICS 44419/ Chain Link Fencing Service Center
Parent Company:
 Itochu Corporation
 5-1 Kita-Aoyama 2-chome Minato-ku
 Tokyo 107-8077

1986 Yr Est
 1-5 Employees
 Sq Ft
 Mobile County
 High Tech N
 Import N
 Export N
 Japan

Matsu Alabama Inc
 Chase Industrial Park
 Huntsville AL 35824 1713
 Tel: (905) 793-4035 Fax: (256) 772-6090
 Arthur G Artuso, CEO
 NAICS 33637 Auto Metal Stampings & Welded Components
Parent Company:
 Matsu Inc
 Toronto

2003 Yr Est
 301-350 Employees
 101-125000 Sq Ft
 Madison County
 High Tech N
 Import N
 Export N
 Canada

FOREIGN-BASED BUSINESSES IN ALABAMA

ALPHABETICALLY BY COMPANY

Matsumoto US Technologies Inc 2004 Yr Est
 789 County Road 437 1-5 Employees
 Sq Ft
 Cullman AL 35055 Cullman County
 Tel: (256) 734-9711 Fax: High Tech
 Makoto Tohmura, CEO Import
 Export
 NAICS 44131 Distribution & Sales to Tier 1 Metal Stamping
 Operations Japan

Parent Company:
 Matsumoto Sangyo Ltd
Maxforma Plastics 2005 Yr Est
 2312 Center Hill Drive Suite A 76-100 Employees
 80000 Sq Ft
 Opelika AL 36801 Lee County
 Tel: (334) 741-7725 Fax: High Tech
 Daniel Yu, Chief Oper Officer Import
 Export

NAICS 33639 Bumper Back Beams & Bumper's Impact
 Resistance Core South Korea
Parent Company:
McCord Leakless Sealing Company Inc 1992 Yr Est
 1500 Freeman Avenue 76-100 Employees
 61-70000 Sq Ft
 Athens AL 35613 Limestone County
 Tel: (256) 230-2206 Fax: (256) 230-2221 High Tech Y
 Toshio Horiuchi, Plant Mgr Import Y
 toshio_horiuchi@mccordleakless.com Export Y
 NAICS 33999 Multi-layered Gaskets
Parent Company: Japan
 Nippon Leakless Corp
 2-33-8 Nishi-Shinbashi, Minato-ku

Tokyo
MDA Manufacturing Inc 1991 Yr Est
 State Docks Road 76-100 Employees
 PO Box 2252 Sq Ft
 Decatur AL 35609 Morgan County
 Tel: (256) 306-5000 Fax: (256) 306-5599 High Tech Y
 Clifford Adams, Plant Mgr Import N
 Export N
 NAICS 32511 Chemical Base for Plastics Japan
Parent Company:
 Daikin Industries Ltd
 Umeda Center Bldg
 Osaka

MEMS Optical Inc 1997 Yr Est
 205 Import Circle 76-100 Employees
 11-20000 Sq Ft
 Huntsville AL 35806 Madison County
 Tel: (256) 859-1886 Fax: (256) 859-5890 High Tech Y
 Jim Rutledge, Dir HR Import N
 Export Y

NAICS 33322 Micro-Optic & Micromachines
Parent Company: Germany
 JENOPTIK Laser, Optik, Systeme GmbH
 Goeschwitzer Strasse 25
 Jena 07745

Mercedes Benz US International Inc 1994 Yr Est
 1 Mercedes Drive Over 4000 Employees
 PO Box 100 OVER 500000 Sq Ft
 Tuscaloosa AL 35403 0100 Tuscaloosa County
 Tel: (205) 507-3300 Fax: (205) 507-3700 High Tech Y
 Bill Taylor, Pres & CEO Import Y
 Export Y

NAICS 33611 Sport Utility Vehicles
Parent Company: Germany
 DaimlerChrysler AG
 Mercedesstr 136 7000
 Stuttgart

Meteor Light & Sound Company 1966 Yr Est
 8000 Madison Pike 31-40 Employees
 PO Box 578 31-40000 Sq Ft
 Madison AL 35758 Madison County
 Tel: (256) 772-9626 Fax: (256) 461-7708 High Tech Y
 Colin E Hammond, Pres Import N
 Export Y

NAICS 33431 Entertainment Sound Light
 United Kingdom
 United Kingdom
Parent Company:
 Meteor Light & Sound Ltd
 10 Eden Close
 London

Metso Paper USA Inc 1974 Yr Est
 3102-C Kendall Drive 51-75 Employees

Florence AL 35630 31-40000 Sq Ft
 Tel: (256) 764-4951 Fax: (256) 764-4998 Lauderdale County
 Dan Blaylock, Gen Mgr High Tech N
 dan.blaylock@metso.com Import Y
 NAICS 33329 Parts for Paper Industry Machinery Export Y
Parent Company: Finland
 Metso Corp
 Fabianin Katu 9A
 Helsinki

FOREIGN-BASED BUSINESSES IN ALABAMA

ALPHABETICALLY BY COMPANY

Michelin Tire Corporation
 3792 Mance Newton Road
 PO Box 40
 Dothan AL 36302 0040
 Tel: (334) 983-2000 Fax: (334) 983-2152
 Gary Rheingans, CEO

NAICS 32621 Tires
Parent Company:
 Michelin et Cie
 Place Des Carnes, 63040
 Clermon-Ferra

1979 Yr Est
 551-650 Employees
 OVER 500000 Sq Ft
 Dale County
 High Tech Y
 Import N
 Export Y

France

MISA Metal Blanking Inc
 1597 Sterilite Drive

Birmingham AL 35215
 Tel: (205) 815-5460 Fax: (205) 815-5465
 Hiro Tanimoto, Pres
 tanimotoh@usammbi.com
 NAICS 33299 Automotive Stampings
Parent Company:
 Marubeni Itochu Steel Inc
 Nihonbashi 1 chome Building 4-1, Nihonbashi 1
 chome, Chuo-ku
 Tokyo 103 8247

2002 Yr Est
 21-30 Employees
 58000 Sq Ft
 Jefferson County
 High Tech N
 Import N
 Export N

Japan

Mitchell Plastics
 1619 U S Highway 72 East

Huntsville AL 35811
 Tel: (256) 851-6304 Fax:
 Ron Corzatt, Gen Mgr
 ron.corzatt@mitchellplastics.com
 NAICS 32619 Automotive Interior Components
Parent Company:
 Mitchell Plastics
 100 Washburn Drive
 Kitchener Ontario N2R 1S2

2004 Yr Est
 76-100 Employees
 Sq Ft
 Madison County
 High Tech
 Import
 Export

Canada

Mi-Tech Steel Company Inc
 3301 Mallard-Fox Drive Northwest

Decatur AL 35603
 Tel: (256) 350-5025 Fax: (256) 350-8147
 Daniel Naron, Plant Mgr

NAICS 33151 Steel Slitting & Distribution
Parent Company:
 Mitsui & Co Ltd

2003 Yr Est
 76-100 Employees
 Sq Ft
 Morgan County
 High Tech N
 Import N
 Export N

Japan

Mitsubishi Polycrystalline Silicon America Corporation
 7800 Mitsubishi Lane

Theodore AL 36582
 Tel: (251) 443-6440 Fax: (251) 443-6406
 Hirotake Ohta, Pres & CEO

NAICS 33441 Polycrystalline Silicon
Parent Company:
 Mitsubishi Materials Corp
 1-5-1 Ohtemachi, Chiyoda-ku
 Tokyo

1996 Yr Est
 101-150 Employees
 OVER 500000 Sq Ft
 Mobile County
 High Tech Y
 Import Y
 Export Y

Japan

Mobis Alabama
 1395 Mitchell Young Road

Montgomery AL 36108
 Tel: (334) 387-4800 Fax:
 H M Rhyoo, Pres & CEO

NAICS 33611 Motor Vehicle Chassis, Plastic Injection
 Molding, Distribution

Parent Company:
 Hyundai Mobis
 Rodamco Tower 679-4, Yeoksam-dong, Gangnam-gu
 Seoul 135-977

2002 Yr Est
 751-900 Employees
 301-400000 Sq Ft
 Montgomery
 High Tech N
 Import N
 Export N

South Korea

Monarch Ceramic Tile Inc
 834 Rickwood Road

Florence AL 35630
 Tel: (256) 764-6181 Fax: (256) 718-4189
 Jack Underwood, Human Res Mgr
 junderwood@marazzitile.com
 NAICS 32712 Porcelain Tile
Parent Company:
 Marazzi Group
 Sassuolo

1998 Yr Est
 76-100 Employees
 401-500000 Sq Ft
 Lauderdale County
 High Tech N
 Import Y
 Export N

Italy

MS-2 LLC
 985 Sutton Bridge Road
 PO Box 980
 Gadsden AL 35902 0980
 Tel: (256) 413-0342 Fax:
 Darryl Weaver, Pres
 hweaver@msi-mfg.com
 NAICS 32612 Plastic Inject Mold Build & Repair Facility
Parent Company:
 M2M International Ltd
 80 Elm Drive South
 Wallaceburg Ontario N8A 5E7

2004 Yr Est
 11-15 Employees
 Sq Ft
 Etowah County
 High Tech
 Import
 Export

Canada

FOREIGN-BASED BUSINESSES IN ALABAMA

ALPHABETICALLY BY COMPANY

<p>M-Tek 1098 Doster Road Prattville AL 36067 Tel: (334) 361-1041 Fax: Norikazu Onodera, CEO NAICS 32612 Plastic Injection Refuse Systems <i>Parent Company:</i> Kasai Kogyo Co Ltd 3316 Miyayama, Samukawa-machi, Koza-gum Kanagawa Pref 2531016</p>	<p>2005 Yr Est 51-75 Employees 51-60000 Sq Ft Autauga County High Tech N Import N Export N Japan</p>	<p>National Cement Company Inc Highway 144 80 National Cement Drive Ragland AL 35131 Tel: (205) 472-2191 Fax: (205) 472-2394 Spencer Weitman, Pres NAICS 32731 Cement <i>Parent Company:</i> Societe Vicat Tour Manhattan Paris-La Def</p>	<p>1974 Yr Est 101-150 Employees 51-60000 Sq Ft St. Clair County High Tech N Import N Export N France</p>
<p>Muscle Shoals Minerals Inc 510 Mulberry Lane Cherokee AL 35616 Tel: (256) 370-7102 Fax: (256) 370-7463 J W Judge, COO NAICS 33141 Fused Magnesium Oxide <i>Parent Company:</i> UCM Group PLC Doxey Rd Stafford Surr</p>	<p>1954 Yr Est 51-75 Employees Sq Ft Colbert County High Tech N Import Y Export Y United Kingdom</p>	<p>National Cement Company of Alabama, Inc 2000 Southbridge Parkway, Suite 600 Birmingham AL 35209 Tel: (205) 423-2600 Fax: (205) 870-5777 Spencer Weitman, Pres sweitman@natcem.com NAICS 32731 Portland Cement <i>Parent Company:</i> Societe Vicat Tour Manhattan Paris-La Def</p>	<p>1974 Yr Est 151-200 Employees Sq Ft Jefferson County High Tech N Import N Export N France</p>
<p>NAFCO 430 County Road 30 PO Box 354 Florence AL 35631 Tel: (256) 766-0234 Fax: (256) 718-5346 Pierre Lefort, Vice Pres & Gen Mgr NAICS 32611 Vinyl Flooring <i>Parent Company:</i> DOMCO Tarkett Inc 1001 Yamaska East Farnham Quebec</p>	<p>1957 Yr Est 251-300 Employees 301-400000 Sq Ft Lauderdale County High Tech N Import N Export Y Canada</p>	<p>NCI Manufacturing Inc 209 Lonnie Crawford Boulevard Scottsboro AL 35769 Tel: (256) 259-2105 Fax: (256) 259-9041 Hiroaki Kubo, Pres Info@ncimfg.com NAICS 33999 Exhaust Systems Gaskets <i>Parent Company:</i> Shibasho Corporation Tokyo</p>	<p>1996 Yr Est 21-30 Employees 41-50000 Sq Ft Jackson County High Tech N Import Y Export Y Japan</p>
<p>Nalux Nano-Optical LLC 810 Regal Drive Huntsville AL 35801 Tel: (256) 539-9611 Fax: Yoji Kitano, Gen Mgr NAICS 44613/ Optical Lens Sales/ Customer Support <i>Parent Company:</i> Nalux Company Ltd</p>	<p>Yr Est 1-5 Employees Sq Ft Madison County High Tech Import Export Japan</p>	<p>Neocon A Division of Exco Automotive Solutions 4950 Gilmer Drive Huntsville AL 35805 5904 Tel: (256) 722-9092 Fax: (256) 722-7939 Richard H Mount, Vice Pres & Gen Mgr mount@hiwaay.net NAICS 33211 Powdered Metal Components <i>Parent Company:</i> Exco Technologies 130 Spy Ct 2nd Fl Markham Ontario</p>	<p>1992 Yr Est 11-15 Employees 1-10000 Sq Ft Madison County High Tech Y Import Y Export Y Canada</p>

FOREIGN-BASED BUSINESSES IN ALABAMA

ALPHABETICALLY BY COMPANY

New South Express LLC
 2001 Yr Est
 200 Homer Road
 151-200 Employees
 500000 Sq Ft
 Talladega AL 35160
 Talladega County
 Tel: (256) 362-1202 Fax: (256) 362-1202
 High Tech N
 Ray Brock, Plant Mgr
 Import N
 Export N
 NAICS 54161 Automotive Parts Consolidator/Just-in-Time Supplier
 Japan

Parent Company:
 American Honda Motor Co Inc

Nikki America Fuel Systems LLC
 2005 Yr Est
 272 Technology Parkway
 101-150 Employees
 PO Box 2399
 410000 Sq Ft
 Auburn AL 36830
 Lee County
 Tel: (334) 821-6452 Fax: (334) 821-2466
 High Tech
 Jim Nesmith, Plant Mgr
 Import
 Export

NAICS 33631 Carburetors & Electric Fuel Systems
 Japan

Parent Company:
 Nikki Co Ltd
 3029 Kamiechi Atsugi
 Kanagawa 243-0801

Nippon Oil Lubricants America
 2005 Yr Est
 121 Sixth Avenue Southwest
 21-30 Employees
 Childersburg AL 35044
 Talladega County
 Tel: (256) 378-0131 Fax:
 High Tech
 Masaaki (Henry) Hasegawa, Pres
 Import
 Export

NAICS 32419 Automotive Lubricants
 Japan

Parent Company:
 Nippon Oil Corporation
 3-12 Nishi Shimbashi 1-chome; Minato-ku
 Tokyo 105-8412

Nonwoven Industries (USA) LLC
 2003 Yr Est
 2203 Perimeter Road
 31-40 Employees
 126-150000 Sq Ft
 Mobile AL 36615 1130
 Mobile County
 Tel: (251) 432-9026 Fax:
 High Tech Y
 Dave Smith, CEO
 Import N
 Export N

NAICS 31323 Polyester Spunbond
 Italy

Parent Company:
 Nonwoven Industries
 Milan

Norbord Alabama Inc
 2000 Yr Est
 4400 Barton Industrial Boulevard
 101-150 Employees
 416,000 Sq Ft
 Lanett AL 36863 3717
 Chambers County
 Tel: (334) 576-1500 Fax: (334) 576-1510
 High Tech N
 Mark Allen, Plant Mgr
 Import N
 Export N

NAICS 32121 OSB Construction Panels
 Canada

Parent Company:
 Norbord
 1 Toronto St Ste 500
 Toronto Ont

North American Lighting
 2005 Yr Est
 Project Announced in 2005
 251-300 Employees
 200000 Sq Ft
 Muscle Shoals AL
 Colbert County
 Tel: Fax:
 High Tech
 Import
 Export

NAICS 33632 Automobile Tail Lamps
 Japan

Parent Company:
 Koito Manufacturing Company Ltd
 4-8-3 Takanawa, Minato-ku
 Tokyo 108-8711

NOVA Chemicals Inc
 1986 Yr Est
 950 Nova Chemicals Boulevard
 51-75 Employees
 PO Box 5460
 410000 Sq Ft
 Decatur AL 35601 0460
 Morgan County
 Tel: (256) 306-4800 Fax: (256) 306-4865
 High Tech N
 Terry Roche, Site Leader
 Import N
 Export Y

NAICS 32521 Polystyrene
 Canada

Parent Company:
 Nova Chemicals Ltd
 POB 2518, 645 7th Ave SW
 Calgary, Alb

NTN-Bower Corporation
 1985 Yr Est
 2086 Military Street South
 351-450 Employees
 301-400000 Sq Ft
 Hamilton AL 35570
 Marion County
 Tel: (205) 921-2173 Fax: (205) 921-2059
 High Tech Y
 Greg Allen, Plant Mgr
 Import Y
 greg_allen1@ntn-bower.com
 Export Y
 NAICS 33299 Tapered Roller Bearings
 Japan

Parent Company:
 NTN Corp
 3-17 1-Chome Kyomachibor
 Osaka

FOREIGN-BASED BUSINESSES IN ALABAMA

ALPHABETICALLY BY COMPANY

Nucor Steel
 1700 Holt Road Northeast
 Tuscaloosa AL 35404
 Tel: (205) 556-1310 Fax: (205) 562-1128
 Jim Lewis, COO
 jlewis@corustuscaloosa.com
 NAICS 33111 Specialty Steel Products
Parent Company:
 Corus Group
 30 Millbank
 London
 1991 Yr Est
 301-350 Employees
 OVER 500000 Sq Ft
 Tuscaloosa County
 High Tech N
 Import N
 Export Y
 United Kingdom

OCI Chemical Corporation
 1455 Red Hat Road
 Decatur AL 35603
 Tel: (256) 301-5200 Fax: (256) 301-5206
 Richard Kalber, Plant Mgr
 rkalber@ocichemical.com
 NAICS 32518 Sodium Percarbonate
Parent Company:
 DC Chemical Company Ltd
 Oriental Chanical Bldg 50 Sogong-dong Jung-gu
 Seoul
 2000 Yr Est
 41-50 Employees
 Sq Ft
 Morgan County
 High Tech Y
 Import N
 Export Y
 South Korea

Ogihara America Corporation - Alabama Division
 1595 Sterilite Drive
 Birmingham AL 35215
 Tel: (205) 327-7000 Fax: (205) 327-7010
 Mike Hartman, Plant Mgr
 NAICS 33637 Auto Body Metal Stamping
Parent Company:
 Ogihara Corp
 891-1 Mimami Yajima
 Gunma
 1995 Yr Est
 301-350 Employees
 301-400000 Sq Ft
 Jefferson County
 High Tech Y
 Import N
 Export N
 Japan

Okaya (USA) Inc
 351 Electronics Boulevard Suite B
 Huntsville AL 35824
 Tel: (256) 704-6500 Fax:
 Yoshiya Watanaba, Asst Sales Coordinator
 NAICS 48851 Import/Export Agent for Toyota Motor
 Manufacturing
Parent Company:
 Okaya & Company Ltd
 4-18, 2-chome, Sakae, Naka-ku
 Nagoya Japan
 Yr Est
 1-5 Employees
 Sq Ft
 Madison County
 High Tech
 Import
 Export
 Japan

Optimal Geomatics Inc
 2227 Drake Avenue Southwest Building 14
 Huntsville AL 35805 6167
 Tel: (256) 882-7788 Fax: (256) 882-7774
 Gladys Nunn, Administrator
 gcnunn@optimalgeo.com
 NAICS 51114 Aerial Topographic Maps
Parent Company:
 Optimal Geomatics Inc
 625 West Kent Avenue Suite 100
 Vancouver British Columbia V6P 6T7
 1961 Yr Est
 76-100 Employees
 31-40000 Sq Ft
 Madison County
 High Tech Y
 Import N
 Export N
 Canada

Oris Automotive Parts Alabama Ltd
 6324 Bay Drive
 McCalla AL 35111 3649
 Tel: (205) 426-6118 Fax: (205) 426-9175
 Kenneth Shaw, Mgr Admin
 kshaw@oral.com
 NAICS 33639 Automotive Parts & Accessories
Parent Company:
 Oris Fahrzeugteile Hans Riehle
 IM Bornrain 2
 Mueglingen
 1996 Yr Est
 21-30 Employees
 71-80000 Sq Ft
 Jefferson County
 High Tech N
 Import Y
 Export Y
 Germany

Ovalstrapping Inc
 120 55th Street Northeast
 Fort Payne AL 35967 8140
 Tel: (256) 845-1914 Fax: (256) 845-1493
 Tina Roe, Mgr
 tina_roe@ovalstrapping
 NAICS 33131 Strapping & Strapping Machinery
Parent Company:
 Gerrard Ovalstrapping
 735 Oval Court
 Burlington, ON L7L 6A9
 1952 Yr Est
 151-200 Employees
 67200 Sq Ft
 DeKalb County
 High Tech N
 Import Y
 Export Y
 Canada

Pamasia
 102-A Commerce Circle
 Madison AL 35758
 Tel: (256) 461-1459 Fax: (256) 772-9057
 Stan Carlson, Vice Pres
 NAICS 32191 Wood Moldings & Millwork
Parent Company:
 Swasinka Inc
 JL Mataram 1
 Kediri
 1995 Yr Est
 6-10 Employees
 11-20000 Sq Ft
 Madison County
 High Tech N
 Import Y
 Export Y
 Indonesia

FOREIGN-BASED BUSINESSES IN ALABAMA

ALPHABETICALLY BY COMPANY

<p>PCS Joint Venture Ltd 400 Millar Sellers Drive PO Box 645 Evergreen AL 36401 0645 Tel: (251) 578-4706 Fax: (251) 578-5250 Garrie Singleton, Plant Mgr gwsingleton@favfert.com NAICS 32531 Agricultural Fertilizers <i>Parent Company:</i> Potash Corp of Saskatchewan 122 1st Ave S Ste 500</p>	<p>1989 Yr Est 11-15 Employees Sq Ft Conecuh County High Tech N Import N Export N</p>	<p>Piqua Technologies LLC 3611 Industrial Parkway Jasper AL 35501 Tel: (205) 295-1139 Fax: (205) 295-1477 Mitsuaki (Mitch) Kobayashi, Pres NAICS 33999 Automotive Seals & Gaskets <i>Parent Company:</i> Koysohin Shoji Company LTD</p>	<p>2003 Yr Est 21-30 Employees 51-60000 Sq Ft Walker County High Tech N Import N Export N Japan</p>
<p>Saskatoon</p>	<p>Canada</p>	<p>Plasmine Technology Inc</p>	<p>1990 Yr Est</p>
<p>Peerless Pump Company 901 Ravenwood Drive Selma AL 36701 Tel: (334) 875-4100 Fax: (334) 875-4102 Jerry Kroemer, Plant Mgr</p>	<p>1976 Yr Est 31-40 Employees 41-50000 Sq Ft Dallas County High Tech N Import Y Export Y</p>	<p>251 Newport Parkway Bay Minette AL 36507 2975 Tel: (251) 937-2781 Fax: (251) 937-4640 Philip Ulichney, Vice Pres Mfg NAICS 21111 Paper Chemicals <i>Parent Company:</i> Harima Chemicals Inc 4-4-7 Imabashi, Chuo-ku Osaka Japan 541-0027</p>	<p>11-15 Employees Sq Ft Baldwin County High Tech N Import Y Export Y Japan</p>
<p>NAICS 33391 Pumps for Chemical Industry <i>Parent Company:</i> Thyssen Bornemisza Group (TBG) Monte Carlo</p>	<p>Monaco</p>	<p>Polyamide High Performance Inc</p>	<p>2003 Yr Est</p>
<p>Performance Fibers 7526 Akzo Boulevard Scottsboro AL 35769 Tel: (256) 574-7200 Fax: (256) 574-7298 Steven Howell, Plant Mgr</p>	<p>1969 Yr Est 251-300 Employees OVER 500000 Sq Ft Jackson County High Tech N Import Y Export Y</p>	<p>7526 Akzo Boulevard, Plant 2 Scottsboro AL 35769 Tel: (256) 574-7200 Fax: (256) 574-7258 Carlos Serrano, Pres & Gen Mgr cserrano@polyamide-hp.com NAICS 31311 Nylon Automotive Airbag Yarn <i>Parent Company:</i> Polymide High Performance, Gmbh Kasinostr 19-21 Wuppertal Germany 42103</p>	<p>51-75 Employees 100,000 Sq Ft Jackson County High Tech N Import N Export Y</p>
<p>NAICS 31499 Polyester Tire Cord <i>Parent Company:</i> Performance Fibers 707 East Main Street Richmond VA 23219</p>	<p>Netherlands</p>	<p>Prince Metal Stampings USA</p>	<p>2003 Yr Est</p>
<p>Pesa Switching Systems Inc 330-A Wynn Drive Huntsville AL 35805 1961 Tel: (256) 726-9200 Fax: (256) 726-9271 Dave Gass, Chief Fin Officer</p>	<p>1990 Yr Est 51-75 Employees 31-40000 Sq Ft Madison County High Tech Y Import N Export Y</p>	<p>Gadsden AL 35902 Tel: (256) 413-8428 Fax: Donald Rodzik,</p>	<p>11-15 Employees 61-70000 Sq Ft Etowah County High Tech N Import N Export N</p>
<p>NAICS 33422 Broadcasting Equipment <i>Parent Company:</i> Pesa Electronica S A Albala #12n Rd Madrid</p>	<p>Spain</p>	<p>NAICS 33637 Automotive Metal Stampings <i>Parent Company:</i> The Namco Group 2575 Airport Road Windsor Ontario N8W 1Z4</p>	<p>Canada</p>

FOREIGN-BASED BUSINESSES IN ALABAMA

ALPHABETICALLY BY COMPANY

Pyongsan America Inc
 760 West Veterans Boulevard
 Auburn AL 36830
 Tel: (334) 501-7721 Fax: (334) 321-0499
 Francis Yoon, Rep
 mryoon777@pyongsan.co.kr
 NAICS 32612 Liquid & Suction & Discharge Hose Pipe
 Assembly & Heater Core
 South Korea
 2004 Yr Est
 31-40 Employees
 40000 Sq Ft
 Lee County
 High Tech
 Import
 Export

RadiciSpandex
 1301 Industrial Park Drive
 Tuscaloosa AL 35401
 Tel: (205) 333-2040 Fax: (205) 333-2057
 C Alan Davis, Vice Pres Oper
 NAICS 32522 Spandex Elastic Fiber
 Parent Company:
 Radici Group
 24020 Villa Dogna
 Bergamo
 Italy
 2001 Yr Est
 151-200 Employees
 201-250000 Sq Ft
 Tuscaloosa County
 High Tech Y
 Import N
 Export Y

Rainsville Technology Inc
 25 Parker Avenue
 PO Box 1608
 Rainsville AL 35986
 Tel: (256) 638-9760 Fax: (256) 638-9765
 Tom Batty, Plant Mgr
 tom_batty@rtial.com
 NAICS 32612 Injected Plastic Automotive Parts
 Parent Company:
 Moriroku Co Ltd
 Tokyo
 Japan
 2000 Yr Est
 101-150 Employees
 91-100000 Sq Ft
 DeKalb County
 High Tech Y
 Import N
 Export N

Recticel North America Inc
 1420 Industrial Park Drive
 Tuscaloosa AL 35401
 Tel: (205) 330-4427 Fax:
 Steve Hagood, Gen Mgr
 NAICS 33639 Interior Trim & Window Encapsulation
 Parent Company:
 Recticel NA
 1653 Atlantic Blvd
 Auburn Hills MI 48326
 Belgium
 2002 Yr Est
 151-200 Employees
 Sq Ft
 Tuscaloosa County
 High Tech N
 Import N
 Export N

REF Alabama Inc
 301 Industrial Boulevard
 PO Box 99
 Greenville AL 36087
 Tel: (334) 382-3148 Fax: (334) 382-7054
 Paul Flubacher, Pres
 NAICS 33441 Electric Fasteners
 Parent Company:
 REF Automation Ltd
 774 Supertest Rd
 Downsview Ont
 Canada
 1980 Yr Est
 51-75 Employees
 21-30000 Sq Ft
 Butler County
 High Tech N
 Import N
 Export Y

Refractory Sales & Service Company
 1750 Highway 150
 Bessemer AL 35022
 Tel: (205) 424-3980 Fax: (205) 426-4303
 John Wilton, Pres
 jwilton@ifscos.com
 NAICS 32712 Non-Clay Refractories
 Parent Company:
 CFS Group Inc
 103 The East Mall
 Etobicoke Ontario M8Z 5X9
 Canada
 1979 Yr Est
 41-50 Employees
 101-125000 Sq Ft
 Jefferson County
 High Tech N
 Import Y
 Export Y

Regitar USA Inc
 2575 Container Drive
 Montgomery AL 36109 1402
 Tel: (334) 244-1885 Fax: (334) 244-1901
 Y T Tsai, CEO & Pres
 ytt@regitar.com
 NAICS 33621 Automobile Electronic Parts
 Parent Company:
 Mobiletron Electronic Co Ltd
 Taiwan
 1987 Yr Est
 21-30 Employees
 21-30000 Sq Ft
 Montgomery
 High Tech N
 Import Y
 Export Y

Rehau Inc
 2424 Industrial Drive Southwest
 PO Box 550
 Cullman AL 35056 0549
 Tel: (256) 737-3028 Fax: (256) 737-3018
 Albert von Pelsler, Plant Mgr
 albert.vonpelsler@rehau-na.com
 NAICS 33639 Auto Exterior Moldings
 Parent Company:
 REHAU GmbH
 Worbstrasse 50
 Muri bei Bern 3074
 Germany
 1994 Yr Est
 351-450 Employees
 401-500000 Sq Ft
 Cullman County
 High Tech N
 Import Y
 Export Y

FOREIGN-BASED BUSINESSES IN ALABAMA

ALPHABETICALLY BY COMPANY

Reliable Plastic Seals Inc
 620 Fox Run Parkway
 PO Box 1030
 Opelika AL 36803 1030
 Tel: (334) 742-0005 Fax: (334) 742-0007
 John A King, Gen Mgr
 rpsinc@mindspring.com
 NAICS 32611 Heat Shrinkable PVC Tubing
Parent Company:
 Financiere D'enterprise

1988 Yr Est
 31-40 Employees
 31-40000 Sq Ft
 Lee County
 High Tech N
 Import N
 Export Y
 Switzerland

SAFA Systems LLC
 3206 Notasulga Road
 Tallassee AL 36078
 Tel: (334) 514-5843 Fax:
 Changzoo Park, Pres
 NAICS 33634 Automation Machinery Equipment
Parent Company:

2004 Yr Est
 31-40 Employees
 14000 Sq Ft
 Tallapoosa County
 High Tech
 Import
 Export
 South Korea

Reliable Ruskin
 1300 Enterprise Road
 PO Box 580
 Geneva AL 36340
 Tel: (334) 684-3621 Fax: (334) 684-3120
 Jerome Stuckey, Plant Mgr
 jstuckey@reliablelouvers.com
 NAICS 33232 Louvers
Parent Company:
 Tomkins PLC

1961 Yr Est
 651-750 Employees
 301-400000 Sq Ft
 Geneva County
 High Tech N
 Import Y
 Export Y
 United Kingdom

Saint Gobain
 219 Cap Adkins Road
 Huntsville AL 35803 9715
 Tel: (256) 883-5000 Fax: (256) 883-5004
 Thomas Schuster, Oper Mgr
 NAICS 33299 Abrasives
Parent Company:

1955 Yr Est
 151-200 Employees
 126-150000 Sq Ft
 Madison County
 High Tech Y
 Import Y
 Export Y

East Putney House, 84 Upper Richmond Road
 London England SW15
Rexam Beverage Can Company
 124 Carson Road

Birmingham AL 35215
 Tel: (205) 853-2530 Fax: (205) 853-0798
 Tim DeAmmond, Plant Mgr
 tim.deammond@rexam.com
 NAICS 33243 Aluminum Can Tops
Parent Company:
 Rexam PLC
 London

1953 Yr Est
 101-150 Employees
 140,000 Sq Ft
 Jefferson County
 High Tech N
 Import N
 Export Y
 United Kingdom

St Gobain/Norton Ind Ceramics
 One New Bond St
 Worcester MA 01615
Saint-Gobain Vetrotex America
 475 Walnut Gate Road

France

Russellville AL 35654
 Tel: (256) 332-9020 Fax: (256) 332-9044
 Stephen B Adams, Plant Mgr
 stephen.b.adams@saint-gobain.com
 NAICS 32412 Fiberglass Roofing Materials
Parent Company:
 Saint-Gobain
 18 ave d'Alsace-LaDefense
 Cedex 3

1978 Yr Est
 51-75 Employees
 91-100000 Sq Ft
 Franklin County
 High Tech N
 Import N
 Export N
 France

Rheem Manufacturing Company Inc
 101 Bell Road
 Montgomery AL 36117 1413
 Tel: (334) 279-8930 Fax: (334) 260-1323
 Scott Martin, Pres

1971 Yr Est
 1001-1500 Employees
 OVER 500000 Sq Ft
 Montgomery
 High Tech Y
 Import N
 Export Y
 Japan

SCA
 1834 Haley Drive
 PO Box 348
 Cherokee AL 35616
 Tel: (256) 370-8121 Fax: (256) 370-8204
 Jim Haeffele, Dir SE Oper
 NAICS 32229 Sanitary Tissue Paper Products
Parent Company:
 Svenska Cellulosa Aktiebolaget
 Box 7827 SE-103 97
 Stockholm

2002 Yr Est
 301-350 Employees
 OVER 500000 Sq Ft
 Colbert County
 High Tech N
 Import N
 Export N
 Sweden

NAICS 33341 Residential Water Heaters
Parent Company:
 Paloma Industries Ltd
 6-23 Momozono-cho
 Nagoya

SaeHaeSung Company Ltd
 Project announced in 2006
 Andalusia AL
 Tel: Fax:
 In-Tae Heo, Pres
 NAICS 33637 Welding & Stamping Parts
Parent Company:
 SaeHaeSung Company Ltd

2006 Yr Est
 Employees
 20,000 Sq Ft
 Covington County
 High Tech
 Import
 Export
 South Korea

SCA Inc
 764 West Veterans Boulevard
 Auburn AL 36830
 Tel: (334) 887-6720 Fax: (334) 321-1198
 David Lee, Plant Mgr
 NAICS 32612 Plastic Components
Parent Company:

2004 Yr Est
 31-40 Employees
 Sq Ft
 Lee County
 High Tech
 Import
 Export
 South Korea

FOREIGN-BASED BUSINESSES IN ALABAMA

ALPHABETICALLY BY COMPANY

Seoil America Inc 2004 Yr Est
 9 Twin Creeks Drive 21-30 Employees
 Tallassee AL 36078 4750 22000 Sq Ft
 Tel: (334) 283-2944 Fax: (334) 283-2942
 Min Choi, Pres
 Elmore County
 High Tech
 Import
 Export
 South Korea

NAICS 33281 Automotive Adhesives & Sealants
Parent Company:
 Seoil Company Ltd.
 785-3, Wonsi-Dong,
 Ansan City Kyunggi-Do

Sharpe Sand & Gravel Company Inc 1945 Yr Est
 Airport Road Highway 199 31-40 Employees
 PO Box 1752 Sq Ft
 Auburn AL 36803 Macon County
 Tel: (334) 727-1850 Fax: High Tech N
 Andrew V Sharpe Sr, CEO Import N
 Export Y

NAICS 32732 Ready Mix Concrete & Mine Sand
Parent Company: France
 Lafarge
 61 rue des Belles Feuilles
 Paris Cedex

Shelby West Industrial Enterprises 2000 Yr Est
 101 Total Solutions Way 301-350 Employees
 Alabaster AL 35007 88000 Sq Ft
 Tel: (205) 685-1000 Fax: (205) 685-1001
 Eric Yeager, Plant Mgr
 jbandi@us.agc-automotive.com
 NAICS 32721 Automotive Glass Processing & Sequencing
Parent Company: Japan
 Asahi Glass Company Ltd
 1-12-1 Yuraku-cho Chiyoda-ku
 Tokyo

Shell Offshore Inc 1989 Yr Est
 13700-A Dauphin Island Parkway 31-40 Employees
 Coden AL 36523 Sq Ft
 Tel: (251) 973-0831 Fax: (504) 728-8783
 D R Echols, Oper Supt
 Mobile County
 High Tech N
 Import N
 Export N
 Netherlands

NAICS 21111 Natural Gas Processing
Parent Company:
 Royal Dutch Shell plc
 Carel van Bylandtlaan 16
 HR DEN HAAG 25961

Sherman Industries Inc (HQ) 1935 Yr Est
 1400 Urban Center Drive Suite 200 351-450 Employees
 Birmingham AL 35242 OVER 500000 Sq Ft
 Tel: (205) 970-7500 Fax: (205) 970-7550
 Frank Y Anderson IV, Pres & COO
 Jefferson County
 High Tech N
 Import N
 Export N

NAICS 32799 Prestress Concrete & Ready Mix Concrete
Parent Company: Germany
 HeidelbergCement Group Headquarters
 Berliner Strasse 6
 Heidelberg D-69120

Siemens VDO Automotive Electronics Corporation 2004 Yr Est
 100 Electronics Boulevard 1501-2000 Employees
 Huntsville AL 35824 OVER 500000 Sq Ft
 Tel: (256) 464-2000 Fax: (256) 464-2861
 Bill Fodness, Plant Mgr
 Madison County
 High Tech Y
 Import Y
 Export Y

NAICS 33621 Automotive Electronic Parts
Parent Company: Germany
 Siemens VDO AG
 Siemensstr.12
 Regensburg 93055

Siemens Westinghouse Power Corporation 1987 Yr Est
 1901 Briarwood Avenue Southwest 251-300 Employees
 Fort Payne AL 35967 151-175000 Sq Ft
 Tel: (256) 844-6000 Fax: (256) 844-6111
 Sam Suttle, Plant Mgr
 DeKalb County
 High Tech Y
 Import N
 Export Y

NAICS 33531 Electrical Components
Parent Company: Germany
 Siemens Power Generation Group
 Freyeslebenstrasse 1
 Freyeslebenstrasse 1
 Erlangen Germany 91058

Sirco Systems Inc 1949 Yr Est
 Linde Drive 1-5 Employees
 PO Box 11503 41-50000 Sq Ft
 Chickasaw AL 36671 Mobile County
 Tel: (251) 330-0007 Fax: (251) 330-0406
 Andy Rucks, COO
 High Tech N
 Import Y
 Export Y

NAICS 33243 Steel Drums
Parent Company: Finland
 Huhtamaki Oyj
 Lansituulentie 7
 Espoo

FOREIGN-BASED BUSINESSES IN ALABAMA

ALPHABETICALLY BY COMPANY

<p>SL Alabama LLC 2481 Airport Boulevard Alexander City AL 35010 Tel: (256) 397-8511 Fax: Sun Kyun Seok, Proj Coord Sales Mgr seoksk@samilip.co.kr NAICS 33632 Auto Lighting Parts & Systems <i>Parent Company:</i> Samilip Industrial Company 1208-6 Sinsang-Li, Jillyong-Eup, Gyeongsan Gyeong Sook Korea</p>	<p>2003 Yr Est 351-450 Employees 130000 Sq Ft Tallapoosa County High Tech Y Import Y Export N South Korea</p>	<p>Sonics Associates Inc 2111 Parkway Office Circle, Suite 1400 Birmingham AL 35244 2920 Tel: (205) 733-0500 Fax: (205) 733-0569 Susan Brimer, Mktg Admin NAICS 33431 Sound Contractor <i>Parent Company:</i> IMAX Systems Corp 38 Isabella St Toronto, Ont</p>	<p>1971 Yr Est 101-150 Employees 11-20000 Sq Ft Jefferson County High Tech Y Import N Export Y Canada</p>
<p>Smart Alabama LLC 121 Shin Young Drive Luverne AL 36049 Tel: (334) 335-5800 Fax: (334) 335-5816 Homan Hong, Vice Pres & Managing Dir NAICS 33639 Stamping Plant, Inner Panel Sheet Metal (Tailgates, Hoods & Sunroofs) <i>Parent Company:</i> Shin Young Metal</p>	<p>2003 Yr Est 651-750 Employees 546000 Sq Ft Crenshaw County High Tech N Import N Export N South Korea</p>	<p>Sony Magnetic Products Inc 4275 West Main Street Dothan AL 36305 Tel: (334) 793-7655 Fax: Barry Singletary, Pres barry.singletary@am.sony.com NAICS 33461 Digital Data Storage Products <i>Parent Company:</i> Sony Corp P O Box 5100 Tokyo</p>	<p>1975 Yr Est 451-550 Employees 803000 Sq Ft Houston County High Tech Y Import Y Export Y Japan</p>
<p>Smurfit-Stone Container Corporation 32224 Highway 31 PO Box 709 Brewton AL 36427 Tel: (251) 867-3621 Fax: (251) 867-8353 Gary S Miller, Gen Mgr NAICS 32213 Paperboard Mill <i>Parent Company:</i></p>	<p>1957 Yr Est 551-650 Employees 251-300000 Sq Ft Escambia County High Tech N Import N Export Y Ireland</p>	<p>SRM Aggregates 100 Corporate Parkway Suite G2 Birmingham AL 35242 Tel: (205) 995-5900 Fax: (205) 995-5901 Ed Carey, Pres NAICS 32732 Concrete Products <i>Parent Company:</i> Old Castle Materials</p>	<p>1957 Yr Est 31-40 Employees 1-10000 Sq Ft Jefferson County High Tech N Import N Export N Ireland</p>
<p>Solvay Polymers 1101 State Docks Road PO Box 1085 Decatur AL 35602 1085 Tel: (256) 340-2160 Fax: (256) 340-2185 David Eisenbrandt, Plant Mgr</p>	<p>1998 Yr Est 31-40 Employees Sq Ft Morgan County High Tech N Import N Export N Belgium</p>	<p>ST Mobile Aerospace Engineering 2100 9th Street Mobile AL 36615 Tel: (251) 438-8876 Fax: (251) 438-8892 Joseph Ng, Pres NAICS 33641 Major Aircraft Repair & Modification <i>Parent Company:</i> Singapore Technologies Aerospace 540 Airport Rd Paya Lebar</p>	<p>1990 Yr Est 1001-1500 Employees 401-500000 Sq Ft Mobile County High Tech N Import N Export N Singapore</p>

FOREIGN-BASED BUSINESSES IN ALABAMA

ALPHABETICALLY BY COMPANY

Steelscape Inc
 70001 Valley Road
 PO Box 440
 Fairfield AL 35064
 Tel: (205) 787-9300 Fax: (205) 781-5255
 Roy Smith, CEO

1979 Yr Est
 51-75 Employees
 101-125000 Sq Ft
 Jefferson County
 High Tech N
 Import N
 Export N

NAICS 33991 Coil Coating
 Parent Company:
 Grupo IMSA de C V

Mexico

Av Batallon de San Patricio 111, Piso 26
 Garza Garcia Nuevo Leon 66269

Stock Building Supply
 Project Announced in 2006

2006 Yr Est
 31-40 Employees
 87650 Sq Ft
 Jefferson County
 High Tech
 Batteries
 Export

Bessemer AL
 Tel: Fax:
 , Import

NAICS 42339 Construction Materials Wholesalers
 Parent Company:

United Kingdom

Wolseley PLC
 Vines Lane
 Droitwich Theale
Stress Crete Inc
 9200 Energy Lane

1992 Yr Est
 76-100 Employees
 51-60000 Sq Ft
 Tuscaloosa County
 High Tech N
 Import Y
 Export Y

Northport AL 35476
 Tel: (205) 339-0711 Fax: (205) 339-4840
 Chris Dawley, Gen Mgr
 cdawley@stresscrete2.com

NAICS 32799 Spun Concrete Poles
 Parent Company:

Canada

Stress Crete Ltd
 840 Walker's Line
 Burlington, On
Sumitomo Electric Wiring Systems Alabama
 200 Adcon Lane

2001 Yr Est
 1-5 Employees
 Sq Ft
 St. Clair County
 High Tech N
 Import N
 Export N

Pell City AL 35125
 Tel: (205) 338-1565 Fax:
 Kipp Anderson, Human Res Spec

NAICS 33632 Inspection, Sequencing & JIT Electric Wiring
 Harness Delivery
 Parent Company:
 Sumitomo Electric Industries

Japan

Sung Won Elec-Comm Corporation
 1 Twin Creeks Drive Unit 8

2004 Yr Est
 6-10 Employees
 10000 Sq Ft
 Elmore County
 High Tech
 Import
 Export

Tallassee AL 36078
 Tel: (334) 283-8995 Fax:
 Kwangjoon Jeong, Gen Mgr

NAICS 33632 Electronic Panels & Communication Systems
 Parent Company:

South Korea

Sungwoo USA Corporation

2004 Yr Est

6177 Perimeter Parkway
 6177 Perimeter Parkway
 Montgomery AL 36116
 Tel: (334) 356-8992 Fax: (334) 356-8993
 Youngbae Park, Mgr
 ybpark2002@hotmail.com
 NAICS 56149 Imports, Warehouses, Charges & Transport
 South Korea

6-10 Employees
 16250 Sq Ft
 Montgomery
 High Tech
 Import Y
 Export

Parent Company:

Swedish Match Cigars Inc

1982 Yr Est

700 Columbia Highway

201-250 Employees
 176-200000 Sq Ft
 Houston County
 High Tech N
 Import Y
 Export Y

Dothan AL 36301
 Tel: (334) 793-7289 Fax: (334) 712-7826
 Tony Martin, Factory Mgr

NAICS 31222 Cigars

Sweden

Parent Company:
 Swedish Match AB
 Rosenlundsg 36
 Stockholm

Synapse Inc

1987 Yr Est

500 Dan Tibbs Road

11-15 Employees
 1-10000 Sq Ft
 Madison County
 High Tech Y
 Import Y
 Export Y

Madison AL 35806
 Tel: (256) 852-4211 Fax: (256) 852-3251
 Lucille Tillotson, Oper Mgr

NAICS 33599 Infrared Electronic Faucets

Switzerland

Parent Company:
 Geberit AG
 Schachenstrasse 77
 Jona

Syngenta Crop Protection

1971 Yr Est

Syngenta Crop Protection
 US Highway 43 North
 PO Box 32
 Bucks AL 36512
 Tel: (251) 675-0950 Fax: (251) 679-3385
 S E LeDoux, Site Mgr

1971 Yr Est
 201-250 Employees
 Sq Ft
 Mobile County
 High Tech N
 Import Y
 Export Y

NAICS 32532 Agricultural Chemicals

United Kingdom

Parent Company:
 Syngenta
 Alderly House, Alderly Pk
 Macclesfield

FOREIGN-BASED BUSINESSES IN ALABAMA

ALPHABETICALLY BY COMPANY

Tape Craft Corporation
 17 South Hunter Street/1-20 IP
 PO Box 2027
 Anniston AL 36201
 Tel: (256) 236-2535 Fax: (256) 236-6718
 Hugh Hiromatsu, Pres
 sales@ykk-tapecraft.com
 NAICS 31322 Rigid Narrow Fabric Tape
Parent Company:
 YKK Corp of America
 1306 Cobb Industrial Dr
 Marietta GA 30066

1997 Yr Est
 151-200 Employees
 151-175000 Sq Ft
 Calhoun County
 High Tech N
 Import Y
 Export N
 Japan

Technip Coflexip
 7323 Dauphin Island Parkway
 Theodore AL 36582 9306
 Tel: (251) 443-9881 Fax:
 Ken Hulls, Managing Dir
 NAICS 33299 Pipes for Offshore Drilling
Parent Company:
 Coflexip Stena Offshore
 23 Avenue de Neuilly
 Paris

2000 Yr Est
 16-20 Employees
 Sq Ft
 Mobile County
 High Tech N
 Import N
 Export N
 France

Tape Craft Corporation
 200 Tape Craft Road
 PO Box 2027
 Anniston AL 36201
 Tel: (256) 835-9045 Fax: (256) 835-6526
 Sakato Nagasaki, Pres
 sales@ykk-tapecraft.com
 NAICS 31322 Rigid Narrow Fabric Tape
Parent Company:
 YKK Corp of America
 1306 Cobb Industrial Dr
 Marietta GA 30066

Yr Est
 76-100 Employees
 Sq Ft
 Talladega County
 High Tech N
 Import N
 Export N
 Japan

Thermalax Inc
 2758 Gunter Park Drive West
 Montgomery AL 36109
 Tel: (334) 272-8270 Fax: (334) 244-0308
 Mel D Johnson, Pres
 NAICS 33131 Aluminum Extrusion
Parent Company:
 Mitsubishi Aluminum Co Ltd
 3-3, 2-chome, Shiba
 Tokyo

1985 Yr Est
 251-300 Employees
 300000 Sq Ft
 Montgomery
 High Tech Y
 Import Y
 Export Y
 Japan

Target Container Company
 4978 Perimeter Way
 PO Box 337
 Bessemer AL 35021 0337
 Tel: (205) 424-1127 Fax: (205) 424-4515
 John Dailey, Gen Mgr

1976 Yr Est
 51-75 Employees
 71-80000 Sq Ft
 Jefferson County
 High Tech Y
 Import N
 Export N

ThyssenKrupp Krause Inc
 485 Production Avenue Suites 1 & 2
 Madison AL 35806
 Tel: (256) 461-8544 Fax: (256) 461-8545
 Mel Matusz, Mgr

2001 Yr Est
 11-15 Employees
 2700 Sq Ft
 Madison County
 High Tech
 Import
 Export

NAICS 32221 Corrugated Containers
Parent Company:
 Pratt Industries
 1800-C Sarasota Bus Pkwy
 Conyers GA 30013

Australia

NAICS 33635 Customized Powertrain Assembly Systems
Parent Company:
 ThyssenKrupp Krause GmbH
 Richard-Taylor Strasse 89
 Bremen 28777

Germany

TDK Corporation of America
 250 Finney Drive Southwest
 9238 Madison Boulevard Suite 120
 Madison AL 35758 9112
 Tel: (256) 464-0222 Fax:
 Mike Wright, District Mgr

Yr Est
 Employees
 Sq Ft
 Madison County
 High Tech
 Import
 Export

Tiger-Sunbelt Industries Inc
 25 Byrne Drive
 PO Box 5
 Atmore AL 36504
 Tel: (251) 368-2560 Fax: (251) 368-4964
 R J Becnel, Pres
 jbecnel@tigersunbelt.com
 NAICS 21111 Processed Sulfur
Parent Company:
 Tiger Industries
 6444-42 St SE
 Calgary Alber

1975 Yr Est
 41-50 Employees
 Sq Ft
 Escambia County
 High Tech N
 Import N
 Export Y

NAICS 33441 Electronic Materials & Devices
Parent Company:
 TDK Corporation

Japan

Canada

FOREIGN-BASED BUSINESSES IN ALABAMA

ALPHABETICALLY BY COMPANY

<p>Toko America 157 Union Hill Road Somerville AL 35670 5450 Tel: (256) 772-8904 Fax: Christopher Hickman, Facility Mgr NAICS 56199/ Electronic Component Preparation Service <i>Parent Company:</i> Toko Inc</p>	<p>Yr Est Employees Sq Ft Madison County High Tech Import Export Japan</p>	<p>Touchstone Precision Inc 239 Technology Parkway Auburn AL 36830 Tel: (334) 887-6688 Fax: (334) 887-6686 Toshiro Yamagata, Pres yamagata@dsq-tpi.com NAICS 32619 Automotive Injection Molding <i>Parent Company:</i> Dai-Ichi Seiko Co Ltd 12-4 Negoro Momoyama-cho Kyoto</p>	<p>2001 Yr Est 51-75 Employees 21-30000 Sq Ft Lee County High Tech N Import N Export N Japan</p>
<p>Topre America Corporation 1580 County Road 222 PO Box 2250 Cullman AL 35056 Tel: (256) 735-2600 Fax: (256) 736-6473 Hiroshi Chiba, Pres NAICS 33637 Automotive Metal Stamping <i>Parent Company:</i> Topre Corporation Asahi Bldg., 12-2, Nihonbashi 3-chome Chuo-ku, Tokyo Japan 103-0027</p>	<p>2002 Yr Est 351-450 Employees 300000 Sq Ft Cullman County High Tech N Import N Export N Japan</p>	<p>Toyota Motor Manufacturing Alabama 1 Cottonvalley Drive Huntsville AL 35810 Tel: (256) 746-5000 Fax: (256) 746-5906 Haruaki Hoshino, Pres jbolte@tmna.com NAICS 33621 V-8 & V6 Pickup Truck Engines <i>Parent Company:</i> Toyota Motor Corporation 1 Toyota-Cho Aichi Pref Toyota City</p>	<p>2001 Yr Est 751-900 Employees 301-400000 Sq Ft Madison County High Tech N Import N Export N Japan</p>
<p>Toray Carbon Fibers America Inc 2032 Highway 20 PO Box 248 Decatur AL 35602 Tel: (256) 260-2626 Fax: (256) 260-2627 Noriaki Takada, Pres NAICS 32521 Polyacrylonitrile - Carbon Fiber <i>Parent Company:</i> Toray Industries Inc 2-1, Nihonbashi-Muromachi Tokyo</p>	<p>1997 Yr Est 101-150 Employees 475000 Sq Ft Morgan County High Tech N Import Y Export Y Japan</p>	<p>Toyota Tsusho America Inc 108-A Skylab Drive Huntsville AL 35806 Tel: (256) 859-2285 Fax: Junjiro (Jason) Kurata, Asst Mgr</p>	<p>Yr Est 1-5 Employees Sq Ft Madison County High Tech Import Export Japan</p>
<p>Toray Flourofibers America Inc 2032 Highway 20 Decatur AL 35601 7508 Tel: (256) 260-1048 Fax: (256) 260-1077 Kishio Miwa, Pres NAICS 32522 Teflon Fibers <i>Parent Company:</i> Toray Industries Inc 2-1, Nihonbashi-Muromachi Tokyo</p>	<p>2002 Yr Est 51-75 Employees Sq Ft Morgan County High Tech N Import N Export N Japan</p>	<p>NAICS 42383/ Machinery, Spare Parts Distribution <i>Parent Company:</i> Toyota Tsusho Corporation 9-8 Meieke 4-chome Nakamura ku 9-8 Meieke 4-chome Nokamura ku Nagoya 4508575 Trans Tron Ltd Inc 101 Electronics Boulevard Huntsville AL 35824 2204 Tel: (256) 461-9399 Fax: (256) 461-1059 Mikchael E Salmon, Vice Pres & Gen Mgr NAICS 33441 Electronic Circuit Assembly <i>Parent Company:</i> Futaba Corp 829 Ohshiba Mobara City</p>	<p>1995 Yr Est 41-50 Employees Sq Ft Madison County High Tech N Import N Export N Japan</p>

FOREIGN-BASED BUSINESSES IN ALABAMA

ALPHABETICALLY BY COMPANY

TRIS USA Inc
 1803 Wilkinson Street
 PO Box 1290
 Athens AL 35612
 Tel: (256) 233-2511 Fax: (256) 233-8449
 Nobuo Minamikana, Pres
 info@us-tris.com
 NAICS 33599 Carbon Brushes (Auto)
Parent Company:
 Tris Inc
 1105-2 Kushida-cho

1990 Yr Est
 151-200 Employees
 41-50000 Sq Ft
 Limestone County
 High Tech N
 Import Y
 Export Y
 Japan

Matsuska City

TS Tech Alabama
 1685 North Main Street
 Boaz AL 35957
 Tel: (256) 593-9399 Fax: (256) 593-9865
 George Nichols, Sr Mgr Admin
 george_nichols@tstna.com
 NAICS 33636 Automobile Seats
Parent Company:
 TS Tech Co Ltd
 3-7-27 Sakae-cho

2000 Yr Est
 651-750 Employees
 220000 Sq Ft
 Marshall County
 High Tech N
 Import Y
 Export N
 Japan

Saitama

Turner Universal
 336 James Record Road
 Huntsville AL 35806
 Tel: (256) 461-0568 Fax: (256) 461-6737
 John Gromos, Bus Devt Mgr
 jgromos@tcco.com
 NAICS 23332/ General Contractor
Parent Company:
 Hochtief
 Opemplatz 2
 Essen 45128

Yr Est
 Employees
 Sq Ft
 Madison County
 High Tech
 Import
 Export
 Germany

Tyco Adhesives
 127 Textile Avenue
 Albertville AL 35950
 Tel: (256) 878-4401 Fax: (256) 891-8300
 Ricky Haislip, Plant Mgr
 haislip@tycoadhesives.com
 NAICS 31321 Gauze Material & Tape Backing
Parent Company:
 Tyco International Ltd
 10 Queen St

1928 Yr Est
 201-250 Employees
 301-400000 Sq Ft
 Marshall County
 High Tech Y
 Import N
 Export N
 Bermuda

Hamilton

Umicore Specialty Chemicals
 1951 Guntersville Road
 Arab AL 35016 3993
 Tel: (256) 586-3126 Fax: (256) 586-2297
 Ken Covert, Plant Mgr
 NAICS 32541 Chemicals (Cobalt, Nickel & Manganese)
Parent Company:
 Umicore

1967 Yr Est
 31-40 Employees
 Sq Ft
 Marshall County
 High Tech N
 Import Y
 Export Y
 Belgium

Uniroyal-Goodrich Tire Company

1800 Crawford Road
 Opelika AL 36804
 Tel: (334) 705-8100 Fax: (334) 705-8239
 Bruce Brackett, Plant Mgr
 NAICS 32621 Tires
Parent Company:
 Michelin Corp
 P O Box 19001
 Greenville SC 29602

1963 Yr Est
 1001-1500 Employees
 OVER 500000 Sq Ft
 Lee County
 High Tech Y
 Import Y
 Export Y
 France

Uni-Tech of Alabama LLC

3206 Notasulga Road
 Tallassee AL 36078
 Tel: (334) 283-3150 Fax: (334) 283-3160
 Paul Chun, Gen Mgr
 NAICS 33392 Automation Technology Products
Parent Company:
United Douglas Pharm Inc
United Douglas Pharm Inc
 72 Jane Drive
 Luverne AL 36049

2006 Yr Est
 16-20 Employees
 Sq Ft
 Elmore County
 High Tech
 Import
 Export
 South Korea
 1999 Yr Est
 1999 Yr Est
 11-15 Employees
 61-70000 Sq Ft
 Crenshaw County

Tel: (334) 335-4842 Fax: (334) 335-2062
 Jong Sung Kim, Vice Pres
 udp@fcbf.net
 NAICS 32541 Pharmaceuticals
Parent Company:
 Korea United Pharm
 154-8 Nonhyun-Dong
 Seoul
VAE Nortrak Inc
VAE Nortrak Inc
 3930 Valley East Industrial Drive
 Birmingham AL 35217

High Tech Y
 Import Y
 Export Y
 South Korea
 1991 Yr Est
 1991 Yr Est
 11-15 Employees
 Sq Ft
 Jefferson County

Tel: (205) 854-2884 Fax: (205) 854-2885
 John Pitt, Vice Pres Sales
 jpitt@nortrak.com
 NAICS 33211 Track Work Materials
Parent Company:
 VAE Nortrak Ltd
 16160 River Road
 Richmond British Columbia V6V 1L6

High Tech N
 Import Y
 Export Y
 Canada

FOREIGN-BASED BUSINESSES IN ALABAMA

ALPHABETICALLY BY COMPANY

Ventura Foods LLC
 3900 Vanderbilt Road
 PO Box 457
 Birmingham AL 35217
 Tel: (205) 808-3530 Fax: (205) 808-0242
 Chris Burnett, Plant Mgr

NAICS 31122 Margarine, Shortening, Butter
Parent Company:
 Mitsui & Co Ltd
 Chiyoda-ku, 2-1 Ohtemachi
 Tokyo

Verdyol Alabama Inc
 407 Miles Parkway

 Pell City AL 35125
 Tel: (205) 338-4411 Fax: (205) 338-4595
 David Parrish, Mgr

NAICS 32532 Soil Erosion Control Products
Parent Company:
 Verdyol International AG
 Baselstrasse 2 CH-4224
 Nenzlingen

Viscofan USA
 50 County Court

 Montgomery AL 36105
 Tel: (334) 280-1000 Fax: (334) 280-1900
 Jose M Fernandez, CEO

NAICS 31161 Frank & Sausage Casings
Parent Company:
 Viscofan SA
 Pamplona
VP Buildings Inc
 300 Church Avenue
 PO Box 429
 Rainsville AL 35986
 Tel: (256) 638-2264 Fax: (256) 638-2592
 Bobby Sparks, Plant Mgr

NAICS 33232 Structural Frames (Metal)
Parent Company:
 Grupo IMSA de C V
 Av Batallon de San Patricio 111, Piso 26
 Garza Garcia Nuevo Leon 66269

1938 Yr Est
 301-350 Employees
 201-250000 Sq Ft
 Jefferson County
 High Tech N
 Import N
 Export Y

Japan

1986 Yr Est
 11-15 Employees
 51-60000 Sq Ft
 St. Clair County
 High Tech N
 Import N
 Export Y

Switzerland

1998 Yr Est
 151-200 Employees
 91-100000 Sq Ft
 Montgomery
 High Tech N
 Import Y
 Export Y

Spain

1985 Yr Est
 151-200 Employees
 151-175000 Sq Ft
 DeKalb County
 High Tech N
 Import N
 Export Y

Mexico

VST Keller Inc
 Project Announced in 2006

Pell City AL
 Tel: Fax:
 Philip Read, Oper Mgr

NAICS 33637 Heat Coating of Stamping Dies
Parent Company:
 Verschleiss-Schutz-Technik Keller GmbH & Co KG
 Hohe-Flum Strasse 22
 Schopfheim 79650

Weidmann Plastics Technology North America Inc.
 204 Enterprise Drive
 PO Box 3987
 Auburn AL 36831
 Tel: (334) 826-4004 Fax: (334) 826-4005
 Nivaldo Ortega, Plant Mgr

NAICS 32619 Injection Molded Plastics
Parent Company:
 Weidmann Plastics Technology AG
 Neue Jonastrasse 60
 Rapperswil SG 8640

Well Safe Inc
 5237 Halls Mill Road J

 Mobile AL 36619 9603
 Tel: (251) 660-0835 Fax: (251) 660-0908
 Steve Brown, District Mgr

NAICS 21311 Oil Field Services
Parent Company:
WKW Erbsloeh Automotive Group
 Project Announced in 2006

Pell City AL
 Tel: Fax:

NAICS 33637 Metal Automotive Trim
Parent Company:
 WKW Erbsloeh Automotive Group
 Korzert 21
 Wuppertal 42349

2006 Yr Est
 21-30 Employees
 27500 Sq Ft
 St. Clair County
 High Tech
 Import
 Export

Germany

2003 Yr Est

 31-40 Employees
 41-50000 Sq Ft
 Lee County
 High Tech Y
 Import N
 Export N

Switzerland

1956 Yr Est
 11-15 Employees
 Sq Ft
 Mobile County
 High Tech Y
 Import N
 Export N

France

2006 Yr Est
 Employees
 130000 Sq Ft
 St. Clair County
 High Tech
 Import
 Export

Germany

FOREIGN-BASED BUSINESSES IN ALABAMA

ALPHABETICALLY BY COMPANY

Yachiyo Manufacturing of AL LLC 2000 Yr Est
 990 Duncan Farm Road 101-150 Employees
 150000 Sq Ft
 Steele AL 35987 St. Clair County
 Tel: (256) 538-1974 Fax: (256) 538-2043 High Tech N
 Yoshito Kobayashi, Pres Import N
 ykobayashi@yachiyoal.com Export N
 NAICS 33621 Welded & Sub-assembled Automotive Parts
 Parent Company: Japan
 Yachiyo Industry Co Ltd
 393 Kashiwabara
 Sayama

Yamaha Marine Group Yr Est
 120 Spur Track Circle Employees
 Sq Ft
 Bridgeport AL 35740 Jackson County
 Tel: (256) 495-3500 Fax: High Tech
 Keith Vince, Dept Mgr Import
 Export
 NAICS 54133/ Outboard Boat Engine Engineering
 Parent Company: Japan
 Yamaha Motor Corporation

YESAC Alabama Corporation Yr Est
 3 Twin Creek South Drive 76-100 Employees
 25000 Sq Ft
 Tallassee AL 36078 4750 Elmore County
 Tel: (334) 283-2243 Fax: High Tech
 Jin-Weon Lee, Pres Import
 Export
 NAICS 33392 Automation Machinery, Pallets & Racks
 Parent Company: South Korea

Zenith Electronics Corporation 1997 Yr Est
 201 James Record Road 76-100 Employees
 151-175000 Sq Ft
 Huntsville AL 35824 0126 Madison County
 Tel: (256) 774-4000 Fax: (256) 774-4145 High Tech N
 Mark Thorsen, Vice Pres Consumer Serv Import Y
 Export Y
 NAICS 33431 Display Devices
 Parent Company: South Korea
 LG Group
 Twin Tower, 20 Yoido-Dong
 Seoul

ZF Industries Inc 1994 Yr Est
 1200 Commerce Drive 201-250 Employees
 175000 Sq Ft
 Tuscaloosa AL 35401 Tuscaloosa County
 Tel: (205) 333-5100 Fax: (205) 333-5210 High Tech Y
 Ron Davis, Plant Mgr Import Y
 ron.davis@zf-group.com Export Y
 NAICS 33621 Automotive Axle Systems
 Parent Company: Germany
 ZF Friedrichshafen AG
 Friedrichshafen

Exhibit V

- Letters of Support

Letters of Support for ACFI Designation as a Statewide Regional Center

U.S. Senator Jeff Sessions

U.S. Congressman Terry Everett

U.S. Congressman Artur Davis

~~U.S. Congressman Artur Davis~~
Governor Bob Riley

Commissioner of Agriculture and Industries, Ron Sparks

Chancellor Jack Hawkins, Troy University

Alabama Speaker of the House of Representatives, Seth Hammett

Director of the Alabama Development Office, Neal Wade

President and Chief Executive Officer, Business Council of Alabama, William J. Canary

Alabama Superintendent of Banks, John Harrison

Director of Alabama Department of Economic and Community Affairs, Bill Johnson

Executive Director of the Economic Development Association of Alabama, John Hansen

Director of the Alabama Industrial Training Department, Ed Castile

Director of State of Alabama, Department of Industrial Relations, Phyllis Kennedy

Assistant Director, Alabama Department of Economic and Community Affairs, Doni Ingram

Alabama State Senator, Larry Dixon

Alabama State Director of the National Federation of Independent Business, Rosemary Elebash

Alabama House of Representatives, John F. Knight, Jr.

Executive Director, Association of County Commissions of Alabama, O.H. Sharpless, III

Vice President, Government and Economic Affairs, Alabama Electric Cooperative, Horace H. Horn, Jr.

President and CEO, North Alabama Industrial Development Association, J. Tate Godfrey

LETTERS OF SUPPORT

President, Manufacture Alabama, George N. Clark

President, Metropolitan Development Board, Theodore J. vonCannon

President, Montgomery Area Chamber of Commerce, Randall L. George

Mayor, Town of Pike Road, Gordon Stone

Managing Member, Stokes Development of Alabama, Barbara Stokes

Chairperson, Bullock County Development Authority, Elizabeth Smithart

United States Senate

WASHINGTON, DC 20510-0104

December 5, 2006

Mr. Paul Novak
Acting Chief of Service Center Operations
U. S. Citizenship and Immigration Services
20 Massachusetts Avenue, NW
Second Floor
Washington, DC 20529

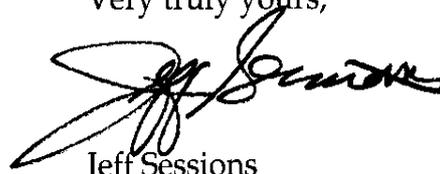
Dear Mr. Novak:

Alabama does not have, and has never had, a Regional Center as provided for by the Immigration Act of 1990. As you know, a Regional Center can be important to our state.

The Alabama Center for Foreign Investment (ACFI) is applying to become a Regional Center for the State of Alabama. I would greatly appreciate your consideration of this designation. We think it will help Alabama be more competitive in attracting foreign investment and result in creating new jobs. Another benefit of the program is its possibility of saving existing jobs through investment in troubled businesses. Saving these jobs could help stabilize local economies in Alabama hard hit by the loss of jobs, such as jobs in textiles, to foreign countries.

Thank you for your consideration of Regional Center status for ACFI and please contact me or my staff if you have any questions.

Very truly yours,



Jeff Sessions
United States Senator

JS:ph

TERRY EVERETT
2ND DISTRICT, ALABAMA



PERMANENT SELECT COMMITTEE ON
INTELLIGENCE

VICE CHAIRMAN, TECHNICAL and TACTICAL
INTELLIGENCE

OVERSIGHT

COMMITTEE ON VETERANS' AFFAIRS

OVERSIGHT and INVESTIGATIONS

Web site: <http://www.house.gov/everett>

COMMITTEE ON ARMED SERVICES

CHAIRMAN, STRATEGIC FORCES
TACTICAL AIR and LAND FORCES

COMMITTEE ON AGRICULTURE

VICE CHAIRMAN, SPECIALTY CROPS and
FOREIGN AGRICULTURE PROGRAMS

GENERAL FARM COMMODITIES and
RISK MANAGEMENT

Congress of the United States

House of Representatives

Washington, DC 20515-0102

November 15, 2006

Mr. Paul Novak
Acting Chief of Service Center Operations
U.S. Citizenship and Immigration Services
20 Massachusetts Avenue NW (2nd Floor)
Washington, DC 20529

Dear Mr. Novak:

As the Congressman for Alabama's Second Congressional District, one of my primary objectives is to encourage economic development and the creation of jobs.

To that extent, Alabama needs every tool possible to remain competitive in the solicitation of investment capital. The Alabama Center for Foreign Investment (ACFI), recently formed by Ron Drinkard and Boyd Campbell, can play a major role in providing a source of foreign capital for economic development purposes if approved as a Regional Center as outlined in the Immigration Act of 1990.

I ask that you please give the request of ACFI, as a Regional Center, all due and appropriate consideration. As you know, we have never had a Regional Center in Alabama; and I am encouraged about the possibilities. This Center has real promise in attracting investment capital from foreign investors and thus the creation of jobs in rural areas and areas of high unemployment.

The jobs created can prove most valuable for the continuous economic growth and development of Alabama. In addition, the Immigration Act of 1990 also provides that these funds can be utilized to save jobs in a troubled business. There are numerous situations in my district alone where such funds are needed.

Thank you for your consideration in designating ACFI as a Regional Center. If you have any questions, or if I may provide additional information regarding the need for foreign capital investment and the creation of jobs in Alabama, please contact my staff or me.

Sincerely,

Terry Everett
Member of Congress

TE/jpw

ARTUR DAVIS
7TH DISTRICT, ALABAMA

208 CANNON HOUSE OFFICE BUILDING
WASHINGTON, D.C. 20515
(202) 225-2665
FAX (202) 226-9567

www.house.gov/arturdavis



COMMITTEES
COMMITTEE ON FINANCIAL SERVICES
COMMITTEE ON THE BUDGET

Congress of the United States House of Representatives

December 5, 2006

Mr. Paul Novak
Acting Chief of Service Center Operations
U.S. Citizenship and Immigration Services
20 Massachusetts Ave.
Washington, DC 20529

Dear Mr. Novak:

As the Congressman representing the 7th District of Alabama, I am reminded daily of the poor economic conditions in which the many of my constituents reside.

District Seven encompasses an area of Alabama referred to as the Black Belt, which is one of the poorest areas of the state. One of my goals is to enhance the living conditions of this area through economic development and the creation of jobs. This requires capital investment in areas that are often overlooked by the companies that could benefit us most.

The Immigration Act of 1990 allows the designation of a Regional Center that acts as a conduit for the investment of foreign capital for economic development purposes and the creation of jobs in rural areas, areas of high unemployment, and troubled businesses. There is a special need in my district for the injection of foreign capital for all three of these categories. There is no area of Alabama better suited for the benefits of a Regional Center than District Seven.

It is my understanding that the Alabama Center for Foreign Investment (ACFI) is applying for Regional Center status. I urge you to give this request every consideration possible. Mr. Ron Drinkard, Director of ACFI, has assured me that these rural areas and pockets of high unemployment will be targeted under this program.

Thank you for your consideration of ACFI to be designated as a Regional Center. If you

BIRMINGHAM OFFICE
2 20TH STREET N., SUITE 1130
BIRMINGHAM, AL 35203
(205) 254-1960
FAX (205) 254-1974

TUSCALOOSA OFFICE
TUSCALOOSA COUNTY FEDERAL COURTHOUSE
1118 GREENSBORO AVENUE, SUITE 336
TUSCALOOSA, AL 35401
(205) 752-5380
FAX (205) 752-5899

LIVINGSTON OFFICE
205 NORTH WASHINGTON STREET
UWA STATION 40, WEBB HALL, SUITES 236-237
LIVINGSTON, AL 35470
(205) 652-5834
FAX (205) 652-5935

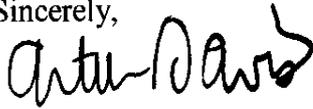
SELMA OFFICE
908 ALABAMA AVENUE
FEDERAL BUILDING, SUITE 112
SELMA, AL 36701
(334) 877-4414
FAX (334) 877-4489

DEMOPOLIS OFFICE
102 EAST WASHINGTON STREET
SUITE F
DEMOPOLIS, AL 36732
(334) 287-0860
FAX (334) 287-0870

THIS STATIONERY PRINTED ON PAPER MADE OF RECYCLED FIBERS

have any questions or if I may provide additional information as to how this investment of foreign capital and the creation of jobs can benefit my district contact me or my staff.

Sincerely,

A handwritten signature in black ink that reads "Artur Davis". The signature is written in a cursive, slightly slanted style.

Artur Davis

Member of Congress

OFFICE OF THE GOVERNOR



STATE CAPITOL
MONTGOMERY, ALABAMA 36130

BOB RILEY
GOVERNOR

(334) 242-7100
FAX: (334) 242-0937

STATE OF ALABAMA

November 28, 2006

Mr. Paul Novak
Acting Chief of Service Center Operations
U.S. Citizenship and Immigration Services
20 Massachusetts Avenue, N.W. (2nd Floor)
Washington, D.C. 20529

Dear Mr. Novak:

In my Plan 2010, Our Vision for Alabama, one of my top priorities is to expand economic growth. As governor of the great State of Alabama, economic development has been and continues to be one of my primary objectives.

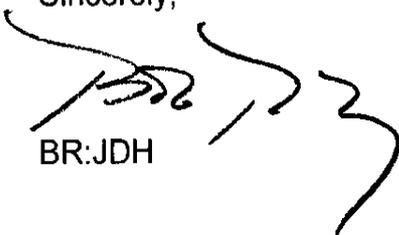
It recently came to my attention that the Immigration Act of 1990 provides for a Regional Center that acts somewhat as a conduit in attracting foreign investment dollars for economic development purposes into rural areas, pockets of high employment, and troubled businesses. In my opinion, a Regional Center as outlined in this Act, could be of tremendous benefit to Alabama since the three categories referenced are the most difficult areas to attract investment dollars and thus create or save jobs.

The Alabama Center for Foreign Investment (ACFI) is applying for designation as a Regional Center for Alabama. I appreciate your consideration of this designation so that Alabama will be more competitive in attracting foreign investment for economic development purposes in those areas that need it most.

The jobs created plus the jobs saved can prove most valuable for the continuous economic growth of Alabama. Alabama needs to be positioned to be able to offer any and all assistance available to benefit its economic development future such as the ACFI.

If you have any questions regarding this need in Alabama, please contact me or my staff.

Sincerely,


BR:JDH

STATE OF ALABAMA

DEPARTMENT OF AGRICULTURE AND INDUSTRIES

1445 Federal Drive
Montgomery, Alabama 36107-1123



Ron Sparks
Commissioner

November 29, 2006

Mailing Address:
Post Office Box 3336
Montgomery, AL 36109-0336

Mr. Paul Novak
Acting Chief of Service Center Operations
U. S. Citizenship and Immigration Services
20 Massachusetts Avenue NW (2nd Floor)
Washington, D. C. 20529

Dear Mr. Novak:

As Commissioner of Agriculture and Industries in Alabama, one of my primary objectives has been and continues to be improving the economic conditions in the rural areas in this state.

My department is constantly seeking avenues for capital investment in rural and economically depressed areas. As I understand, the Immigration Act of 1990 encourages foreign investment for economic development purposes in those areas through a designated Regional Center.

Ron Drinkard has informed me that the Alabama Center for Foreign Investment (ACFI) is applying for Regional Center status. I encourage you to please consider approval so that we might have another source of foreign investment capital to be used for economic development purposes in rural areas, areas of high unemployment, and troubled businesses. Obviously these areas are the most difficult to attract investment dollars.

Thank you for your consideration of ACFI as a Regional Center for Alabama. If you have any questions or if I may provide additional information as to how this could benefit our great state, please contact me.

Sincerely,

Ron Sparks, Commissioner
Department of Agriculture & Industries

December 5, 2006

Paul Novak
Acting Chief of Service Center Operations
U.S. Citizenship and Immigration Services
20 Massachusetts Avenue NW (2nd Floor)
Washington, DC 20529

Dear Mr. Novak:

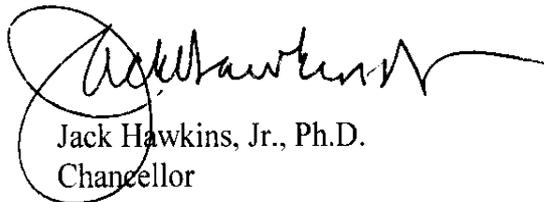
Please consider this letter my most enthusiastic endorsement of the Alabama Center of Foreign Investment (ACFI), which is applying for designation as a Regional Center of Alabama as outlined in the Immigration Act of 1990.

Internationalization is an integral part of our vision at Troy University. TROY enrolls more than 700 international students from 50 countries on our Troy, Alabama campus, and operates teaching sites in 12 countries around the world. Our worldwide enrollment of 28, 255 students worldwide is evidence of our commitment as a leader in international higher education.

Additionally, Troy University has sought to attract foreign investment dollars to the State of Alabama through a partnership with the Alabama Development Office at our site in Heidelberg, Germany. Your decision to designate ACFI Regional Center status would be consistent with our ongoing efforts to pursue foreign investment for economic development and the creation of jobs here at Troy University.

I am pleased to support the efforts of ACFI founders Ron Drinkard, a TROY alumnus, and Boyd Campbell, and I thank you for your consideration of this matter. Please contact me if I may provide additional information as to how such a designation would benefit the economy of our great state.

Sincerely,



Jack Hawkins, Jr., Ph.D.
Chancellor



HOUSE OF REPRESENTATIVES

SETH HAMMETT
Speaker

11 SOUTH UNION STREET
MONTGOMERY, ALABAMA 36130
334-242-7668

November 28, 2006

Mr. Paul Novak
Acting Chief of Service Center Operations
U. S. Citizenship and Immigration Services
20 Massachusetts Avenue NW (2nd Floor)
Washington, DC 20529

Dear Mr. Novak:

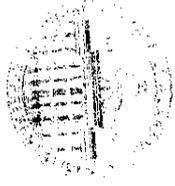
As Speaker of the Alabama House of Representatives, I have been directly involved with many economic development projects in the state of Alabama. In recent years, it has been obvious that a large amount of investment dollars have come from foreign markets. With this trend and the competitive nature of solicitation of those dollars for economic development purposes, the state needs assistance from every possible source.

The Alabama Center for Foreign Investment (ACFI) can serve as a major source of foreign capital for economic development purposes if you approve it for Regional Center status which would incorporate the entire state of Alabama.

Thank you for your consideration to designate ACFI as a Regional Center for Alabama. Please contact me if you need further assistance.

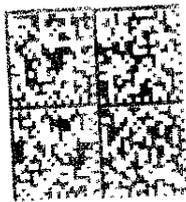
Sincerely,

Seth Hammett



SETH HAMMETT
 Speaker
 11 SOUTH UNION STREET
 MONTGOMERY, ALABAMA 36130

Mr. Paul Novak
 Acting Chief of Service Center Operations
 U. S. Citizenship and Immigration Services
 20 Massachusetts Avenue NW (2nd Floor)
 Washington, DC 20529



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HOUSE OF REPRESENTATIVES

SETH HAMMETT
Speaker

11 SOUTH UNION STREET
MONTGOMERY, ALABAMA 36130
334-242-7668

November 28, 2006

Mr. Paul Novak
Acting Chief of Service Center Operations
U. S. Citizenship and Immigration Services
20 Massachusetts Avenue NW (2nd Floor)
Washington, DC 20529

Dear Mr. Novak:

As Speaker of the Alabama House of Representatives, I have been directly involved with many economic development projects in the state of Alabama. In recent years, it has been obvious that a large amount of investment dollars have come from foreign markets. With this trend and the competitive nature of solicitation of those dollars for economic development purposes, the state needs assistance from every possible source.

The Alabama Center for Foreign Investment (ACFI) can serve as a major source of foreign capital for economic development purposes if you approve it for Regional Center status which would incorporate the entire state of Alabama.

Thank you for your consideration to designate ACFI as a Regional Center for Alabama. Please contact me if you need further assistance.

Sincerely,

A handwritten signature in black ink, appearing to read "Seth Hammett", written over a white background.

Seth Hammett

OFFICE OF THE GOVERNOR

BOB RILEY
GOVERNOR



ALABAMA DEVELOPMENT OFFICE

NEAL WADE
DIRECTOR

November 29, 2006

Paul Novak
Acting Chief of Service Center Operations
U.S. Citizenship and Immigration Services
20 Massachusetts Avenue NW (2nd Floor)
Washington, DC 20529

Dear Mr. Novak:

As director of the Alabama Development Office I work with many economic development agencies both public and private across the entire state of Alabama. Each has its own strengths and weaknesses.

Unfortunately, there are some areas of Alabama that are difficult to develop because of a lack of sufficient working capital. As I understand a Regional Center, as outlined in the Immigration Act of 1990, provides a mechanism by which foreign investment capital is applied toward rural areas, areas of high unemployment, and troubled businesses.

The Alabama Center for Foreign Investment (ACFI) is applying for a Regional Center designation for the State of Alabama and I would appreciate your consideration. I have known Ron Drinkard, Director of ACFI, for over 25 years and I am confident that he will work very closely with my office and other development agencies across the state in providing assistance in anyway possible regarding foreign investment capital for economic development purposes in those areas that need it the most.

Thank you again for your consideration of the ACFI as a Regional Center in Alabama. If you have any questions or if I may provide additional information regarding how this program can be of benefit to the economic development of Alabama, please contact me.

Sincerely,

Neal Wade

WILLIAM J. CANARY
PRESIDENT AND CHIEF EXECUTIVE OFFICER



BUSINESS COUNCIL
OF ALABAMA

December 5, 2006

Mr. Paul Novak
Acting Chief of Service Center Operations
U.S. Citizenship and Immigration Services
20 Massachusetts Avenue NW (2nd Floor)
Washington, DC 20529

Dear Mr. Novak:

The Business Council of Alabama (BCA) is proud to represent a broad membership that consists of thousands of Alabama businesses of all sizes and located throughout every geographic area of our state. One of the most common problems that these hard working employers face is the need for investment dollars to fund the construction of new facilities, the expansion of existing facilities, and to provide for much-needed working capital. A Regional Center as provided for in the Immigration Act of 1990 could become a valuable source of capital injection, especially in Alabama's rural areas, for the development of new commercial enterprises and the expansion of existing facilities. In addition, the trouble business aspect of the program could also be of great benefit in various MSAs across the state.

The Alabama Center for Foreign Investment (ACFI) is applying to your department for designation of Regional Center and I would appreciate your consideration of this important request. The injection of foreign capital for economic development purposes through this program would be extremely valuable to continued economic development, job creation, and long-term economic growth and stability in Alabama.

Thank you for your consideration of ACFI as a Regional Center. I hope you will contact me if you have any questions as to how this designation will benefit the members of the Business Council of Alabama and provide greater opportunities for Alabama's work force.

Sincerely,

A large, stylized handwritten signature in black ink, appearing to read 'W. Canary'.

William Canary

Cc: Tom Hamby, Chairman

P.O. Box 76.

MONTGOMERY, ALABAMA

36101-0076

334-834-6000



**STATE OF ALABAMA
STATE BANKING DEPARTMENT**



November 28, 2006

Bob Riley
Governor

John D. Harrison
Superintendent of Banks

Mr. Paul Novak
Acting Chief of Service Center Operations
U.S. Citizenship and Immigrations Services
20 Massachusetts Avenue NW (2nd Floor)
Washington, DC 20529

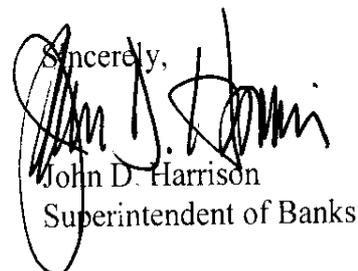
Dear Mr. Novak:

It has come to my attention that Ron Drinkard and Boyd Campbell have formed the Alabama Center for Foreign Investment (ACFI) and are seeking Regional Center status as provided for in the Immigration Act of 1990. I have known both of these individuals for quite a number of years as they have been heavily involved in banking and economic development work in Alabama.

As Superintendent of Banking for the State of Alabama, it is my opinion that such an organization would encourage capital investment from foreign countries and have a dramatic positive impact on the economy of the state. We have been very fortunate with the growth that has been experienced in the past several years and Alabama has a very healthy banking environment; as well as a positive future.

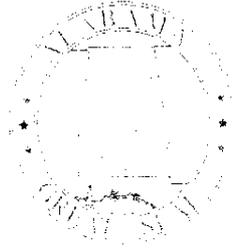
One of our greatest challenges in the future will be to not only maintain that sound stable environment, but to also find ways to encourage capital injections and boost the creation of jobs which are so vital in moving the state forward. This program, by allowing foreign investment dollars for economic development purposes in the rural areas, pockets of high unemployment, and troubled businesses, can help fill a void that currently exists. As you may know, these areas are most difficult for banks to meet required criteria in making loans. Therefore, ACFI functioning as a statewide Regional Center could provide capital through this program to foster those areas that have proven difficult for banking.

Thank you again for your consideration of Regional Center status for ACFI on a statewide basis. If I may provide additional information or be of further assistance please contact me.

Sincerely,

John D. Harrison
Superintendent of Banks

OFFICE OF THE GOVERNOR

BOB RILEY
GOVERNOR



ALABAMA DEPARTMENT OF ECONOMIC
AND COMMUNITY AFFAIRS

Bill JOHNSON
DIRECTOR

STATE OF ALABAMA

December 11, 2006

U.S. Department of Homeland Security
Citizenship and Immigration Services
ATTN: Thomas E. Cook, Director
Office of Program and Regulations Development
20 Massachusetts Avenue NW
Washington, D.C. 20529

Re: Alabama Center for Foreign Investment (ACFI)

Dear Sir or Madam:

My name is Bill Johnson, and I am writing in my capacity as Director of Alabama Department of Economic and Community Affairs (ADECA), and in support of the application of the Alabama Center for Foreign Investment (ACFI) to be designated as a regional center in Alabama.

ADECA has a wide range of programs that promote community and economic development for the State of Alabama. As a result, ADECA has determined that there is a need for ACFI to be a regional center in Alabama because it will support economic growth and increase domestic capital investments for the state. This will, in turn, create new jobs and improve regional productivity.

Alabama's economy has been improving, but there still exist pockets of poverty (areas of high unemployment). ADECA has created maps that display these pockets of poverty throughout the state, illustrated in the two attached figures. Figure 1 exhibits the 2000 Census tracts. In this figure, each census tract that has an unemployment rate equal to or greater than 6.0 is 150 percent of the national unemployment rate, that is, everything that is orange or darker. Figure 2 illustrates the more recent August 2006 unemployment numbers using the Census Share method. Every census tract in this figure that has an unemployment rate equal to or greater than 6.9 is 150 percent of the national average for that month, again displayed by everything that is orange or darker. The pockets of poverty can be clearly seen and this illustrates the need for ACFI being designated a regional center in Alabama.

Sincerely,

A handwritten signature in black ink, appearing to read "Bill Johnson", written over a horizontal line.

Bill Johnson
Director

(b)(4)

(b)(4)

John P. Hansen
Executive Director

OFFICERS

President
Phillis Belcher
Greene County Industrial
Development Board

First Vice President
Alan Harper
City of Aliceville

Second Vice President
Brian Hillson
Huntsville/Madison County
Chamber of Commerce

Secretary/Treasurer
Calvin Miller
Talladega County Economic
Development Authority

DIRECTORS

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North Alabama Industrial
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Valerie Gray
Industrial Development
Authority of Chambers County

Jeremy Nails
Morgan County Economic
Development Association

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Board

Bill Sisson
Mobile Area Chamber of
Commerce

Troy Wayman
Montgomery Area Chamber of
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Immediate Past President
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Ed Castile
Alabama Industrial
Development Training

James Hayes
Economic Development
Partnership of Alabama

Bill Johnson
Alabama Department of
Economic & Community Affairs

Lee Sentell
Alabama Bureau of Tourism &
Travel

Neal Wade
Alabama Development Office

SEDC Director
Dale Greer
Cullman Economic
Development Agency



December 1, 2006

Paul Novak
Acting Chief of Service Center Operations
U. S. Citizenship and Immigration Services
20 Massachusetts Avenue NW (2nd Floor)
Washington, DC 20529

Dear Mr. Novak,

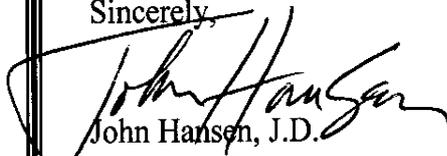
I am delighted to learn that my friends Ron Drinkard and Boyd Campbell have formed the Alabama Center for Foreign Investment (ACFI) and are seeking regional center status from your office.

Ron Drinkard has been in economic development since the late 1970's and is widely recognized for his leadership abilities, especially in the area of project management finance. Boyd Campbell is the most prominent immigration attorney in the central Alabama area. It has been my pleasure to work with both of these gentlemen for over fifteen years, as we partnered to enhance the economic development and create new jobs, while retaining existing jobs, in Alabama.

I can recommend both of these gentlemen without reservation to represent the interests of The U.S. Citizenship and Immigration Services as a Regional Center. This Center will focus needed resources on those areas of our state that are in the greatest need, while enhancing foreign investment.

I very much appreciate your consideration of their request for designation of the Alabama Center for Foreign Investment as a Regional Center for Alabama. If I can in any way, assist in this designation, please feel free to contact me.

Sincerely,


John Hansen, J.D.
Executive Director

November 27, 2006

Mr. Paul Novak
Acting Chief of Service Center Operations
U.S. Citizenship and Immigration Services
20 Massachusetts Avenue NW (2nd Floor)
Washington, DC 20529

Dear Mr. Novak:

As Director of the Alabama Industrial Development Training Department, I see first hand the need for additional capital investment for economic development purposes in Alabama.

Ron Drinkard and Boyd Campbell are applying for Regional Center status for the Alabama Center for Foreign Investment (ACFI). Such a designation will be most beneficial since the center will have the opportunity to attract foreign investment dollars into the state which will directly result in the creation of jobs.

Thank you for your consideration of Regional Center status for ACFI and I look forward to working with them in every way possible as it relates to economic development and the creation of jobs in the State of Alabama.

Sincerely,



Ed Castile
Director

EC/RD/fm



STATE OF ALABAMA
Department of Industrial Relations

Industrial Relations Building
649 MONROE STREET ■ MONTGOMERY, ALABAMA 36131



BOB RILEY
Governor

November 30, 2006

PHYLLIS K. KENNEDY
Director
(334) 242-8990
FAX: (334) 242-3960
phyllis.kennedy@dir.alabama.gov

Paul Novak
Acting Chief of Service Center Operations
U.S. Citizenship and Immigration Services
20 Massachusetts Avenue NW (2nd Floor)
Washington, DC 20529

Dear Mr. Novak:

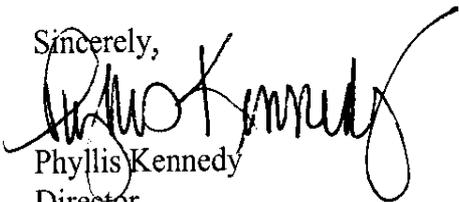
Although Alabama is enjoying record low unemployment, as director of the Alabama Department of Industrial Relations I am aware of pockets of high unemployment that exist throughout every region of Alabama.

It is my understanding that a Regional Center can be designated by your department as provided in the Immigration Act of 1990. I understand that such a Regional Center can be very instrumental in attracting foreign investment dollars for economic development purposes into rural areas, areas of high unemployment, and troubled businesses. This could be a tremendous tool in eliminating high unemployment and improving the rural areas of our state in addition to possibly preventing increased unemployment with the injection of foreign capital into troubled businesses. As a member of the Small Business Committee of the Black Belt Action Commission I would be especially interested in the impact a Regional Center could have in the Black Belt of Alabama which has traditionally reflected the highest rates of unemployment in our state.

The Alabama Center for Foreign Investment (ACFI) is applying for a Regional Center for the State of Alabama and I would encourage you to give it your consideration. As you probably know, the areas benefited most by the designation of a Regional Center for Alabama are always the most difficult in which to attract capital.

Thank you again for your consideration of designating ACFI as a Regional Center for Alabama. If you have any questions or if I may provide additional information as how I feel about this center would benefit Alabama, please contact me.

Sincerely,


Phyllis Kennedy
Director

OFFICE OF THE GOVERNOR

BOB RILEY
GOVERNOR



ALABAMA DEPARTMENT OF ECONOMIC
AND COMMUNITY AFFAIRS

Bill JOHNSON
DIRECTOR

STATE OF ALABAMA

December 1, 2006

Mr. Paul Novak
Acting Chief of Service Center Operations
U. S. Citizenship and Immigration Services
20 Massachusetts Avenue NW (2nd Floor)
Washington, DC 20529

Dear Mr. Novak:

As Assistant Director of the Alabama Department of Economic and Community Affairs (ADECA), I work with numerous communities across the entire state to assist in funding projects that help them prepare for economic development and the creation of jobs.

Unfortunately, there are never enough funds to do the things that are needed in so many areas. In most cases, the rural communities and areas of high unemployment suffer most. For that reason, I am encouraged by the potential benefits to be derived from a Regional Center as outlined in the Immigration Act of 1990.

Ron Drinkard and Boyd Campbell, who I have known for many years, have informed me they are applying for Regional Center designation for the Alabama Center for Foreign Investment (ACFI). Your approval of this request can be very important to economic development and the creation of jobs in the rural areas and pockets of high unemployment across the state.

My department has identified scores of high unemployment pockets and our state in land square miles is over 97 percent rural. Therefore, a Regional Center could possibly allow additional funding for economic development and the creation of jobs statewide.

Thank you for giving your utmost consideration to ACFI designation as a Regional Center. If you have any questions as to the needs this center could address, please contact me.

Sincerely,

Doni Ingram
Assistant Director

DMI/ekl



ALABAMA STATE SENATE
ALABAMA STATE HOUSE
11 SOUTH UNION STREET, 7TH FLOOR
MONTGOMERY, ALABAMA 36130-4600

LARRY D. DIXON
STATE SENATOR 25TH DISTRICT
820 E. FAIRVIEW AVENUE
MONTGOMERY, ALABAMA 36106
(334) 242-7895

November 30, 2006

COMMITTEES:

VICE CHAIRMAN, GOVERNMENT AFFAIRS
BANKING AND INSURANCE
BUSINESS AND LABOR
FINANCE AND TAXATION GENERAL FUND
HEALTH
VETERANS AND MILITARY AFFAIRS

CHAIRMAN, SUNSET
CONTRACT REVIEW
ENERGY COUNCIL

Mr. Paul Novak
Acting Chief of Service Center Operations
U.S. Citizenship and Immigration Services
20 Massachusetts Avenue NW (2nd Floor)
Washington, DC 20529

Dear Mr. Novak:

As a veteran Senator representing District 25 of the great State of Alabama, one of my primary objectives has been economic development and the creation of jobs. As dollars for economic development have become more competitive, there has been increased pressure for us to seek new sources of investment capital.

The Alabama Center for Foreign Investment (ACFI), recently formed by Ron Drinkard and Boyd Campbell, can serve as an additional source of investment capital from foreign investors if designated as a Regional Center as provided in the Immigration Act of 1990. Such a Regional Center with statewide boundaries can be a valuable tool for economic development throughout Alabama.

Foreign dollars for capital investment, the creation of jobs, and the possibility of saving jobs in troubled businesses are all so very important in our continuous efforts to move Alabama forward in the twenty-first century.

Thank you for your consideration of ACFI as a Regional Center for Alabama and please contact me if you have any questions or if I may provide additional information regarding this need.

Sincerely,

Alabama State Senate

A handwritten signature in black ink that reads "Larry DDX".

Larry Dixon

District 25

LDD:ans



Alabama
State Director

December 8, 2006

Mr. Paul Novak
Acting Chief of Service Center Operations
U.S. Citizenship and Immigration Services
20 Massachusetts Avenue NW (2nd Floor)
Washington, D. C. 20519

Dear Mr. Novak:

I was recently contacted regarding efforts to establish a Regional Center in Alabama as provided under the Immigration Act of 1990. This Regional Center would be very helpful to Alabama independent business owners to be able to expand and provide working capital for their businesses.

Small business owners make up 97.3 percent of all Alabama employers and are the heart of Alabama's economy. According to SBA, the 323,891 small businesses in Alabama are located in every community and neighborhood. A Regional Center could have a very positive economic impact on these businesses and could encourage business expansions and have the resources to start new commercial enterprises.

Ron Drinkard and Boyd Campbell have formed the Alabama Center for Foreign Investment (ACFI) and they are seeking the designation of a Regional Center for Alabama from your department. On behalf of small business owners, I would appreciate your consideration of this request.

Please feel free to contact me if I can provide you with additional information.

Sincerely,

A handwritten signature in black ink that reads "Rosemary Elebash". The signature is written in a cursive style with a large, prominent "R" and "E".

Rosemary Elebash

National Federation of Independent Business

7550 Halcyon Summit Drive, Suite 115 • Montgomery, AL 36117 • 334-264-2261 • Fax 334-262-7451 • rosemary.elebash@nfib.org • www.NFIB.com



HOUSE OF REPRESENTATIVES
ALABAMA STATE HOUSE
MONTGOMERY, ALABAMA 36130

DISTRICT NO. 77
MONTGOMERY COUNTY

JOHN F. KNIGHT, JR.
POST OFFICE BOX 6300
MONTGOMERY, ALABAMA 36106
OFFICE 334/229-4286
HOME 334/834-7445
LEGISLATIVE OFFICE 334/242-7660
E-MAIL: John.Knight@Alhouse.gov

COMMITTEES:
CHAIR, GOVERNMENT FINANCE
AND APPROPRIATIONS
MONTGOMERY COUNTY
LEGISLATION
CHILDREN FIRST TRUST FUND
JOINT BUDGET
STATE INSURANCE BOARD
TAX STRUCTURE

December 1, 2006

Mr. Paul Novak
Acting Chief of Service Center Operations
U.S. Citizenship and Immigration Services
20 Massachusetts Avenue, NW (2nd Floor)
Washington, DC 20529

Dear Mr. Novak:

The State of Alabama is consistent and diligent in its ongoing efforts to spark and promote economic development in our state, particularly in our hardest-to-serve populations in the Black Belt Region. Of particular interest to those efforts are the economic development programs created in the Immigration Act of 1990, allowing the creation of jobs through the investment of foreign capital for rural areas, areas of high unemployment and troubled businesses in regions like Alabama's Black Belt.

Recently the Alabama Center for Foreign Investment (ACFI) was formed by Ron Drinkard and Boyd Campbell to pursue economic development opportunities in this state. With your designation as a Regional Center, the ACFI can be of tremendous benefit to not only the Black Belt, but to our entire state. In addition to creating critical jobs, the ACFI as a Regional Center will also be able to save jobs in financially troubled businesses. Operating as outlined in the Immigration Act of 1990, the ACFI can be a vital force in Alabama's economic development engine and a unique tool to service our citizens.

In your consideration of awarding the ACFI with Regional Center status, I hope that you will especially consider its potential to positively impact and improve the State of Alabama. I send thanks for your service and commitment to economic growth in this nation.

Sincerely,

John F. Knight, Jr.

OFFICERS

HON. RHONDEL RHONE
PRESIDENT
CLARKE COUNTY

HON. JEROLD DEAN
FIRST VICE PRESIDENT
CONECUH COUNTY

HON. JOE FAULK
SECOND VICE PRESIDENT
ELMORE COUNTY



O.H. SHARPLESS
EXECUTIVE DIRECTOR

OFFICE

100 NORTH JACKSON STREET
MONTGOMERY, ALABAMA 36104
PHONE (334) 263-7594
FAX (334) 263-7678
WWW.ACCA-ONLINE.ORG

ASSOCIATION OF COUNTY COMMISSIONS OF ALABAMA

A Nonprofit Corporation

November 27, 2006

Paul Novak
Acting Chief of Service Center Operations
U.S. Citizenship and Immigration Services
20 Massachusetts Avenue NW (2nd Floor)
Washington, DC 20529

Dear Mr. Novak:

As Executive Director of the Association of County Commissions of Alabama, I am constantly made aware of the difficulties that local officials incur while attempting to attract investment capital for economic development.

As I understand, the Immigration Act of 1990 provides that a Regional Center can be most helpful in attracting foreign capital investment for the development of rural areas, areas of high unemployment, and troubled business. All three of these categories exist in some part of every county in Alabama.

Therefore, I ask that you please consider designation the Alabama Center for Foreign Investment (ACFI) as a Regional Center for Alabama. This can be a very valuable tool for local officials and their constituents.

Yours Truly,

O.H. Sharpless III
Executive Director

Alabama Electric Cooperative, Inc.
Post Office Box 11729
Montgomery, Alabama 36111
334.834.9513
334.301.5389
Fax: 334.264.8815

Horace H. Horn, Jr.
Vice President, Government &
Economic Affairs



December 5, 2006

Mr. Paul Novak
Acting Chief of Service Center Operations
U.S. Citizenship and Immigration Services
20 Massachusetts Avenue NW
2nd Floor
Washington, DC 20529

Dear Mr. Novak:

The Alabama Electric Cooperative provides electrical service to a very large geographic area of Central and South Alabama. One of my primary responsibilities pertains to economic development efforts within the area we serve.

Since our service area is primarily rural, it is sometimes difficult to attract capital investment. As the population increases in our service area, the lack of capital for economic development purposes is often followed by higher rates of unemployment.

These two problem areas could potentially be improved with the designation of a Regional Center for Alabama. As I understand the Regional Center Concept, as outlined in the Immigration Act of 1990, serves as a mechanism to attract foreign investment dollars for economic development purposes. The emphasis that this program provides on rural areas, areas of high unemployment, and troubled businesses especially caters to the needs of South Central Alabama.

The Alabama Center for Foreign Investment (ACFI) is applying for a Regional Center designation with your department. I have known Ron Drinkard, director of ACFI, for many years and have the utmost confidence in his ability in working within the guidelines of the U.S. Citizenship and Immigration Services while coordinating efforts with economic development organizations across the state.

Thank you for your consideration of ACFI for Regional Center in Alabama. If I may provide additional information as of how the Regional Center will benefit the citizens of our service area, please feel free to contact me.

Sincerely,

A handwritten signature in black ink, appearing to read 'Horace H. Horn, Jr.', is written over a horizontal line. The signature is fluid and cursive.

Horace H. Horn, Jr.
Vice-President, Government & Economic Affairs

November 30, 2006

Mr. Paul Novak
Acting Chief of Service Center Operations
U.S. Citizenship and Immigration Services
20 Massachusetts Avenue, NW (2nd Floor)
Washington, DC 20529

Dear Mr. Novak:

Since becoming President of the North Alabama Industrial Development Association (NAIDA), I have had an opportunity to work with most every community in North Alabama as they relate to economic development. No matter how well prepared a community may be, there are certain obstacles that are difficult to overcome.

Perhaps the greatest obstacles I have encountered relate to rural communities and areas that have pockets of high unemployment. The perception in these high unemployment areas is that the work ethic is not as it should be. Even though this might not be true, perception does tend to become reality at least as it pertains to capital investment for economic development purposes.

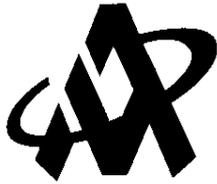
As I understand, the Alabama Center for Foreign Investment (ACFI) is applying to your office for a Regional Center designation that will encompass the entire State of Alabama. NAIDA would welcome such a designation that could encourage investment for economic development purposes in rural areas and areas of high unemployment. Another facet of the program that could be beneficial in my service area of North Alabama is the encouragement of investment in troubled businesses.

I encourage you to please give ACFI every consideration for Regional Center status for the State of Alabama. If you have any questions as to how this program could benefit our area, please contact me.

Sincerely,



J. Tate Godfrey, CEcD
President/CEO



MANUFACTURE *Alabama!*

Making the best in Alabama!

December 6, 2006

Paul Novak
Acting Chief of Service Center Operations
U.S. Citizenship and Immigration Services
20 Massachusetts Avenue NW (2nd Floor)
Washington, D. C. 20529

Dear Mr. Novak:

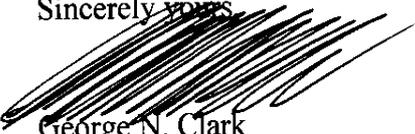
My name is George Clark and I am President of Manufacture Alabama, the state's leading trade association representing Alabama's manufacturers.

Alabama is blessed with a broad cross section of manufacturing sectors. Alabama is a major manufacturing state, and we are on the rise. There are still many rural areas of the state that have not shared in this economic prosperity, including the Black Belt of Alabama and many of the counties along the Mississippi border.

Due to our manufacturing diversity some of our industry sectors have fallen upon hard times. This is primarily due to global competition, unfair trade practices and trade agreements.

Capital in these areas is often difficult to secure. The Alabama Center for Foreign Investment (ACFI) is applying for a Regional Center designation for the state of Alabama. I have known Ron Drinkard, director of ACFI, for a number of years. We live in the same neighborhood and often have breakfast together. I know that he works well with state agencies, business interest and trade associations. I would appreciate your consideration of the ACFI as a Regional Center for Alabama

Sincerely yours,



George N. Clark
President



December 4, 2006

Mr. Paul Novak
Acting Chief of Service Center Operations
U.S. Citizenship and Immigration Services
20 Massachusetts Avenue N.W., 2nd Floor
Washington, DC 20529

Dear Mr. Novak:

My primary responsibility as Executive Director of the Metropolitan Development Board is to encourage economic development and the creation of jobs in the Birmingham MSA.

The Alabama Center for Foreign Investment (ACFI) recently organized by Ron Drinkard and Boyd Campbell will play a leading role in Alabama regarding foreign investment capital for economic development purposes if they are designated Regional Center status through your department. I encourage you to give this request your utmost consideration.

Since the program, as outlined in the Immigration Act of 1990, pertains primarily to the development of rural areas and high unemployment pockets, my desire to see this approval relates to the portion of the act regarding jobs saved in troubled businesses. As you know, this particular aspect of the Act is not limited to rural areas. Therefore, it provides an essential tool for the Birmingham MSA with the potential to save jobs that currently exist in this MSA.

Thank you for your consideration of a Regional Center designation for ACFI. If you have any questions, or if I may provide additional information please contact me.

Sincerely,

Theodore J. vonCannon
President

TJv/gwb

MONTGOMERY

ALABAMA CENTER FOR FOREIGN INVESTMENT

December 1, 2006

Mr. Paul Novak
Acting Chief of Service Center Operations
U.S. Citizenship and Immigration Services
20 Massachusetts Avenue NW (2nd Floor)
Washington, DC 20529

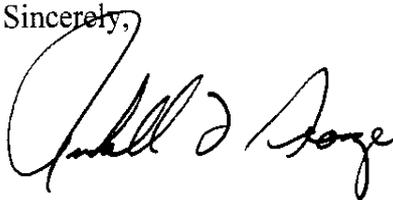
Dear Mr. Novak:

Two gentlemen that I know well have formed the Alabama Center for Foreign Investment and are seeking Regional Center status as provided for in the Immigration Act of 1990. Mr. Campbell is a prominent attorney in Montgomery specializing in international law and immigration and Mr. Drinkard is a former economic development professional with an extensive banking background, now with his own consulting firm. These men are highly regarded professionals that have identified a unique capital investment strategy for Alabama that I believe will have a significant impact upon our state's ability to attract and strengthen its economic development and job creation initiatives.

Capital for business investments in rural or high unemployment areas or for troubled businesses within those areas is exceedingly difficult for conventional financial sources to provide. Attracting foreign investment capital as provided by provisions of the Immigration Act of 1990 allowing for creation of a Regional Center is an exciting concept that I believe has much merit as an economic development tool for Alabama, particularly since so much of this great state matches the rural and unemployment definitions required by the 1990 law.

I strongly support Messer's Campbell and Drinkard's request for your positive consideration and designation of Regional Center status for their venture, the Alabama Center for Foreign Investment. I will be happy to assist in any manner you wish to provide support of this important designation.

Sincerely,



Randall L. George, CEcD
President

Town of Pike Road

Gordon Stone – Mayor
Chris Dunn – Council
Lee Tolliver – Council

Wayne Rabren - Council
Jay Hinton Council
Rob Steindorff – Council

December 4, 2006

Mr. Paul Novak
Acting Chief of Service Center Operations
U.S. Citizen and Immigration Services
20 Massachusetts Avenue NW (2nd Floor)
Washington, D.C. 20529

Dear Mr. Novak:

The Town of Pike Road is a community with a great history and a promising future. As the Mayor of Pike Road, Alabama; I am extremely pleased to be able to work with economic developers and others interested in assisting with this progress.

In an effort to make a positive impact on the everchanging economic development landscape, we are requesting your support for a project of The Alabama Center for Foreign Investment (ACFI). This entity, which was formed by Ron Drinkard and Boyd Campbell, provides a significant economic opportunity for communities like Pike Road. Through the Center, Alabama has the opportunity to attract capital from foreign investors. Further, this investment will help communities like Pike Road as we bring jobs to our rural area.

We are supporting efforts to designate ACFI as a Regional Center and request your assistance with this designation effort

Thank you for this consideration and God Bless!



Gordon Stone

Mayor, Town of Pike Road

Town of Pike Road – 4902 Pike Road -Pike Road, AL 36064
townofpikeroad@charterinternet.com - 334-272-9883 phone –334-272-9884 fax

"The Town of Pike Road has a vision to develop the community in a manner that will maintain and improve the quality of life of its citizens and bring greater economic, recreational, educational and cultural value."

STOKES DEVELOPMENT OF ALABAMA, LLC

BARBARA STOKES
MANAGING MEMBER

4800 WHITESBURG DRIVE
SUITE 30-351
HUNTSVILLE, ALABAMA 35802

TELEPHONE ♦ 256-348-4322
FACSIMILE ♦ 256-489-3364
E-MAIL ♦ Barbara@Stokesdevelopment.net

October 31, 2006

U.S. Department of Homeland Security
Citizenship and Immigration Services
ATTN: Thomas E. Cook, Director
Office of Program and Regulations Development
20 Massachusetts Avenue NW
Washington, D.C. 20529

Re: Alabama Center for Foreign Investment (ACFI)

Dear Sir or Madam:

My name is Barbara Stokes, and I am writing in my capacity as Managing Member of Stokes Development of Alabama, LLC, and in support of the application of the Alabama Center for Foreign Investment (ACFI) to be designated as Alabama's regional center.

Stokes Development of Alabama, LLC is interested in contributing to Alabama's Economic Development by developing hotels, commercial space, and restaurants in the Escambia County area. Hotels and commercial developments have a long term interest in the growth and enrichment of the local area. My company's investments in the area will provide jobs and will spur the economic growth for the City of Atmore. In return, the more successful the economic growth community, the more successful Stokes Development's of Alabama. For this reason, we are interested in the overall prosperity of the area.

A September, 2006, release by the Bureau of Economic Analysis, an agency of the U. S. Department of Commerce, reveals that while income levels have been rising in Alabama, the state continues to rank 30th in personal income. This figure suggests that workers in Alabama need better employment opportunities. However, when the median income for a family is less than \$50,000 a year, there may be a shortage of local business investors. By arranging for qualified foreign investors to support new business projects in Alabama, the Alabama Center for Foreign Investment and Stokes Development, not only would be providing more and better employment for local residents, they would also be providing incentives for qualified workers to relocate to Alabama. Increased investment money would mean increased employment opportunities, and increased employment opportunities would mean enriched communities and increased economic growth for the future of Alabama.

In 2003, foreign-controlled companies provided jobs for 72,800 Alabama workers. Foreign investment is obviously benefiting the state. The creation of a regional center in the state would encourage foreign investors to invest their money in Alabama.

The Alabama Center for Foreign Investments principles Ron Drinkard and Boyd Campbell are the two business professionals Alabama need's to work with foreign investors and represent the state of Alabama. Mr. Drinkard and Mr. Campbell are highly ethical people, who would accurately represent both Alabama Companies and Foreign Investors, bringing investments in Alabama and help identify projects in the state that would qualify under federal regulations for regional center treatment.

Sincerely yours,

A handwritten signature in cursive script that reads "Barbara Stokes".

Barbara Stokes
Managing Member
Stokes Development of Alabama, LLC

**BULLOCK COUNTY DEVELOPMENT AUTHORITY
POST OFFICE BOX 87
UNION SPRINGS, ALABAMA 36089
E-MAIL: bcda@ustconline.net**

TELEPHONE: 334-738-5411

FAX: 334-738-5310

November 3, 2006

Citizenship and Immigration Services
Acting Chief of Service Center Operations
ATTN: Paul Novak
20 Massachusetts Avenue NW (2nd Floor)
Washington, DC 20529

Dear Sir:

On behalf of the Bullock County Development Authority, we are delighted to provide written support of the application of the Alabama Center for Foreign Investment (ACFI) to be designated as Alabama's Regional Center.

The Bullock County Development Authority is constitutionally charged as the official entity of economic development for Bullock County, and oversees initiatives dealing with existing industries, emerging industries, small businesses, recruiting new ones and workforce development.

Bullock County is fertile ground for industrial development and offers tax incentives for investment through Alabama's Enterprise Zone and Favored Geographic Region. The center will provide two way communications between Bullock County and potential investors regarding projects, which might be worthy of consideration.

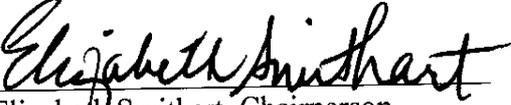
One such example is Gulf States International. Gulf States, a manufacturer and distribution of domestic and institutional cleaning agents (glass, floor, and wall) desire to modernize and expand their market. Currently a distributor to certain K-Mart, General Dollar, and Family Dollar Stores, Gulf States desires to expand these markets and begin a venture with Wal-Mart. International Trade is also a possibility.

Such possibilities will require a new facility, modern technology, and more workers--a fifty percent increase. Investors working through the Alabama Center for Foreign Investment are the only viable possibility of making Gulf States' expansion possible. I know of no other similar entity or organization which could be of significant help.

The credentials of ACFI's leadership, Boyd Campbell and Ron Drinkard are impeccable. Both have proven records regarding economic development and Mr. Campbell's expertise with international affairs substantially complement their team.

Thank you for your consideration.

Sincerely,

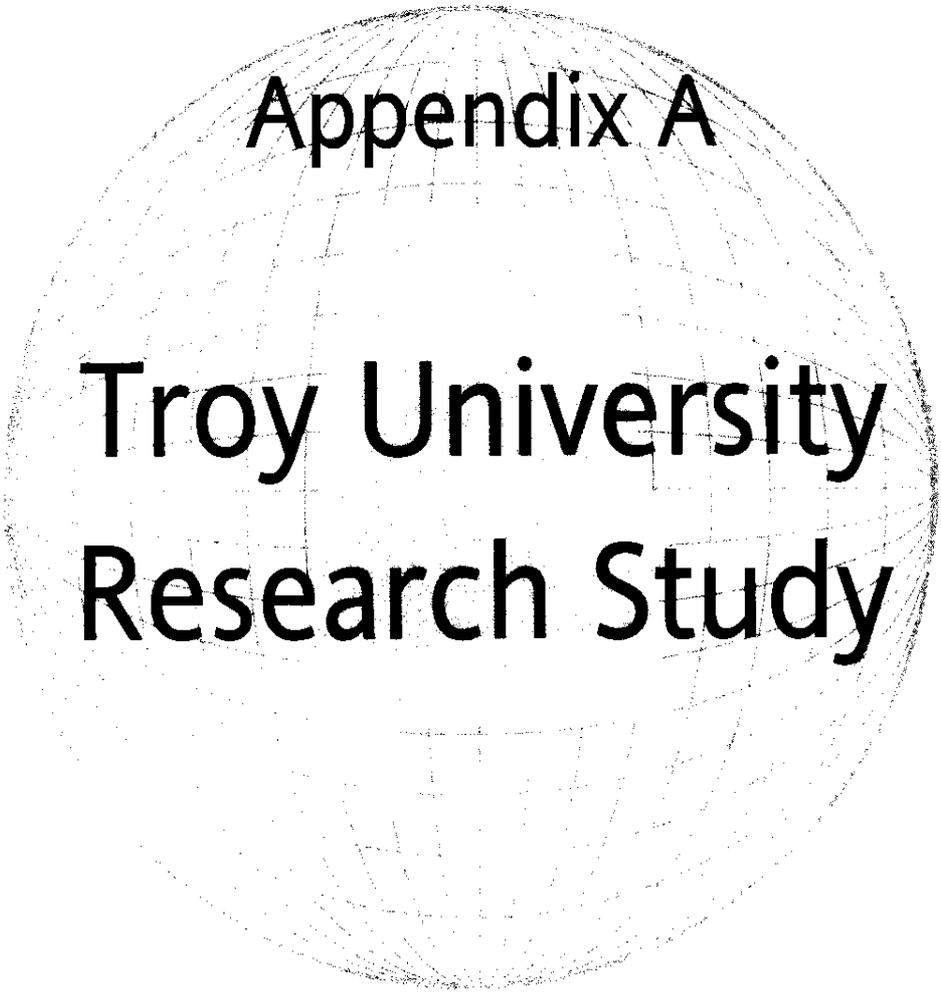

Elizabeth Smithart, Chairperson
Bullock County Development Authority


Julian Cope, Ed. D, Economic Developer
Bullock County Development Authority

Exhibit VI

- List of ACFI Advisory Board Members
- Brief Biographical Information of ACFI Advisory Board Members

(b)(4)

A large, faint wireframe globe is centered on the page. It consists of a grid of lines representing latitude and longitude, creating a spherical shape. The text is overlaid on this globe.

Appendix A

**Troy University
Research Study**



*Troy Univ.
ACFI 9/2001 Study*

Alabama Center for Foreign Investment Research Study

December 2006

Judson C. Edwards, Ph.D.
Center for International Business and
Economic Development
Sorrell College of Business

Introduction

The purpose of this study is to assist in the identification of the need for the establishment of a statewide EB-5 Regional Center in Alabama. The research services of the Troy University Center for International Business and Economic Development were secured in order to study and assess the following: (1) the contextual conditions and theoretical applications of rural economic development in the United States and Alabama; (2) review statistical data outlining the current economic conditions of rural Alabama; and (3) address the economic impact provisions of the Regional Center application.

The first portion of this research is a review of literature outlining the competitive position of rural communities in the United States. Trends in national policy and application of theoretical approaches to achieve rural economic development success are examined. The second portion looks at demographic trends in rural Alabama and industrial cluster development for remote areas of Alabama. The final section describes the IMPLAN economic impact model and how multipliers will be applied to future projects submitted by the Alabama Center for Foreign Investment.

Rural Economic Development in Alabama: History, Policy, and Future ✓

(b)(4)

Jefferson	Hotel
Lee	Automobile parts manufacturing, retail development, hotel
Marengo	Wood products (lumber mill, troubled business)
Marshall	Poultry farming
Mobile	Housing/Commercial construction, retail, cruise ship terminal
Montgomery	School construction
Tallapoosa	Automobile parts manufacturing
Tuscaloosa	Automobile parts manufacturing

Each of these projects would use the appropriate NAICS classification to derive the applicable IMPLAN multipliers for the impact evaluation. The following table lists of all of the corresponding NAICS-based employment multipliers implemented by IMPLAN for 2001 software.

TABLE 2: IMPLAN EMPLOYMENT MULTIPLIERS 2001

<u>Industry Category</u>	Direct Effects	Indirect Effects	Induced Effects	Type I ---Multipliers---	Type II
Oilseed farming	31.711569	0.223635	3.237297	1.007052	1.109138
Grain farming	25.227110	0.192169	2.843560	1.007618	1.120336
Vegetable and melon farming	10.912821	0.335199	3.301126	1.030716	1.333216
Tree nut farming	20.991795	1.358875	4.171360	1.064734	1.263448
Fruit farming	8.923878	1.560395	3.493683	1.174856	1.566355
Greenhouse and nursery production	10.173609	0.324147	3.222415	1.031862	1.348604
Tobacco farming	26.228823	1.379784	2.240124	1.052606	1.138013
Cotton farming	14.031976	1.955469	4.359439	1.139358	1.450037
All other crop farming	19.509615	0.133539	2.556259	1.006845	1.137870
Cattle ranching and farming	25.995771	10.879972	5.911071	1.418529	1.645914
Poultry and egg production	5.414056	2.066853	2.306289	1.381757	1.807739
Animal production, except cattle and poultry	29.479059	6.254778	3.897528	1.212177	1.344391
Logging	7.381436	2.687355	3.149996	1.364069	1.790815
Forest nurseries, forest products, and timber	2.337843	7.858116	2.621131	4.361268	5.482443
Fishing	35.033775	3.357700	4.324713	1.095842	1.219286
Hunting and trapping	31.943790	12.125912	2.751414	1.379601	1.465735
Agriculture and forestry support activities	32.487221	3.301701	7.797203	1.101631	1.341639
Oil and gas extraction	3.092535	1.840985	2.552716	1.595300	2.420744
Coal mining	3.052269	2.535719	3.411128	1.830765	2.948336
Iron ore mining	5.023663	2.786306	2.544198	1.554636	2.061079

(b)(4)

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Appendix B

Pike Road School Project Montgomery County, AL

TOWN OF PIKE ROAD

4902 Pike Road – Pike Road, AL 36064 - Phone 334-272-9883 - Fax 334-273-9884
email: townofpikeroad@charterinternet.com

"The Town of Pike Road has a vision to develop the community in a manner that will maintain and improve the quality of life of its citizens and bring greater value economically, recreationally, educationally and culturally."



The Town of Pike Road

It is with great excitement that the Town of Pike Road welcomes all interested parties. We invite you to explore our website at www.pikeroad.us to learn more about each our innovative offerings.

The Town of Pike Road has been described as a town that has a vision and is designed be a model for many to follow. The town has a high quality of life that will remain high for generations to come.

Family Life - Pike Road is proving to be a place for families to call home. A part of making you at home in Pike Road is creating new and different opportunities. One of these opportunities is how best to combine the pristine, rural, community spirit with the amazing opportunities for growth. These are blending together in a wonderful manner because of the cooperative spirit of town leaders.

Recreation - Pike Road is continuing to develop its recreational plans. A proposed natural trail will stretch across the community, and eventually across the state. Parks and green spaces are an integral part of the town's planning. Further, the town will create equestrian facilities, outdoor educational stops, and little league sports fields.

Schools - The conditions available to create quality public schools in Pike Road are unparalleled anywhere in the state. The town has an exciting and innovative school plan that will make it a desirable location for many years to come. We are modeling the school after the professional-development school model. The primary goals for the school are local control, innovation, best practices, an ability to pay and quality. The outcome should be a focus on excellence in teaching!

Planning - We have created a master plan that includes Conventional and Smart Code development, as well as focusing on town centers, which provide retail, professional, and residential opportunities. Whether low density home sites, high-density neighborhoods, or retail shopping areas, Pike Road will focus on maintaining the look and feel that makes it special. The Pike Road development plan takes into account the environmental impact, growth trends, population density, residential and commercial property concerns and balances these into a master plan that is a road map to the development.

Services - Pike Road has an excellent safety and service record. However, the town is developing plans now for even greater coverage. Pike Road has sheriff's and fire coverage. Sewer, water, electrical, gas and cable services are provided

Working Together - It is important to note that the Town of Pike Road has grown from 350 people to over 2200 in the past year. The bottom-line is that growth is fast and inevitable, yet we still have arts and crafts festivals, "trunk or treats," an annual summerfest, and a "Christmas Tree" ceremony. Progress is desired, yet we still want to be known as your "hometown."

The Town of Pike Road is committed to the following principles:

1. *Maintain a high quality of life,*
2. *Family life is important,*
3. *Recreation should enhance family life,*
4. *Quality public education will be available to everyone,*
5. *Planning for long-term sustainable development is essential,*
6. *Public safety and municipal services will be a priority,*
7. *Local decision making is fundamental and*
8. *Set an example for progress.*

Town of Pike
Road

The Town of PIKE ROAD

PLAN for PROGRESS

Town of Pike Road

Plan for progress

(Offers the most current land use and growth plan in the county: density, estate lots, town centers and open land)

Involve the people in an economical and efficient government

(300:1 is the citizen to council ratio in Pike Road. In cities, the ratio is at least 21500 :1
Local people making decisions about issues that impact Pike Road. Pike Road taxes are reasonable and the dollars are focused on services that benefit the people.

Keep zoning under local control

(Pike Road only zones within its town limits.)

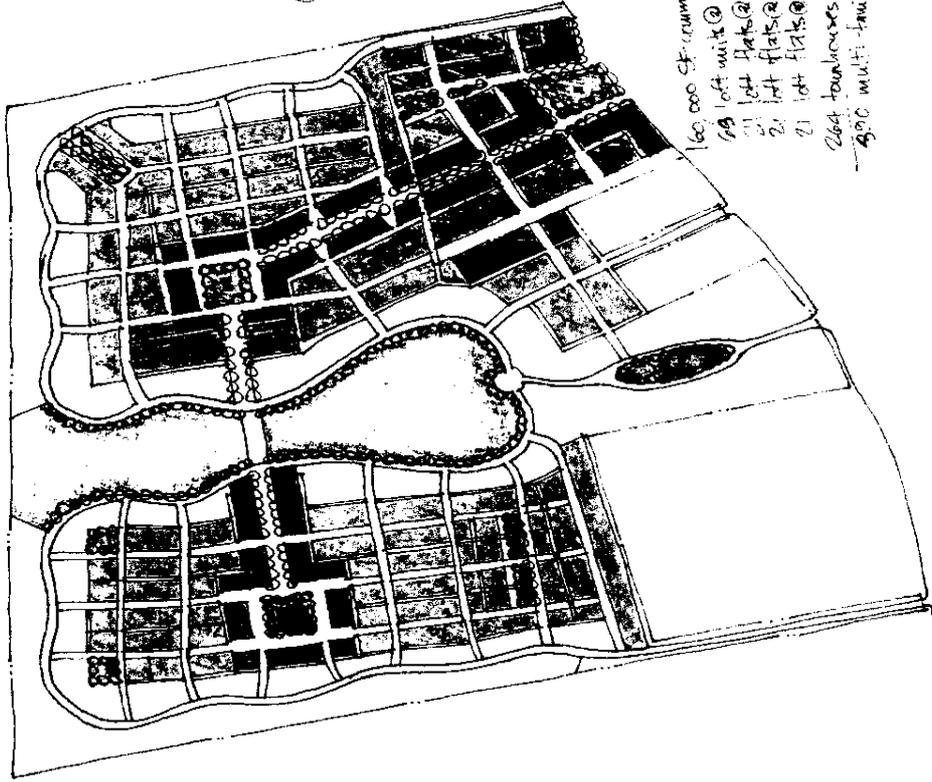
Enhance economic opportunities

(Through careful planning of retail and Town Centers with landscape, markets, professional offices, etc.)

**Town of Pike
Road**



Town of Pike Road



974 total units on 286 acres
 (258 + 28 mixed) = 3.4 units/acre
 160,000 SF commercial in a sub-division
 setting requires 41.26 acres

Net efficiency:

Total Area: 286 acres
 Equivalent Commercial: 26 acres
 Parks, Greens & Streets: 8 acres
 — 282 acres
 ÷ 974 units
 3.87 units/acre

T1 Sub-Division

100 100' lots
 100 85' lots

T2 (General) Area:

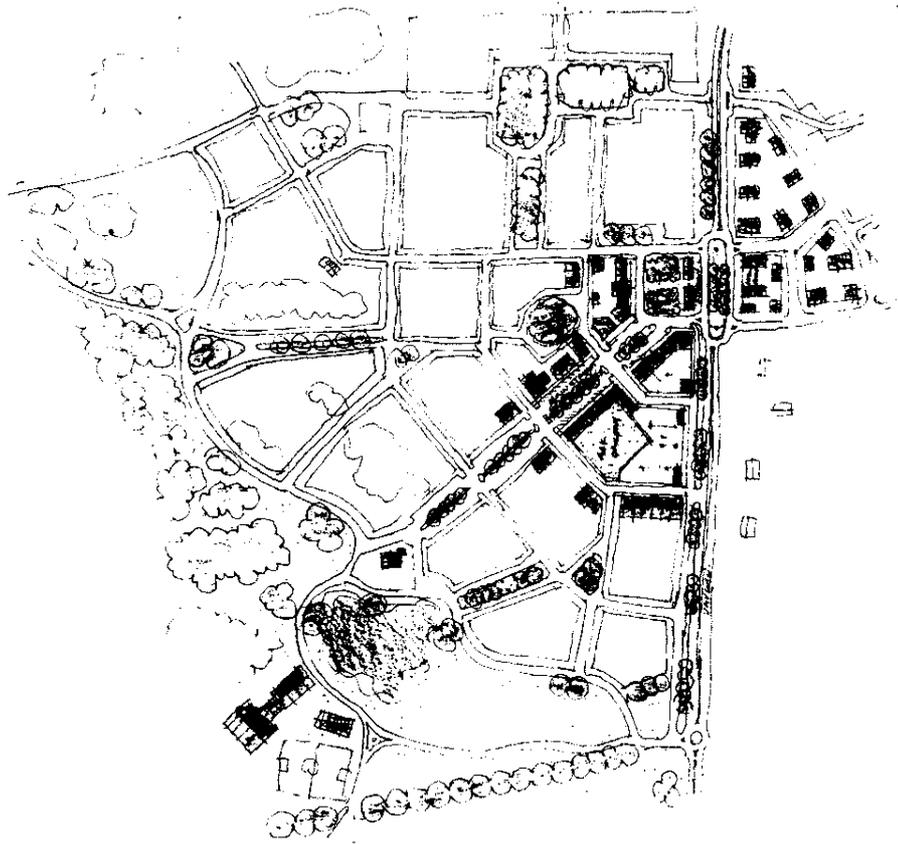
60 70' lots
 60 80' lots
 120 50' lots
 144 40' lots

584 single-family units

160,000 SF commercial

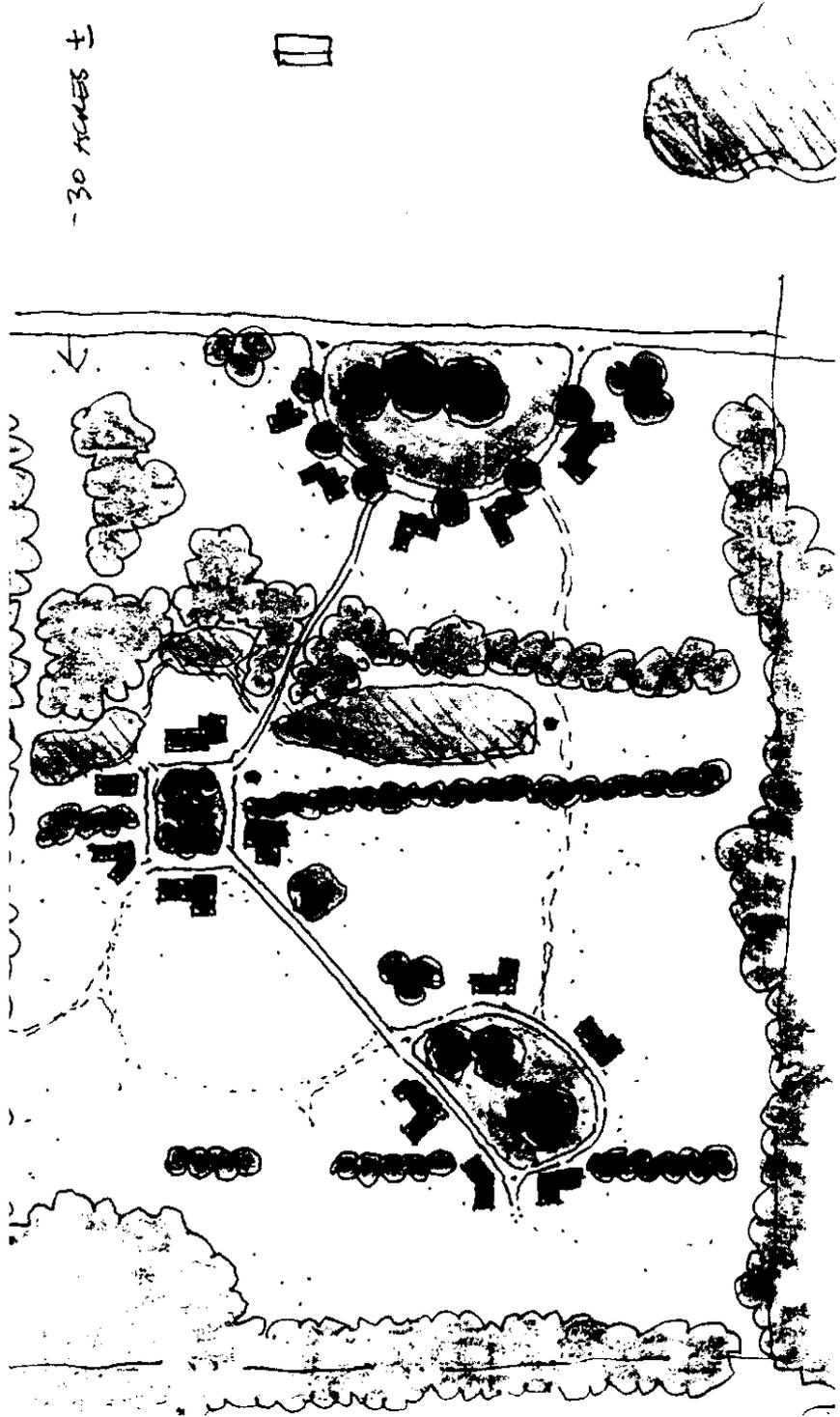
- 19 lot unit @ 4,500 SF
- 21 lot flats @ 4,500 SF
- 21 lot flats @ 4,700 SF
- 21 lot flats @ 4,500 SF
- 264 townhouses
- 890 multi-family units

Town of Pike
Road



Scale
1" = 20'

Town of Pike
Road





Town of Pike Road

The Town of Pike Road: PATRIOT Initiative

Strategic Plan – Executive Summary

Pike Road
School Project

Introduction

The Town of Pike Road has embarked on an ambitious plan to create a model school system by collaborating with multiple entities including institutions of higher education, developers, architects, local citizens, and area businesses. When the town was first incorporated in 1997 there were approximately 350 citizens. There are now over 2,500 citizens, ninety percent of this growth has occurred during the last 20 months. New developments are underway that include up to 1,200 housetops in one, 350 homes in another and 700 residences in a third. In addition, over 700 already occupied homes are positioned in locations that are within proximity of the Town of Pike Road and could be annexed. These are critical items because the state's guideline for the creation of a school system requires a population of at least 5000 citizens. More citizens generate more revenue which results in greater opportunities for the people of the community.

The Town of Pike Road has broken down the strategic planning for the Pike Road Community School (PRCS) to include four specific components. These components include (1) Location and Facilities (2) Citizen Input (3) Curriculum and Constitution and (4) Financial Preparation.

Location and Facilities

The town has determined the importance of having a cutting-edge, modern school facility. This requires the town to understand certain vital components necessary to make sure the school is well-equipped for product delivery. Among the key components input into the facility will be technologically advanced, distance learning tools. These will allow the school to broadcast and receive learning resources. Because the model for the PRCS will be tied into public universities, there will be opportunities to illustrate the excellent teaching techniques that are being applied in the PRCS classrooms. Further, PRCS teachers will be recruited from the best and brightest and will be allowed the opportunity to use their classrooms to illustrate successful application of the best available teaching tools.

Infinity Architecture is designing the building and the original architectural forecasts show a cost for building and construction that will equate to approximately \$16.5 million. This does include basic internal components: general construction, plumbing, electrical, site work, media furniture, kitchen, air conditioning, architecture, engineering, land, furniture and equipment. The school size is calculated for a campus of Pre-K through 12th grade at 1,000 students. The square footage per student is calculated at the rate of approximately \$165/sq. ft.

The engineering firm of Kenneth White is currently conducting site studies. The town anticipates that preliminary engineering and architecture report will be available by the second week of November.

A non-binding agreement has been reached on the site of the school and the developers have consented to donate the land.

Citizen Input

The Town of Pike Road has identified and secured a special assistant to the mayor who will be developing a formal set of meetings with the homeowners associations representing the cross section of properties that are in the town. The special assistant will be gathering input in conjunction with the Southeastern

Research firm which is providing a survey that will be conducted with of the citizens of the Town of Pike Road by the end of November.

Meetings with citizen groups will generate ideas and input will be carried from the Citizen input initiative to the Education Curriculum and Constitution Committee.

Education Curriculum and Constitution Committee

The overall theme of the PRCS is achieving excellence in teaching. Community leaders have been listening to citizen groups from across the municipality and have visited with over 60 home owners associations. Feedback from these groups indicates that they want local control and a true sense of ownership in their schools, the ability to pay for high quality services, excellent teachers, and strong relationships with the many public universities in the region. They want safe, community-oriented schools where each child is valued and resources are maximized to ensure success. Community leaders have also visited with numerous experts in public education, hired consultants to assist the group in developing a general outline for the plan, conducted strategy meetings with educational leaders, floated ideas by the legislature, formed a community foundation, and developed/distributed an informational CD about their proposed school system. A task force has been created to help articulate the plan and move the agenda forward. The task force includes deans from colleges of education, individuals with experience in administration and instruction, professional planners, professional fundraisers, political experts, and most importantly, citizens from the community. Although the work of the task force is on-going, the four simple goals for the educational plan include local control, ability to pay for the school district, innovation and best practices, and quality education for all children in the district. This ambitious initiative has been named the **PATRIOT Initiative** which stands for **Plan of Action To Realize Innovative and Outstanding Teaching**.

The vehicle for achieving these outcomes is a model called Alabama Schools for Excellence in Teaching. The purpose of this model is to recognize and promote excellence in teaching among current teacher

populations as well as university students seeking to be teachers. Although similar to many professional development school models, this proposed model is a hybrid in the sense that multiple universities and colleges would work with this one school system; each university taking responsibility for one or more grade levels or aspects of the school system.

Financial Preparation

The Town of Pike Road has started this ambitious and exciting endeavor because it has observed a trend of the best and brightest leaving the surrounding areas and moving to communities that offer what is perceived as newer facilities, better teachers and more local control. The Town of Pike Road knows that these people are paying greater levels of taxes for the schools in neighboring communities (than they were when they were in Montgomery.) It is the Town of Pike Road's understanding that no municipal school system can operate shy of resources. Therefore, the town has contracted with Dr. Ira Harvey (Alabama's premiere school planner) to assist in the analysis if the current revenue available to the community and the revenue that will be available in the near /long-term future. For the PRCS to be successful, the community realizes that it must generate local revenue sufficient to provide local funding of at least \$2500 per year/student.

The current tax collections going to the county schools will allow for a portion of the annual revenue needed for schools. However, other sources will have to be identified for the remainder of the local funding to become a reality. With a slight improvement in the retail revenue generated for the town, the revenue for the school will be improved. For example, the growth projected on Chantilly could produce as much as \$1 million in revenue per student. These funds added to any additional taxes the town may choose to apply would constitute the \$2.5 million in annual, local revenue.

By generating this level of funding the town will be able to cover the cost of purchasing the school building (after the initial construction phases of the school is completed) and employee-related costs.

Employment numbers are estimated to surpass 150 people (Employment numbers include construction and

maintenance personnel, sub-contractors for cleaning, food and other services). Classroom teachers and aides could easily amount to 84 people (average of three instructors per class - 25+ students for upper-level and 18-22 year-old students). In addition, a full complement of coaches (8), maintenance people (10), and administrative personnel (10) could add another 28 people. Outside vendors would include grounds crew (5), food services (10), transportation (5), security (7), legal-accounting-personnel support employment (14).

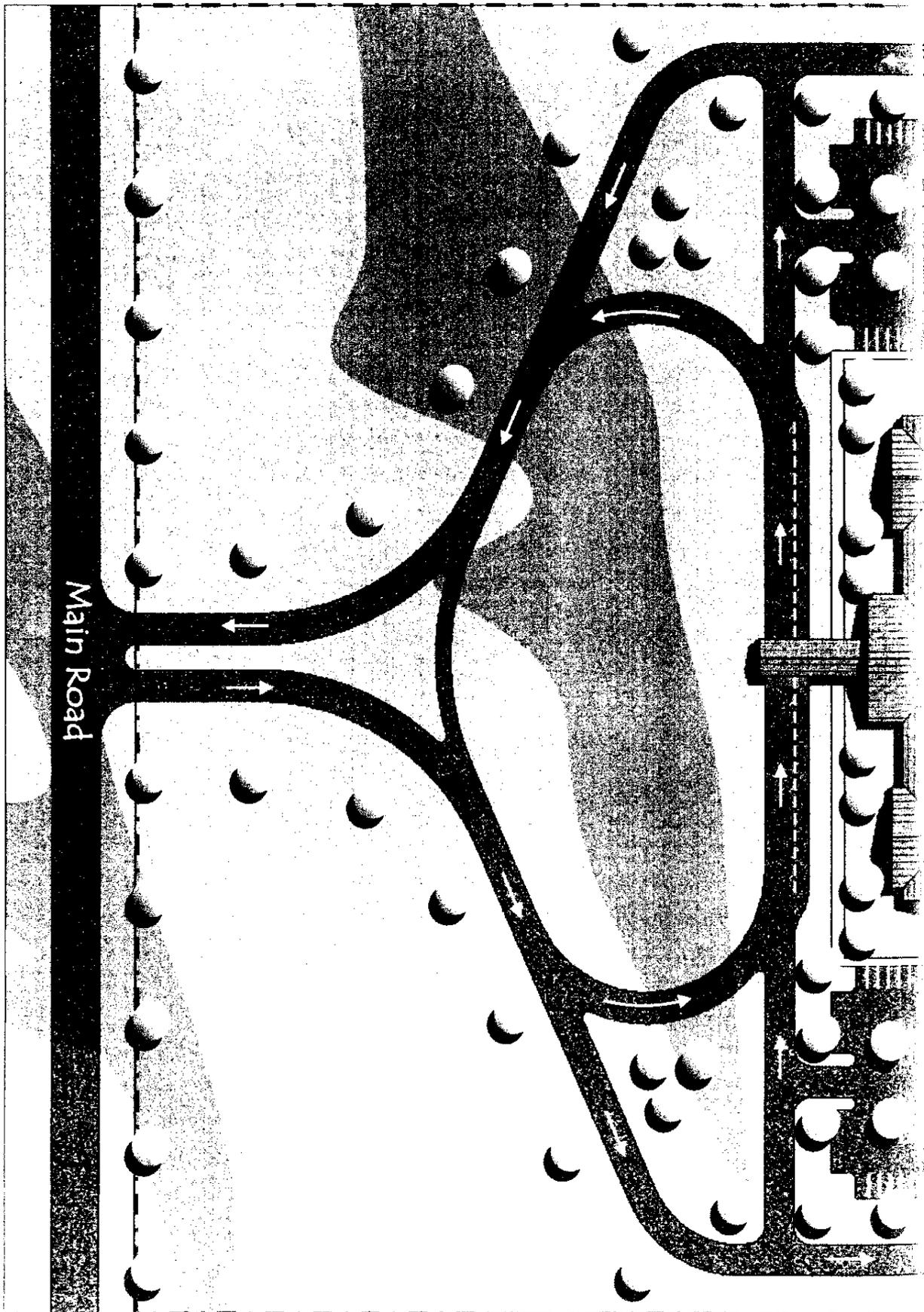
In addition, an aggressive, private philanthropic effort has been established through the work of the PRICE Foundation.

Timeline

It is fully anticipated that the school will be completely operational in five years. It is also conceivable that the school will have a need to be expanded prior to that time. Therefore, the school is being constructed in multiple phases. The initial phase could be ready to begin construction in the spring of 2007. The objective for the first school classes to open is the fall of 2008.

Expected Learning Outcomes

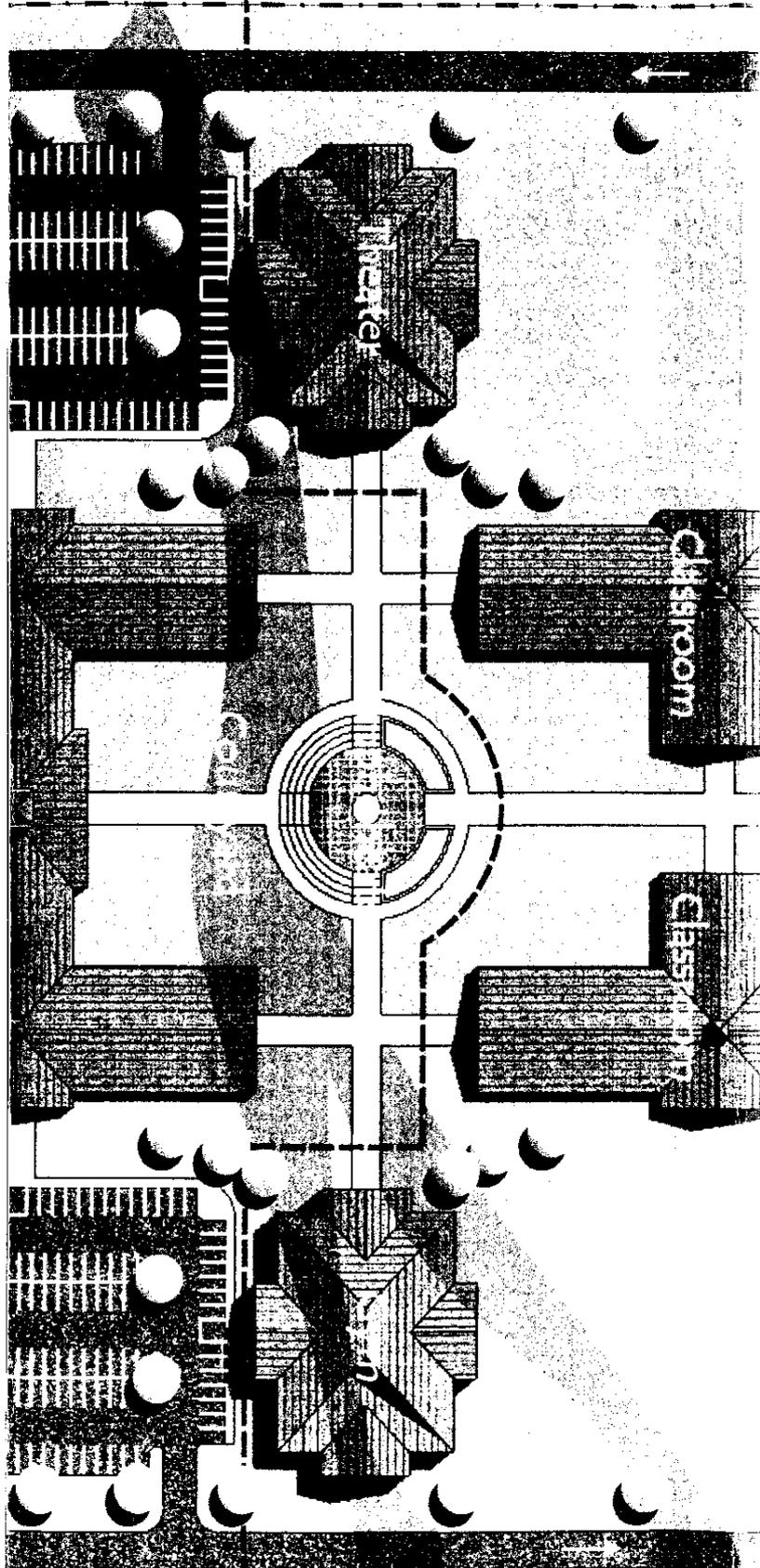
Those attending this school both teacher, student teacher and (more importantly; K-12 student) will be challenged to consider new ways of identifying and engaging in education. This will be a model for student learning that will inspire and motivate other communities to follow a similar pattern.



Main Road

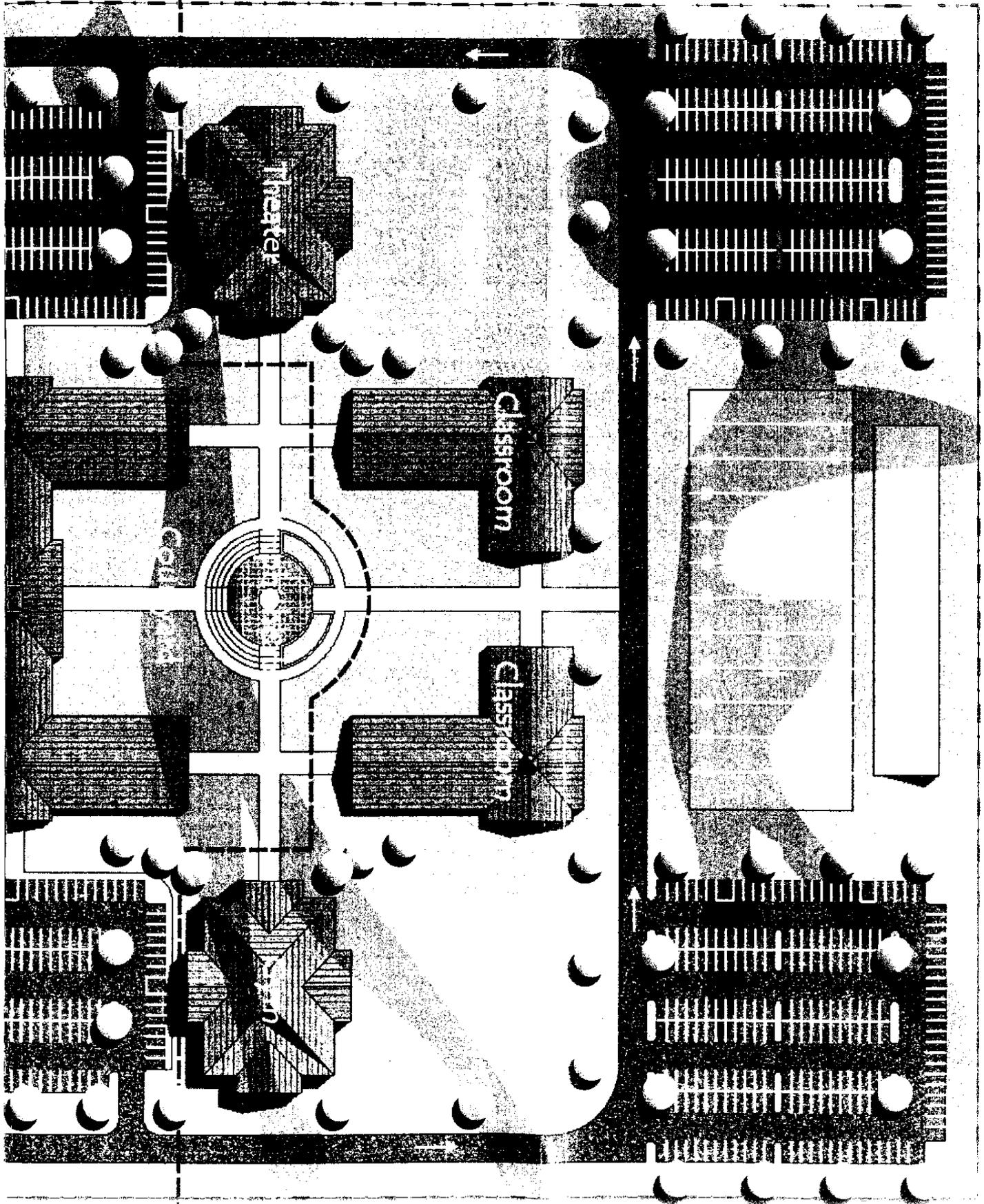
8
Houghton Mifflin
DIXIE ROAD
TO THE CITY

PHASE 1 | PHASE 2



PHASE 1 | PHASE 2

PHASE 1 | PHASE 2



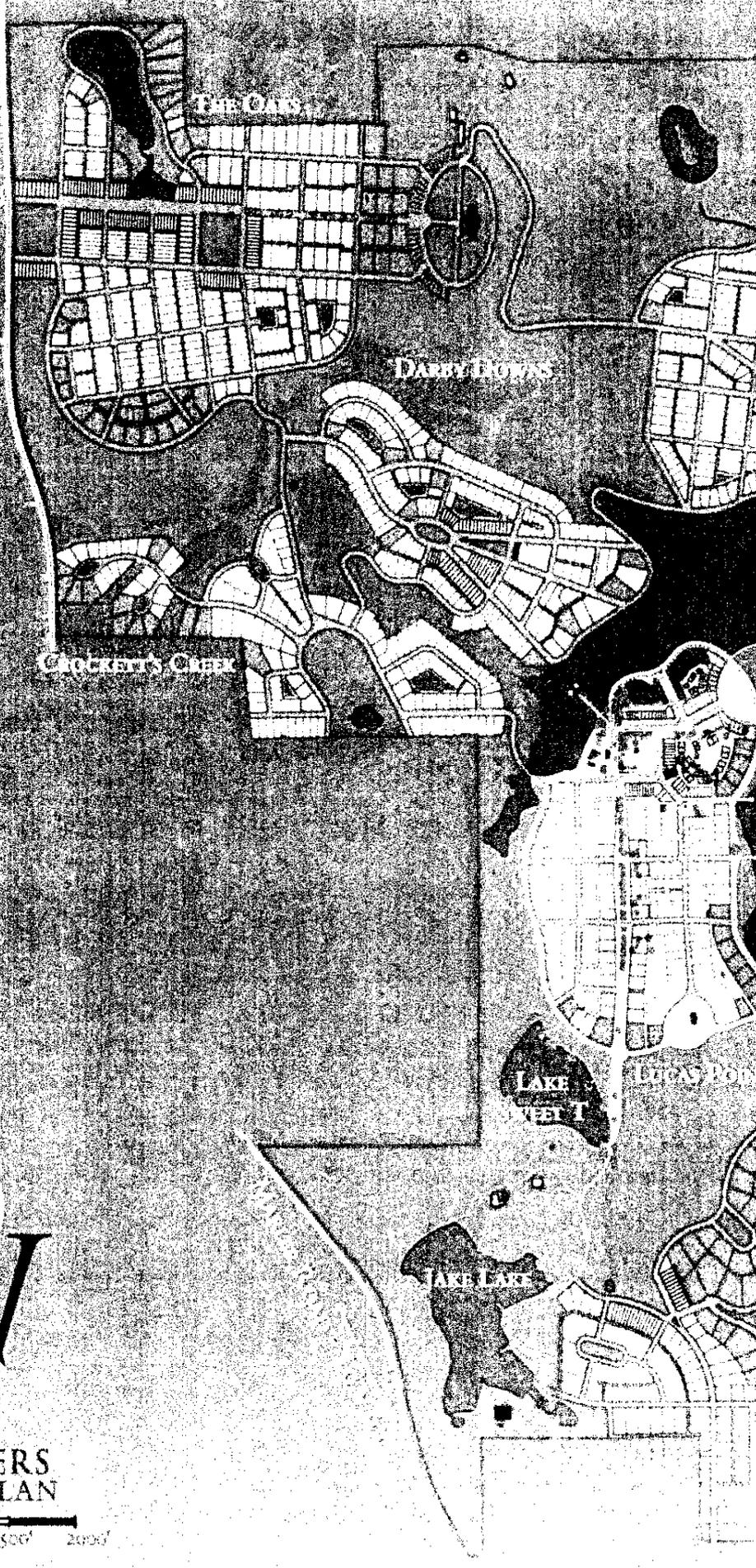
PHASE 1 | PHASE 2

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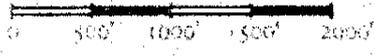


WILSON
ARCHITECTS

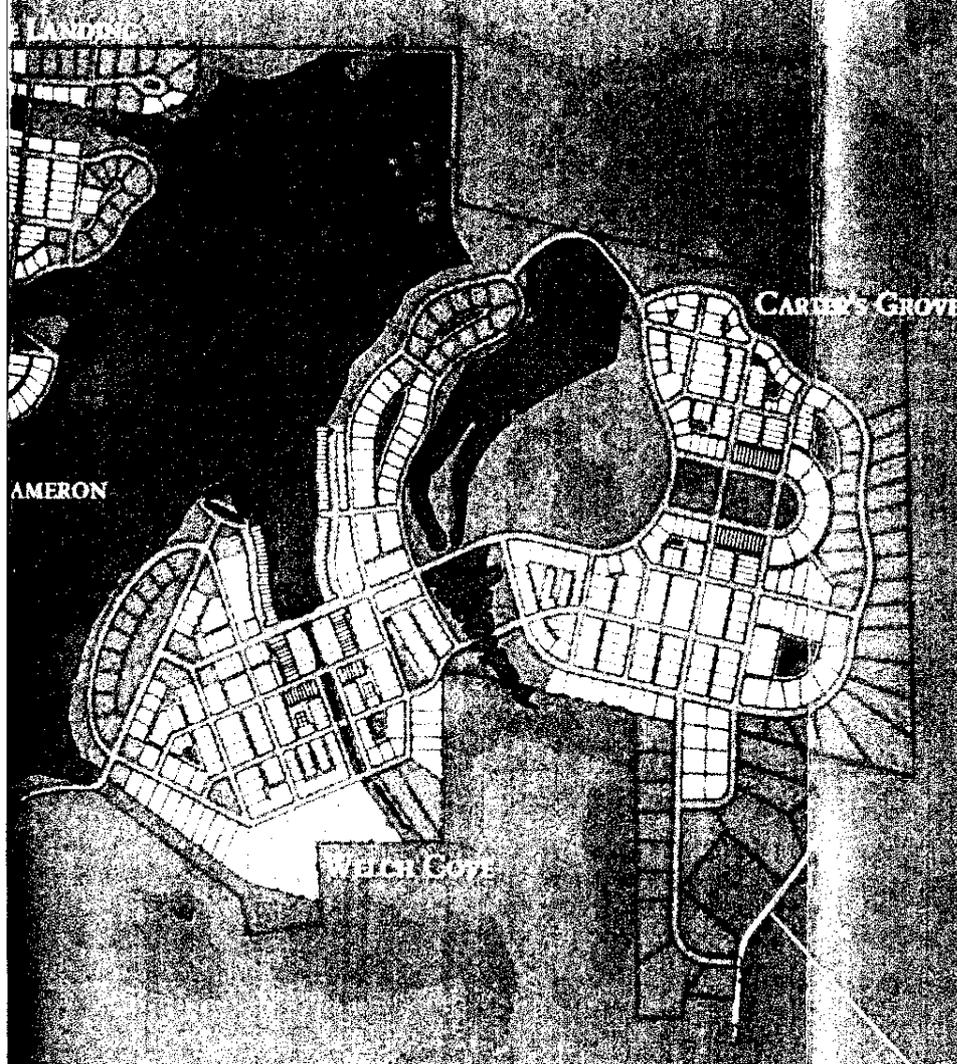
- Condominiums
 Live/Work Units
 Studios/Apartments
 Townhouses/Flats
 Garden Homes
 Courtyard Homes
 Cluster Homes
 Cottages
 Special Homes
 Houses
 Large Homes
 Mansions

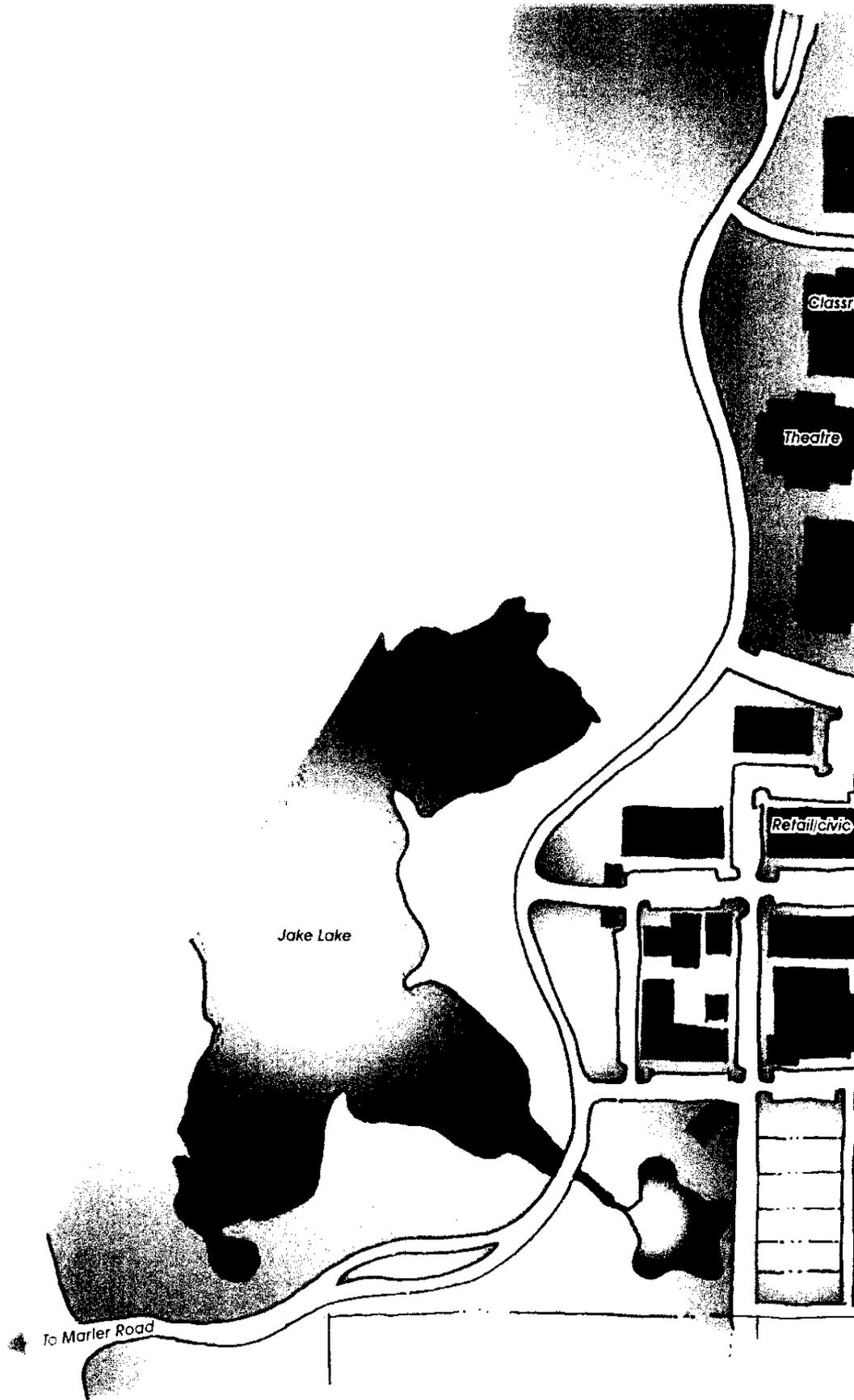


THE WATERS
MASTER PLAN

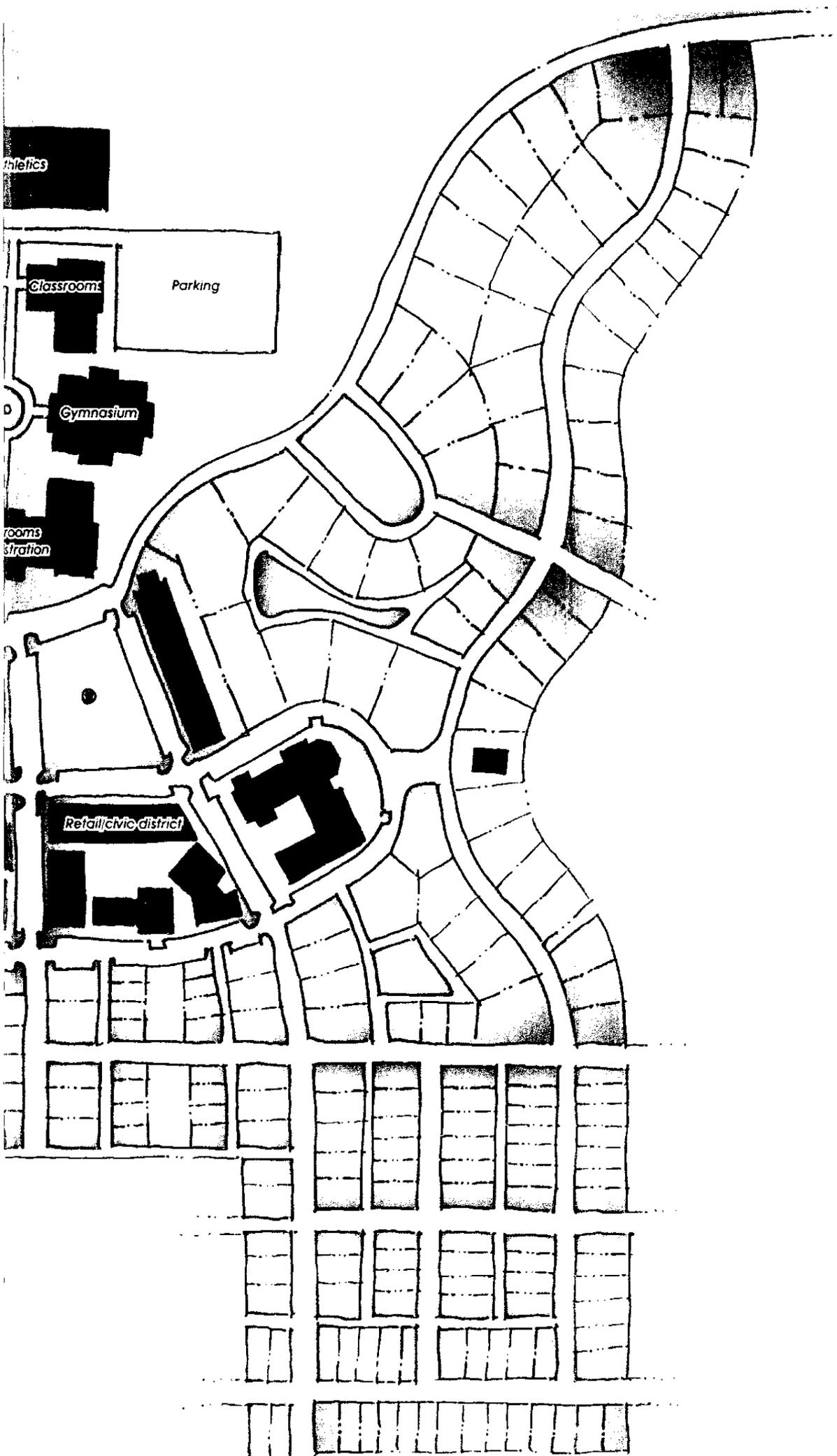


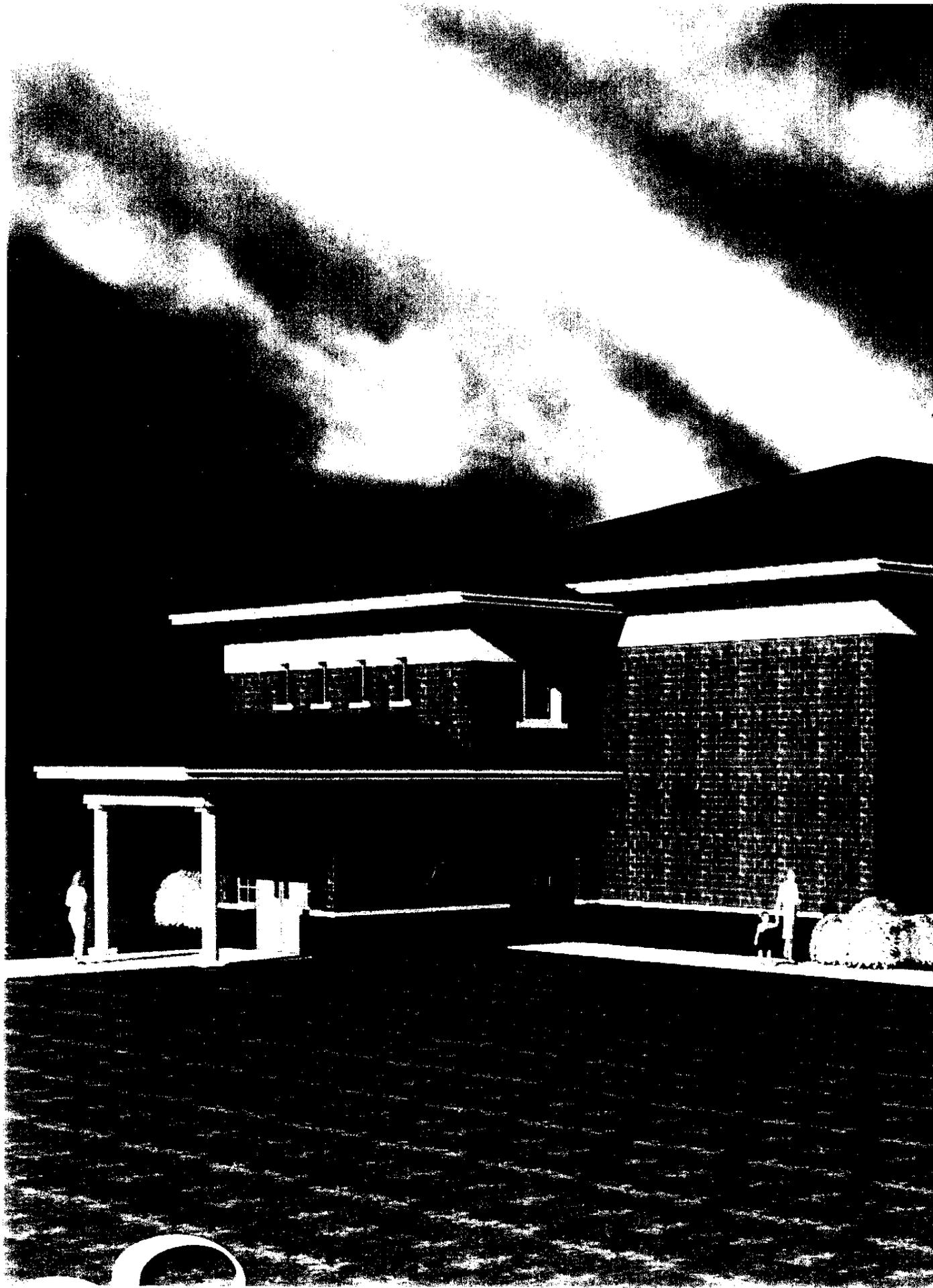
Town planning is a complex and multi-faceted process. The planning process is the subject of a new book, *Planning for Change*, which will be published in 2005.



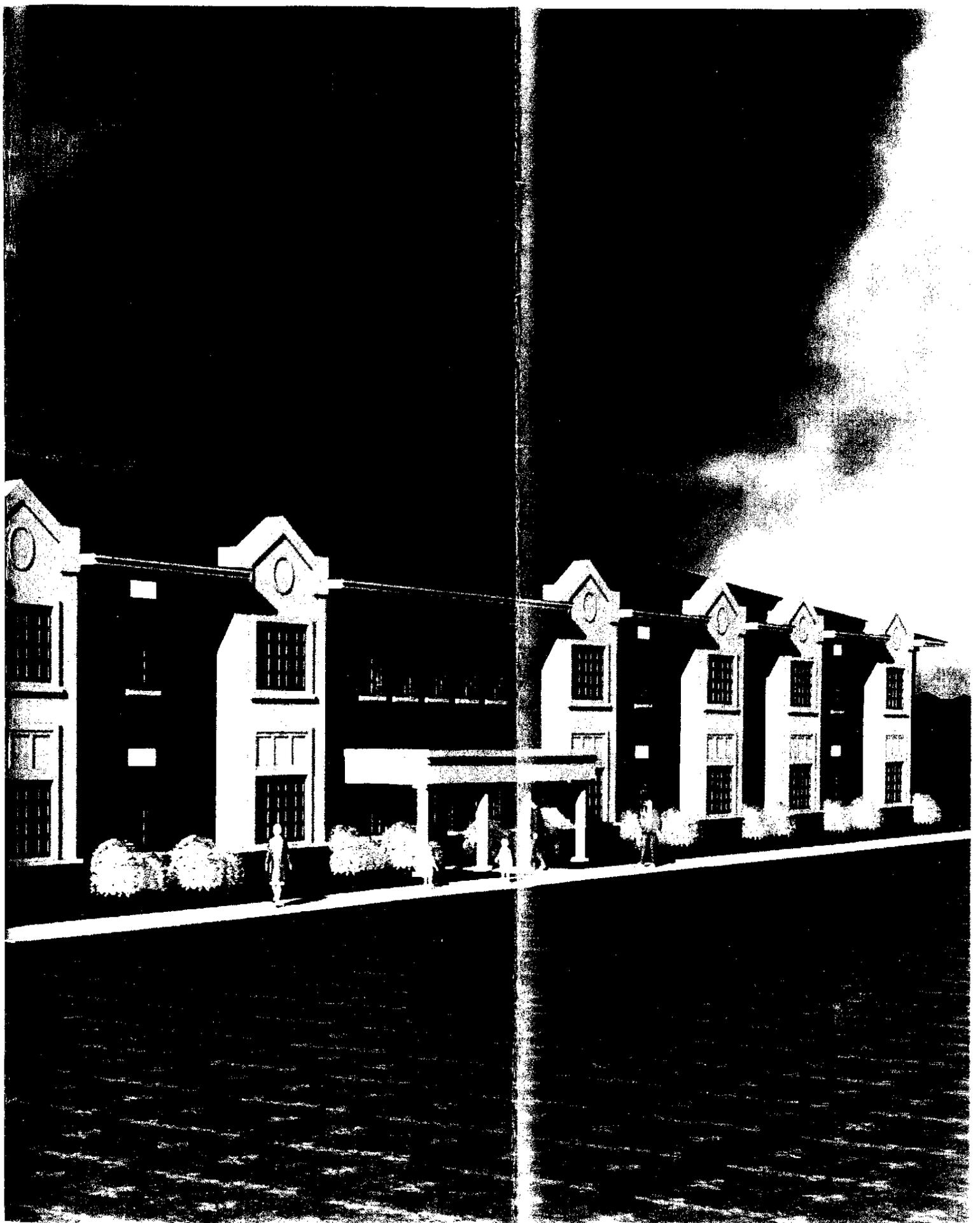


infinity Pike Road Community School
ARCHITECTURE at The Waters

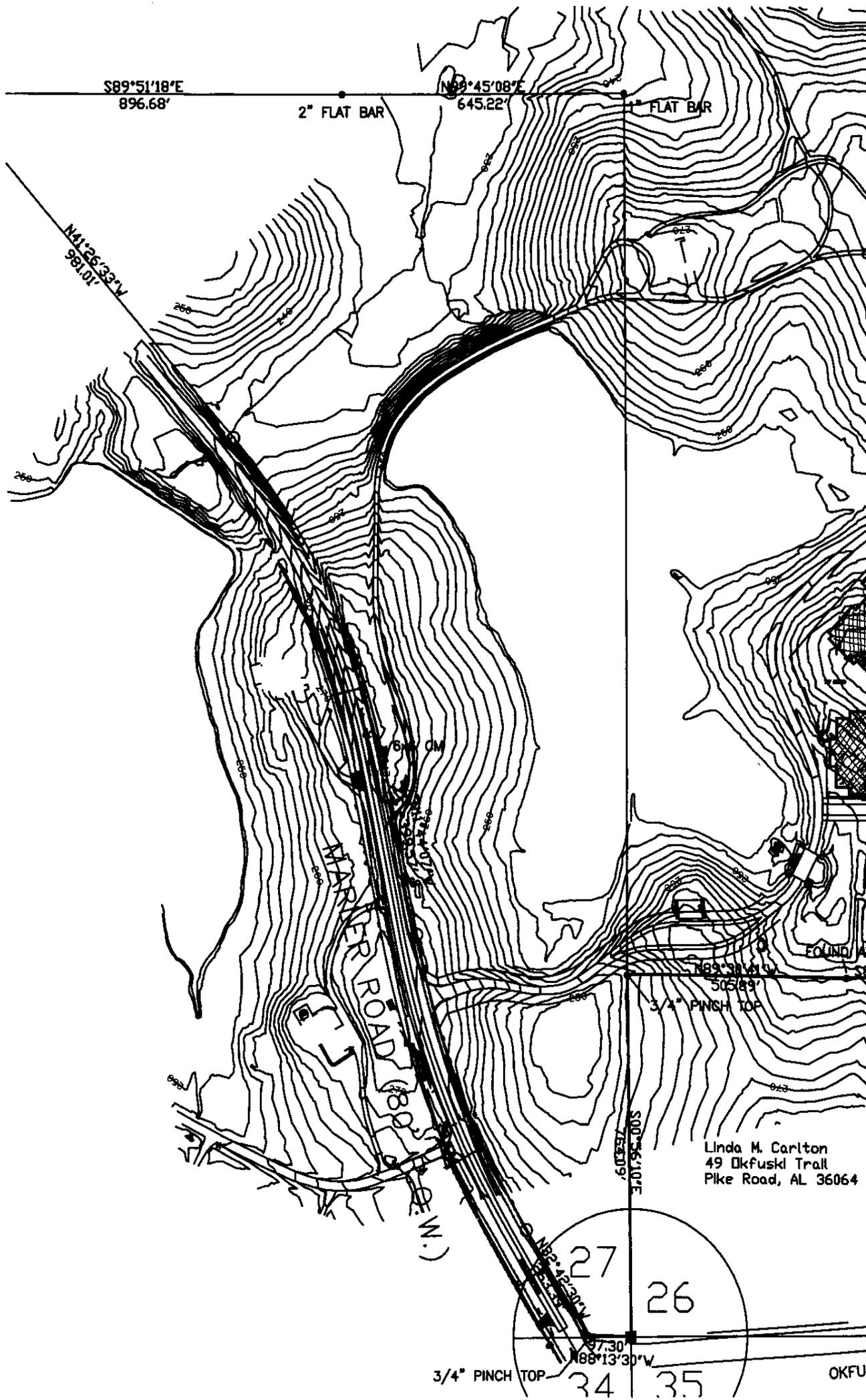




infinity Town of Pike Road
ARCHITECTURE Proposed K-12 School



Conceptual Rendering



S89°51'18"E
896.68'

2° FLAT BAR

N89°45'08"E
645.22'

FLAT BAR

N41°26'32"W
707.96'

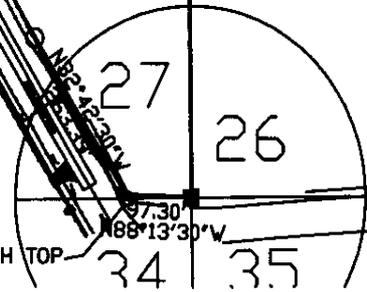
WARRER ROAD (80' ± E.M.)

N89°31'41"W
505.89'

3/4" PINCH TOP

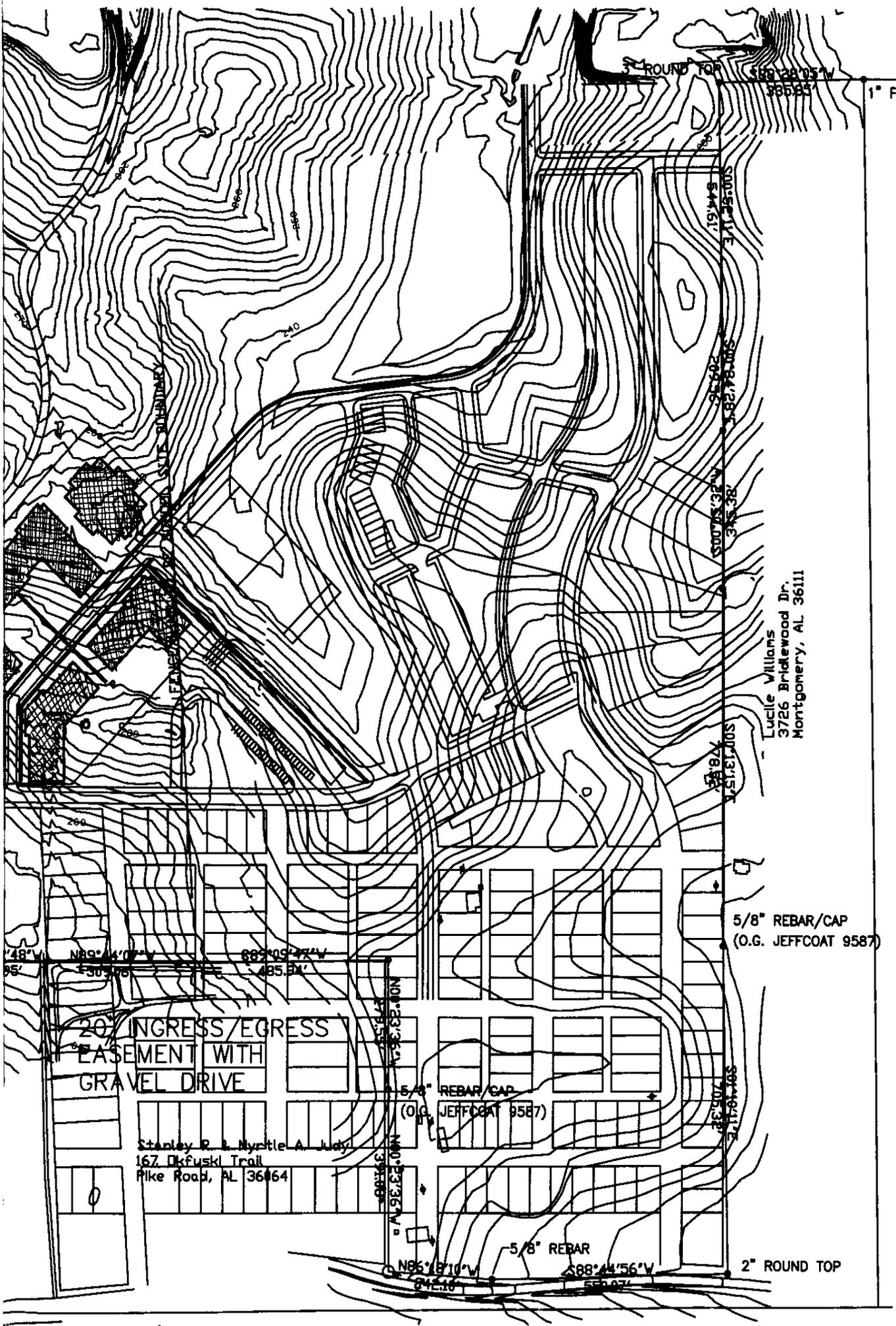
Linda M. Carlton
49 Dkfuski Trail
Pike Road, AL 36064

S00°56'10"E
753.09'



3/4" PINCH TOP

OKFU



Lucile Williams
 3726 Bridlewood Dr.
 Montgomery, AL 36111

Stanley R. & Myrtle A. Judy
 167 DkFuski Trail
 Pike Road, AL 36064

20' INGRESS/EGRESS
 EASEMENT WITH
 GRAVEL DRIVE

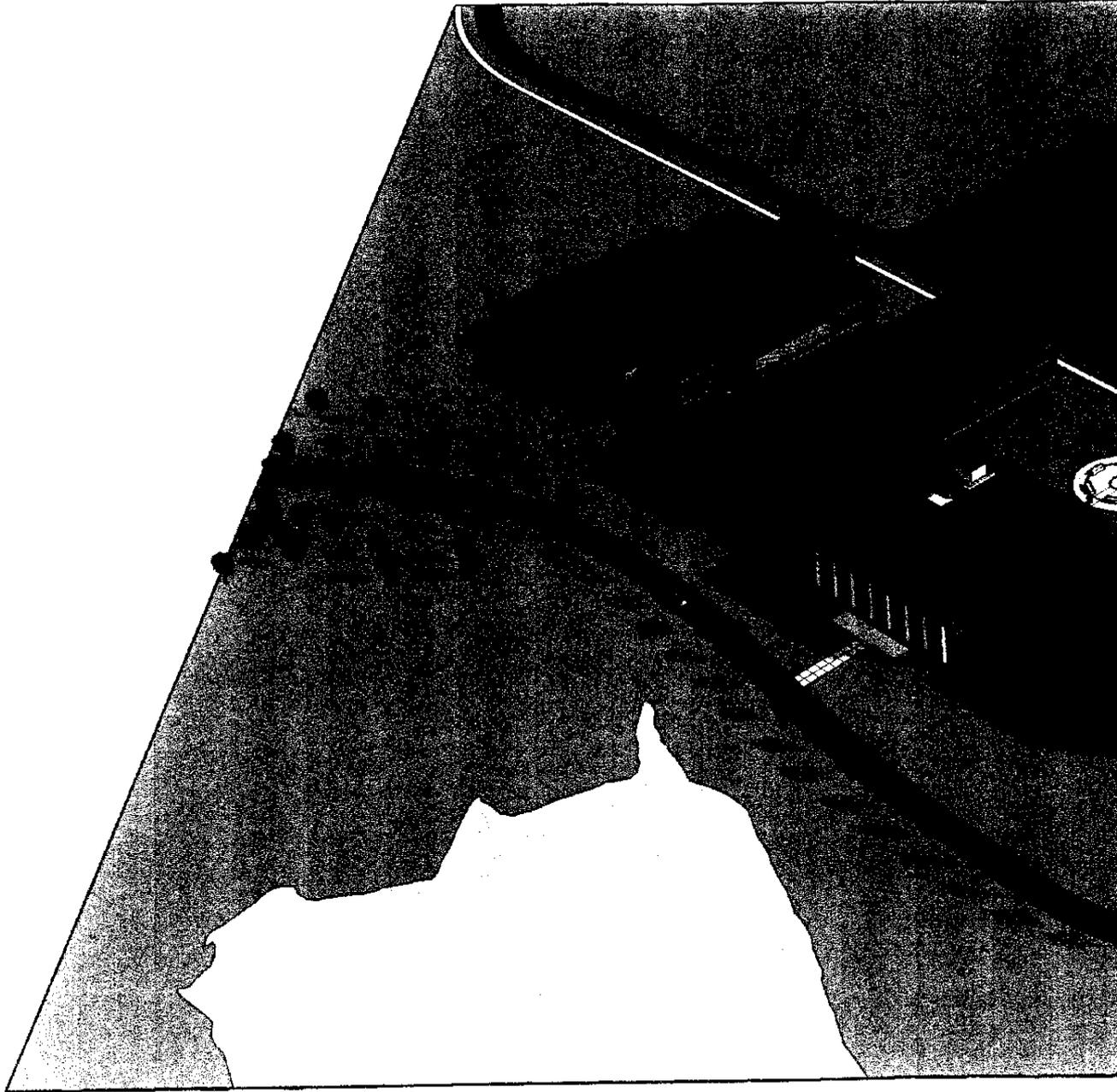
5/8" REBAR/CAP
 (O.G. JEFFCOAT 9587)

5/8" REBAR/CAP
 (O.G. JEFFCOAT 9587)

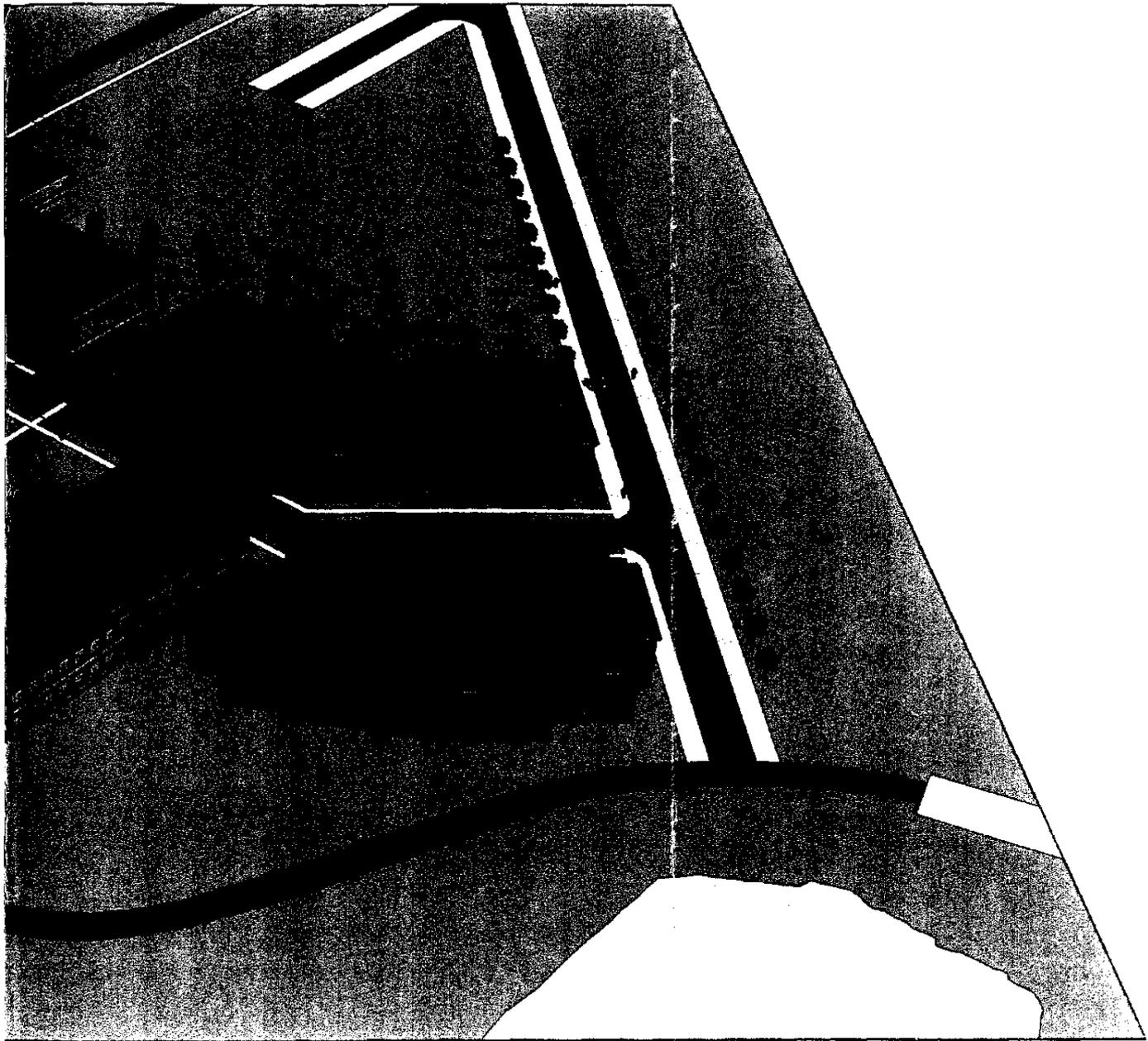
5/8" REBAR

2" ROUND TOP

TRAIL (ROBBINS ROAD)
 R.O.W.)

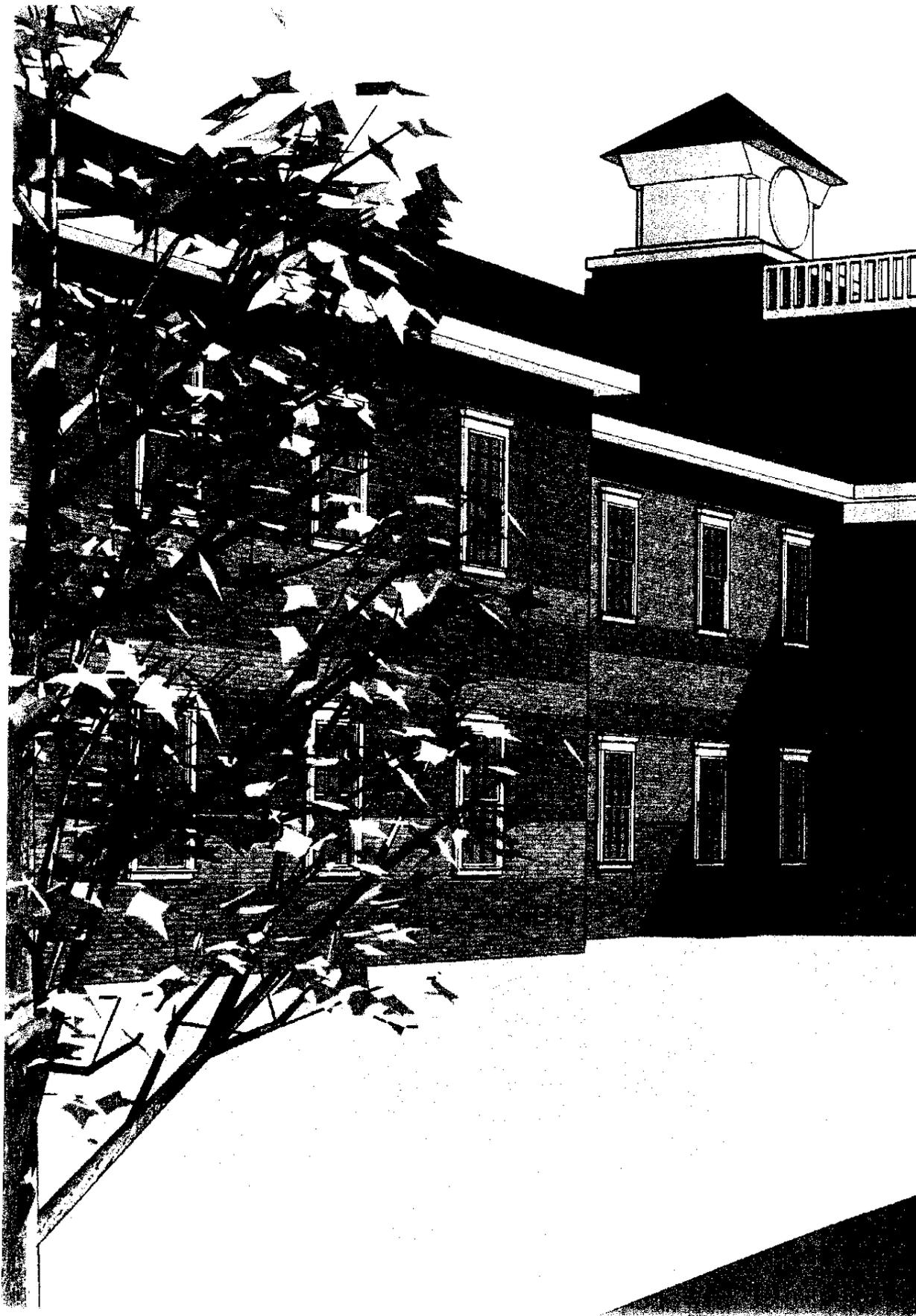


So
The Town
at the
Fike Ro

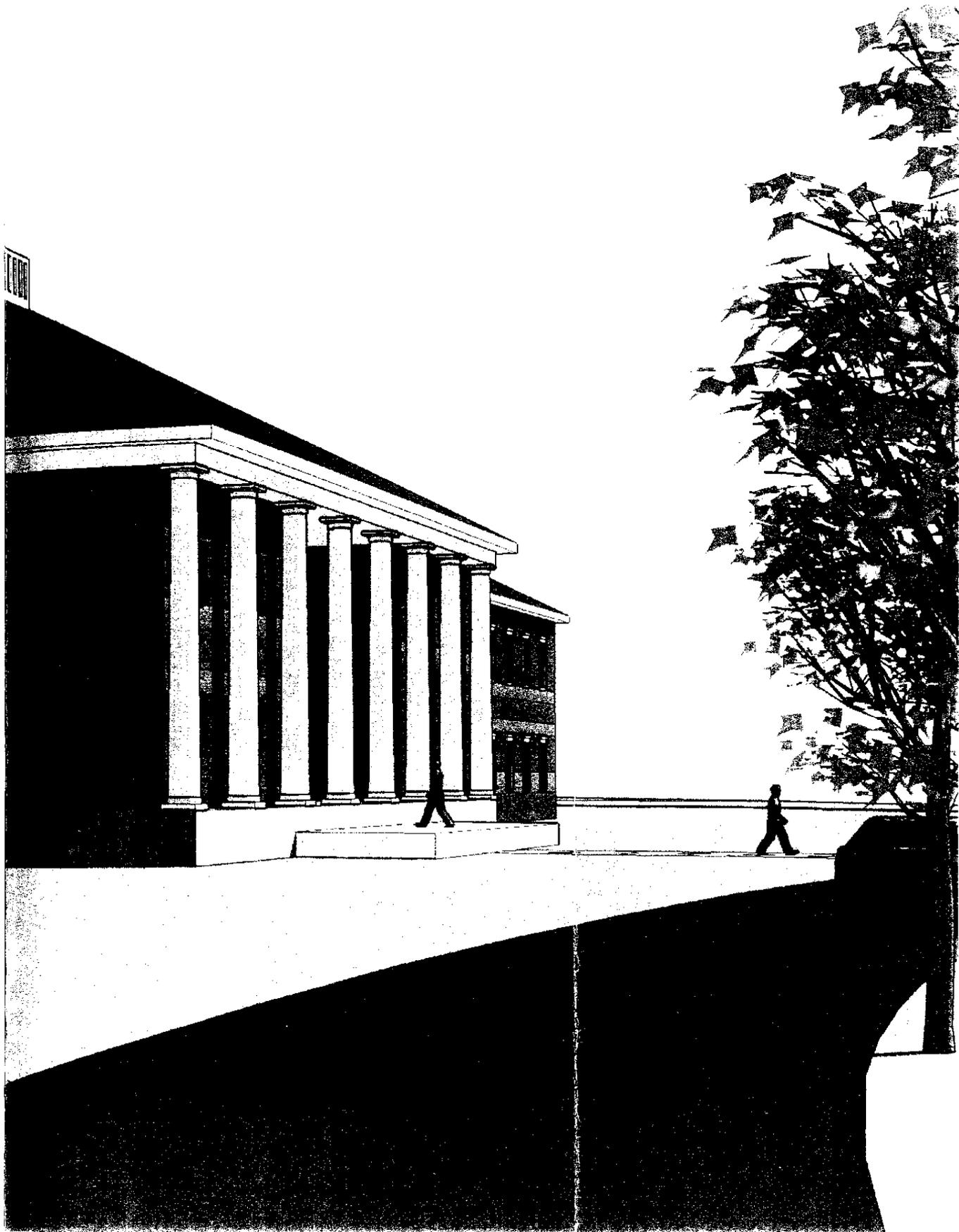


pl for
Pike Road
waters
Alabama

infinity
ARCHITECTURE
Montgomery, Alabama 334.264.8888



The Town



pl for
Pike Road

Waters
Architects

infinity
ARCHITECTURE
1000 10th Avenue, Suite 1000, Denver, CO 80202

AILA InfoNet Title: Alabama Designated "High Unemployment Area"

Keyword: ALABAMA HIGH UNEMPLOYMENT

Abstract: The following is a July 6, 1995 Delegation of Authority to the State of Alabama Department of Economic and Community Affairs to Certify High Unemployment Areas Pursuant to 8 C.F.R. 204.6(i)

STATE OF ALABAMA
Governor's Office
Montgomery 36130

Fob James, Jr.
Governor

July 6, 1995

Associate Commissioner for Examinations
Immigration and Naturalization Service
425 Eye Street, N.W.
Washington, D.C. 20536

Dear Sir:

Re: Delegation of Authority to the State of Alabama Department of Economic and
Community Affairs to Certify High Unemployment Areas Pursuant to 8 C.F.R. 204.6(i)

Pursuant to the provisions of the Immigration and Nationality Act of 1990 and Title 8, Section 204.6(i) of the Code of Federal Regulations. I, Fob James, Jr., Governor of the State of Alabama, do hereby designate the State of Alabama Department of Economic and Community Affairs as the appropriate agency of the State of Alabama to certify that a particular geographic area of a political subdivision is a "high unemployment area," as defined by the aforementioned statute and regulation.

Sincerely,

/s/Fob James, Jr.
Governor

27MM5107

Alabama Authority
to Designate
TEAs



*Alabama Department of Economic and Community Affairs
GIS Center*

Pike Road Investigations

November 14, 2006

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PIKE ROAD INVESTIGATIONS

INTRODUCTION

The purpose of this investigation is to determine whether Pike Road is considered to be a rural or urban area. The population density, the U. S. Census Bureau classifications for rural areas, the National Land Cover Database (NLCD) land use, and aerial imagery were all used to make this determination. According to this research, the population density for Pike Road reflects that of a rural area rather than a typical urban area. In relation with the U. S. Census Bureau Classifications for urban and rural areas, Pike Road meets the qualifications for a rural area. Also NLCD land use data indicates, based upon Landsat imagery, that only a very small percentage of Pike Road is developed and therefore should be classified as a rural area. In addition, aerial imagery flown in February 2006 is consistent with the above mentioned datasets, thus indicating that Pike Road is a rural area. Based upon the findings in this investigation, Pike Road meets the criteria for being a rural community.

STUDY AREA DESCRIPTION

The town of Pike Road is located in east Montgomery County and is positioned southeast of the metropolitan area of the city of Montgomery, Alabama (see Figure1 and Plate1). Pike Road elects a mayor and a five-member council every four years. The current mayor is Gordon Stone and the town clerk is Charlene Rabren. The following demographic data was recently obtained from Ms. Rabren on November 6, 2006. The minimum total acreage for Pike Road is 14,250 acres which converts to 22.3 square miles. The total number of households is 574, with 2,372 residents having a racial makeup of 72% white, 28% African American, and a small percentage of other races. From a historical perspective, the 2000 U.S. Census Bureau data reflects a total area of 3.7 square miles. At that time, the total households were 110, with 310 residents. The racial make up was 59% white, 40% African American, and a small percentage of other races (U.S. Census Bureau American FactFinder, 2006).

POPULATION DENSITY

Population density, according to National Geographic, is defined as the number of individuals occupying an area in relation to the size of that area. The population density



Figure- 1.- Location of Pike Road.

for Pike Road is currently 106 people per square mile. Looking back at the 2000 Census numbers the population density was 84 people per square mile. For a period of almost 7 years the net increase in population has been 22 people per square mile, an increase in population of 2,062. Also during this period there has been the addition of 18.6 square miles in land area.

In order to classify Pike Road as a rural or urban area, The Research and Training Center on Disability in Rural Communities was consulted. This center is funded by the U. S. Department of Education and has defined rural areas as the following:

Territory, population, and housing units located outside of urbanized areas or urban clusters. Rural areas have fewer than 2,500 people or areas where people live in open country.

They also define a typical urbanized area as containing more than 500 people per square mile. Based upon the population density of Pike Road (106 people per square mile), it is well below the typical urbanized areas. More importantly, the population is 2,372 which is below the 2,500 as described in the above definition.

U.S. CENSUS BUREAU LAND CLASSIFICATIONS

The U. S. Census Bureau has updated its Urban and Rural Classifications for the 2000 Census and they are described in the following:

For Census 2000, the Census Bureau classifies as "urban" all territory, population, and housing units located within an urbanized area (UA) or an urban cluster (UC). It delineates UA and UC boundaries to encompass densely settled territory, which consists of:

- core census block groups or blocks that have a population density of at least 1,000 people per square mile and
- surrounding census blocks that have an overall density of at least 500 people per square mile

In addition, under certain conditions, less densely settled territory may be part of each UA or UC.

The Census Bureau's classification of "rural" consists of all territory, population, and housing units located outside of UAs and UCs. The rural component contains both place and nonplace territory. Geographic entities, such as census tracts, counties, metropolitan areas, and the territory outside metropolitan areas, often are "split" between urban and rural territory, and the population and housing units they contain often

are partly classified as urban and partly classified as rural. (U. S. Census Bureau, 2000)

According to this definition, Pike Road does not meet any of the U. S. Census Bureau's qualifications for urbanization, therefore meeting the criteria for a rural area. In addition, the Census Bureau has a list of qualifying urbanized areas and urban clusters and Pike Road is not on any of their lists, including the most recent August 23, 2002 changes (U. S. Census Bureau, 2002).

The Office of Management and Budget (OMB) announced in June 2003 that all U. S. counties are grouped according to its new "core-based statistical area system." This system classifies metropolitan and nonmetropolitan areas by counties. This gives the appearance that everything in the entire county is consistent, which is often far from the case. Additional information can be obtained from the USDA web site (USDA, 2003).

LAND USE

The best available publicly distributed land cover data is from the Multi-Resolution Land Characteristics (MRLC) Consortium. The MRLC Consortium is a partnership of federal agencies (www.mrlc.gov), consisting of the U.S. Geological Survey (USGS), the National Oceanic and Atmospheric Administration (NOAA), the U.S. Environmental Protection Agency (EPA), the U.S. Department of Agriculture (USDA), the U.S. Forest Service (USFS), the National Park Service (NPS), the U.S. Fish and Wildlife Service (FWS), the Bureau of Land Management (BLM) and the USDA Natural Resources Conservation Service (NRCS). This land cover dataset covers the United States with a consistent, seamless, and accurate National Land Cover Database (NLCD) at medium spatial resolution. The most current NLCD dataset available is the 2001 version which is the one used in this project (NLCD, 2001). GIS software was used to extract the NLCD 2001 dataset based upon the October 23, 2006 Pike Road town limit boundary. Then a pixel count was performed to determine the classification percentages. Each pixel is equivalent to 30 square meters based upon the MRLC 2001 Landsat 5 & 7 ETM imagery acquired in 2000 and 2001.

There are 14 NLCD classifications found within the Pike Road town limit boundary (see Table 1). These have been combined to form five major groups (see Table 2). The most dominant group is the agricultural group which consists of Pasture/Hay and

Cultivated Crops. Pasture/Hay is described as areas of grasses, legumes, or grass-legume mixtures planted for livestock grazing or the production of seed or hay crops, typically on a perennial cycle. Pasture/hay vegetation accounts for greater than 20 percent of total vegetation. Cultivated Crops areas are used for the production of annual crops, such as corn, soybeans, vegetables, tobacco, and cotton, and also perennial woody crops such as orchards and vineyards. Crop vegetation accounts for greater than 20 percent of total

Table 1.- NLCD Classifications for Pike Road.

Classification Number	Classification Name	Percent
11	Open Water	2.37%
21	Developed, Open Space	3.05%
22	Developed, Low Intensity	0.42%
23	Developed, Medium Intensity	0.07%
24	Developed, High Intensity	0.01%
41	Deciduous Forest	6.73%
42	Evergreen Forest	3.15%
43	Mixed Forest	1.63%
52	Shrub/Scrub	14.05%
71	Grassland/Herbaceous	0.09%
81	Pasture/Hay	40.33%
82	Cultivated Crops	13.67%
90	Woody Wetlands	12.54%
95	Emergent Herbaceous Wetlands	1.89%

vegetation. This class also includes all land being actively tilled. The majority of land use in Pike Road fits in this agricultural group, making up 54%.

The second largest group is the Forest/Scrub/Shrub/Grassland including deciduous forest, evergreen forest, mixed forest, scrub, shrub, and grasslands. Deciduous forests consist of areas dominated by trees generally greater than 5 meters tall, and greater than 20% of total vegetation cover. More than 75 percent of the tree species shed foliage simultaneously in response to seasonal change. Evergreen forests are areas dominated by trees generally greater than 5 meters tall, and greater than 20% of total vegetation cover. More than 75 percent of the tree species maintain their leaves all year.

Canopy is never without green foliage. Mixed forests consist of areas dominated by trees generally greater than 5 meters tall, and greater than 20% of total vegetation cover. Neither deciduous nor evergreen species are greater than 75 percent of total tree cover. Scrub/Shrub areas are dominated by shrubs; less than 5 meters tall with shrub canopy typically greater than 20% of total vegetation. This class includes true shrubs, young trees in an early successional stage or trees stunted from environmental conditions. Grasslands consist of areas dominated by grammanoid or herbaceous vegetation, generally greater

Table 2.- NLCD Group Classifications for Pike Road.

Classification Groups	Percent
Agricultural	54.00%
Forest/Scrub/Shrub/Grassland	25.65%
Wetlands	14.43%
Developed	3.55%
Open Water	2.37%

than 80% of total vegetation. These areas are not subject to intensive management such as tilling, but can be utilized for grazing. This group accounts for 25.65% of land use in Pike Road.

Wetlands make up the third largest group. Wetlands are areas where forest or shrub land vegetation accounts for greater than 20 percent of vegetative cover and the soil or substrate is periodically saturated with or covered with water. This also includes all tidal and non-tidal wetlands dominated by woody vegetation greater than or equal to 5 meters in height and all such wetlands that occur in tidal areas in which salinity due to ocean-derived salts is below 0.5 percent. Total vegetation coverage is greater than 20 percent. This group makes up 14.43% of land use in Pike Road.

The fourth group is the developed areas. Developed, open space includes areas with a mixture of some constructed materials, but mostly vegetation in the form of lawn grasses. Impervious surfaces account for less than 20 percent of total cover. These areas most commonly include large-lot single-family housing units, parks, golf courses, and vegetation planted in developed settings for recreation, erosion control, or aesthetic purposes. Developed, Low Intensity includes areas with a mixture of constructed

materials and vegetation. Impervious surfaces account for 20-49 percent of total cover. These areas most commonly include single-family housing units. Developed, Medium Intensity includes areas with a mixture of constructed materials and vegetation. Impervious surfaces account for 50-79 percent of the total cover. These areas most commonly include single-family housing units. Developed, High Intensity includes highly developed areas where people reside or work in high numbers. Examples include apartment complexes, row houses and commercial/industrial. Impervious surfaces account for 80 to 100 percent of the total cover. This group accounts for only 3.55% of land use in Pike Road.

The last classification is Open Water. This consists of all areas of open water, generally with less than 25% cover or vegetation or soil. This classification accounts for only 2.37% of land use in Pike Road.

The most dominant land use for Pike Road is from agricultural processes, which makes up 54%. This requires a significant amount of land and is considered part of rural communities. Looking at the Forest/Scrub/Shrub/Grassland, it makes up 25.65%, with the Wetland group at 14.43%, and the Open Water group at 2.37%. These land-use groups add up to 96.45% of the total area within the Pike Road town limit. Only 3.55% is considered as Developed land area. This clearly indicates, according to the NLCD 2001 data, that Pike Road is a rural community.

MONTGOMERY COUNTY DATA

The Montgomery County Appraisal Department keeps records of buildings in its geodatabase. This geodatabase indicates that there are 1,494 buildings, 14 buildings under construction, 23 ruins, and 1 linear shaped structure all within the Pike Road town limit boundary established on October 23, 2006 (see Plate 3). This dataset was created from aerial imagery that was flown in February 2006 (see Plate 4). The areas where Pike Road is located visually appears to be mostly agricultural and forest land as also indicated by the NLCD data. This aerial imagery further substantiates the findings that Pike Road is a rural community. This is consistent with the other datasets found within this investigation.

CONCLUSION

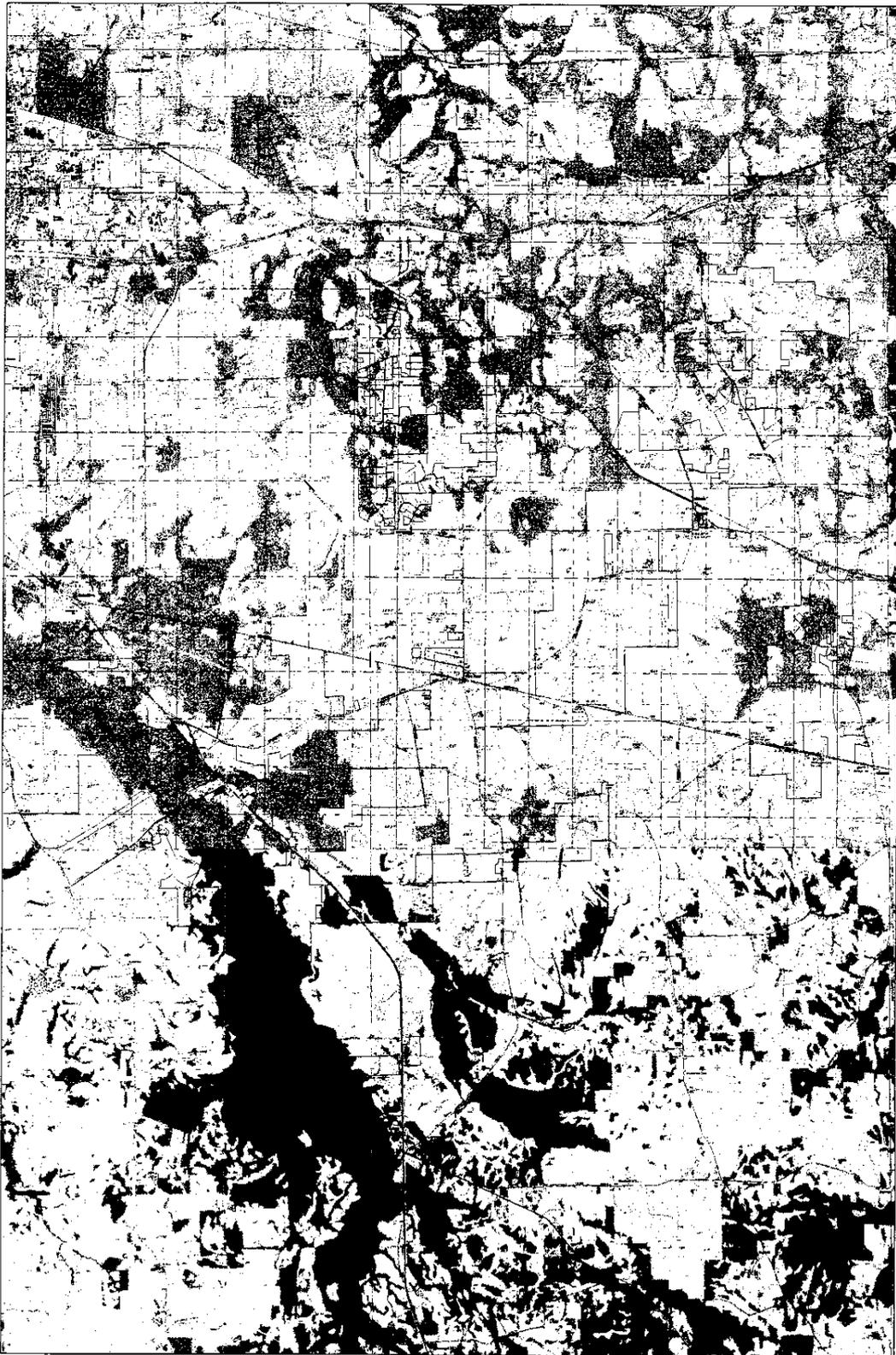
Pike Road is a town that is considered to be a rural area based upon its population density, the U. S. Census Bureau classifications for rural areas, NLCD land use, and aerial imagery. The population density for Pike Road is only 106 people per square mile, while a typical urban area is 500 people per square mile. According to the U. S. Census Bureau Classifications for urban and rural areas, Pike Road does not meet the qualifications for urban areas or clusters. It is located outside of those areas and has a population density that allows it to qualify as a rural area. Also NLCD land use data indicates that only 3.55% of Pike Road is developed based upon Landsat imagery and therefore should be classified as a rural area. Aerial imagery flown in February 2006 is consistent with the above mentioned datasets. Based upon the previously discussed investigations, Pike Road meets the criteria for being a rural community.

Town of Pike Road
is a "Rural Area"

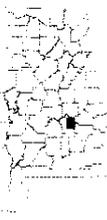
REFERENCES CITED

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2006.
- NLCD, 2001, Development of a 2001 National Land-Cover Database for the United
States, URL http://www.mrlc.gov/pefs/July_PERS.pdf accessed November 3,
2006.

Town of Pike Road on USGS 7.5 minute Topographic Maps



Index Map



Legend

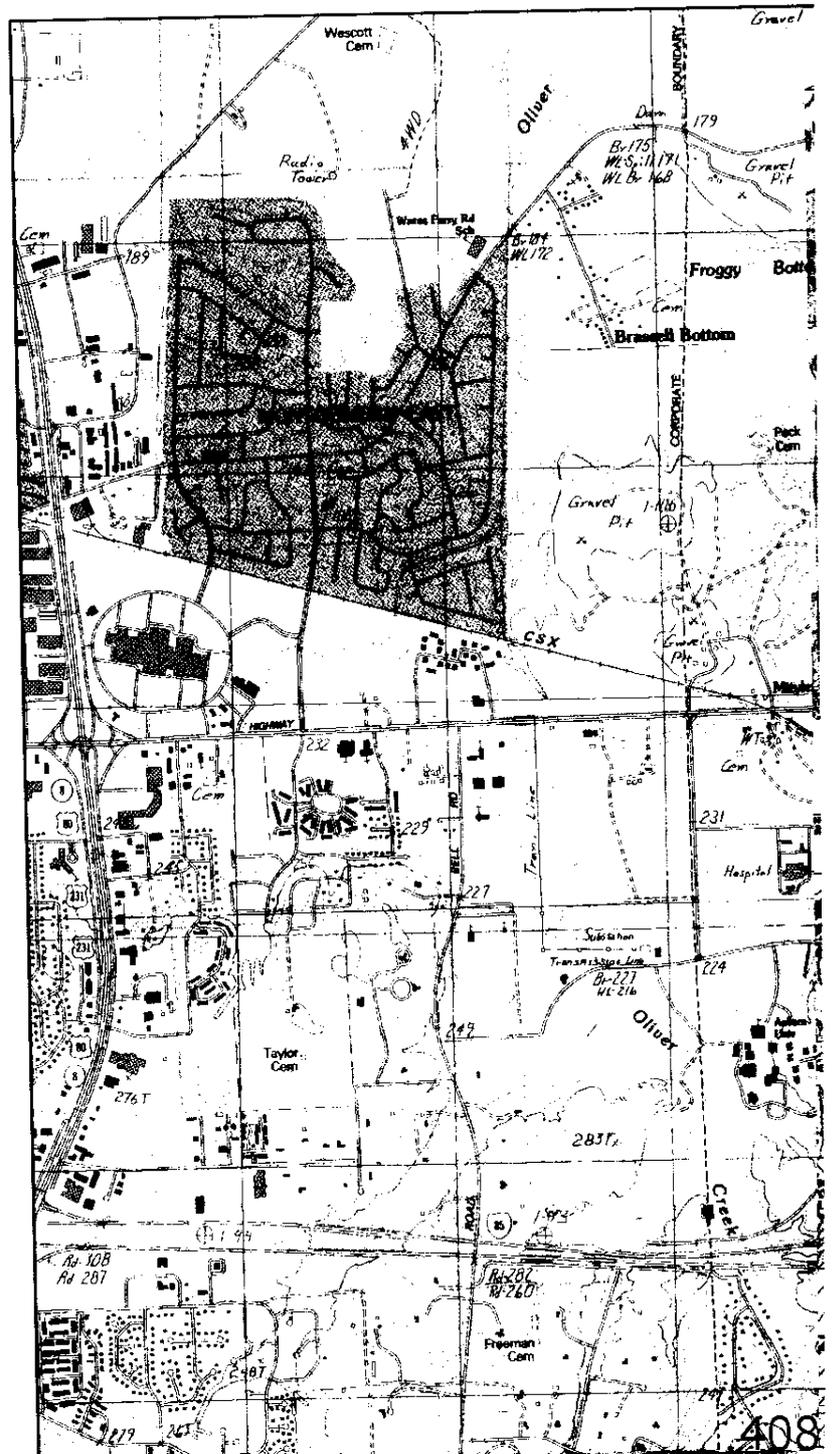
 Town of Pike Road

Scale

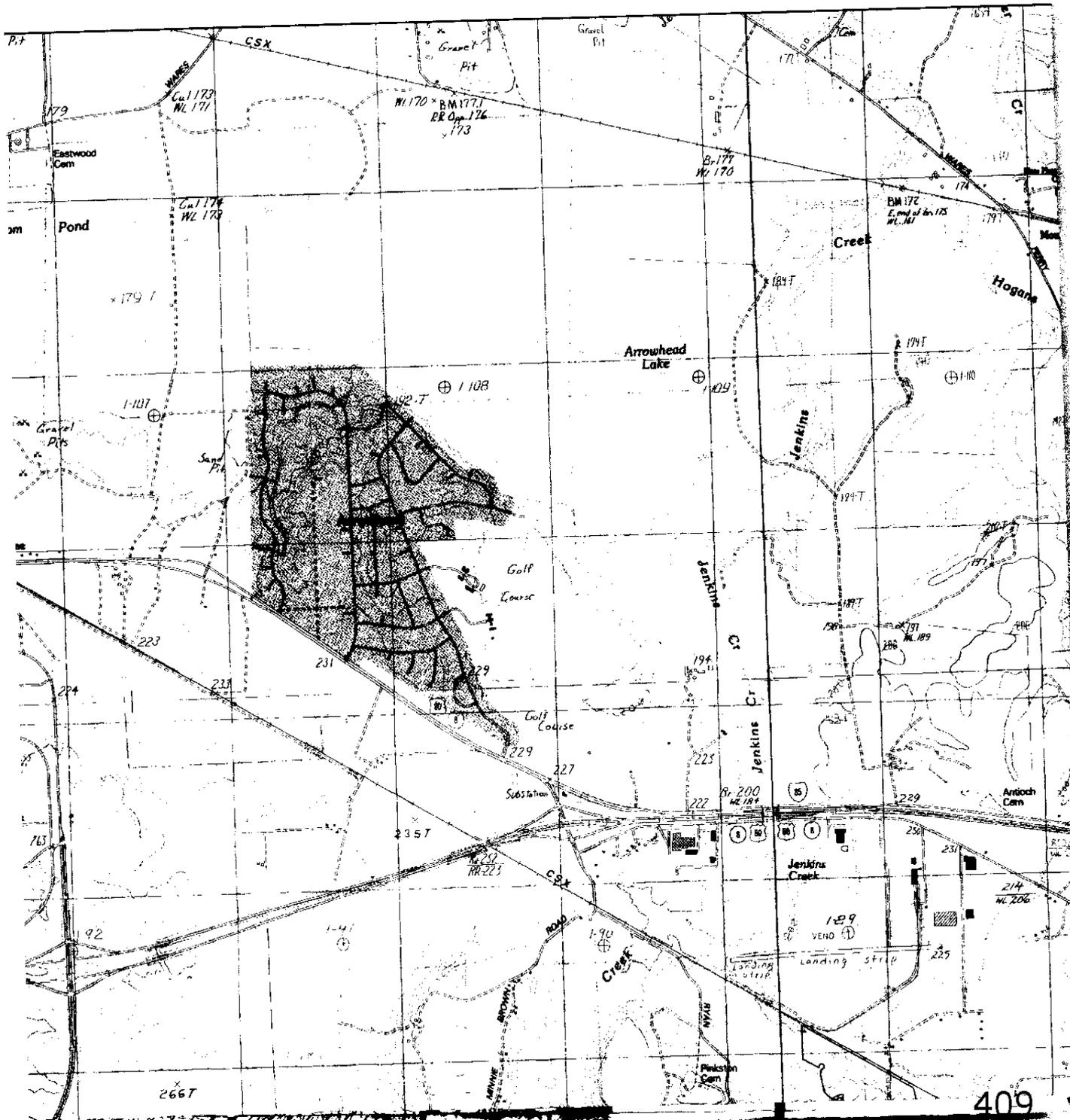


Town of Pike Road
on USGS 7.5 minute
Topographic Maps – Plate 1

Town d



of Pike Road on USGS 7



.5 minute Topographic I

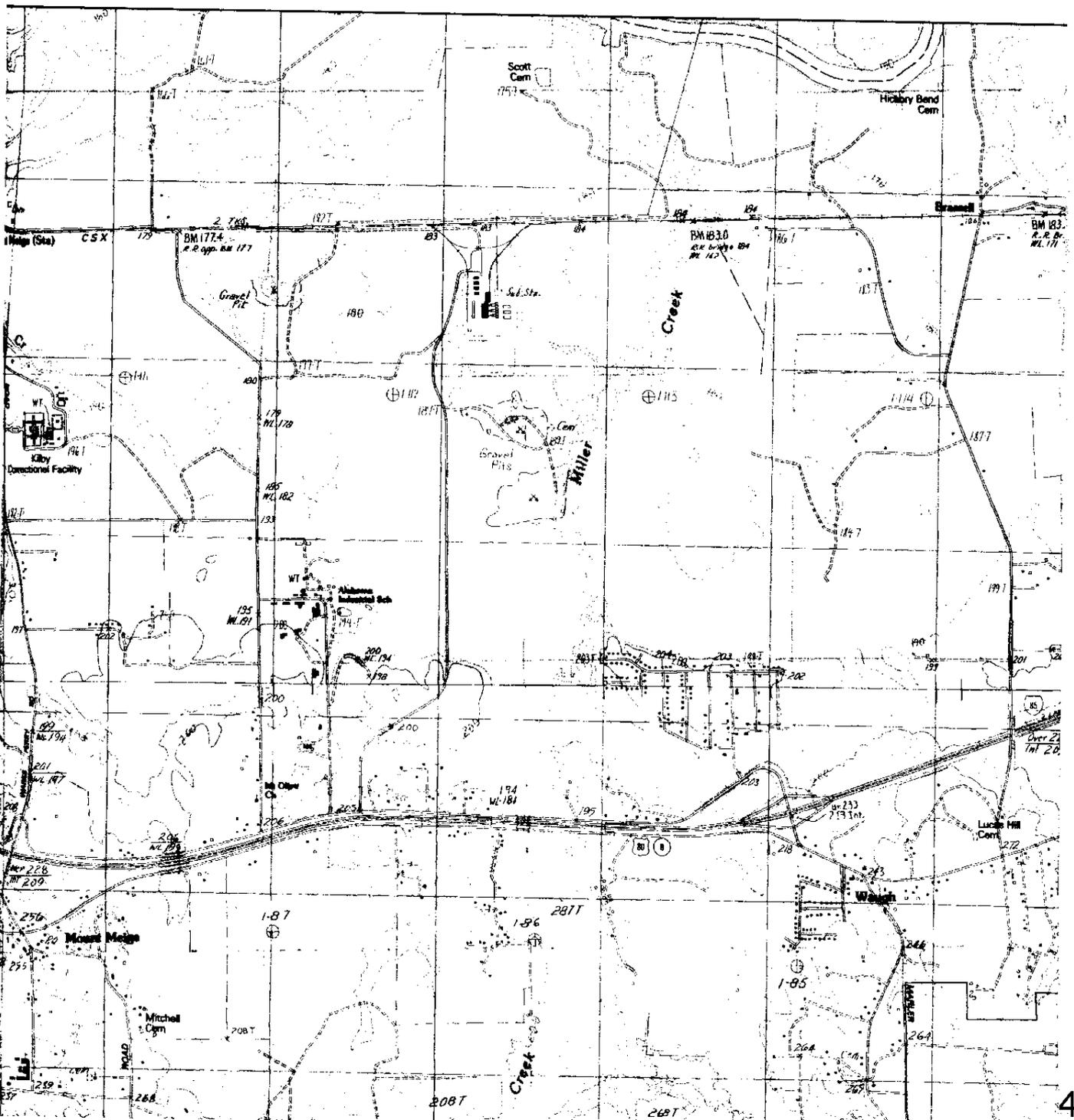
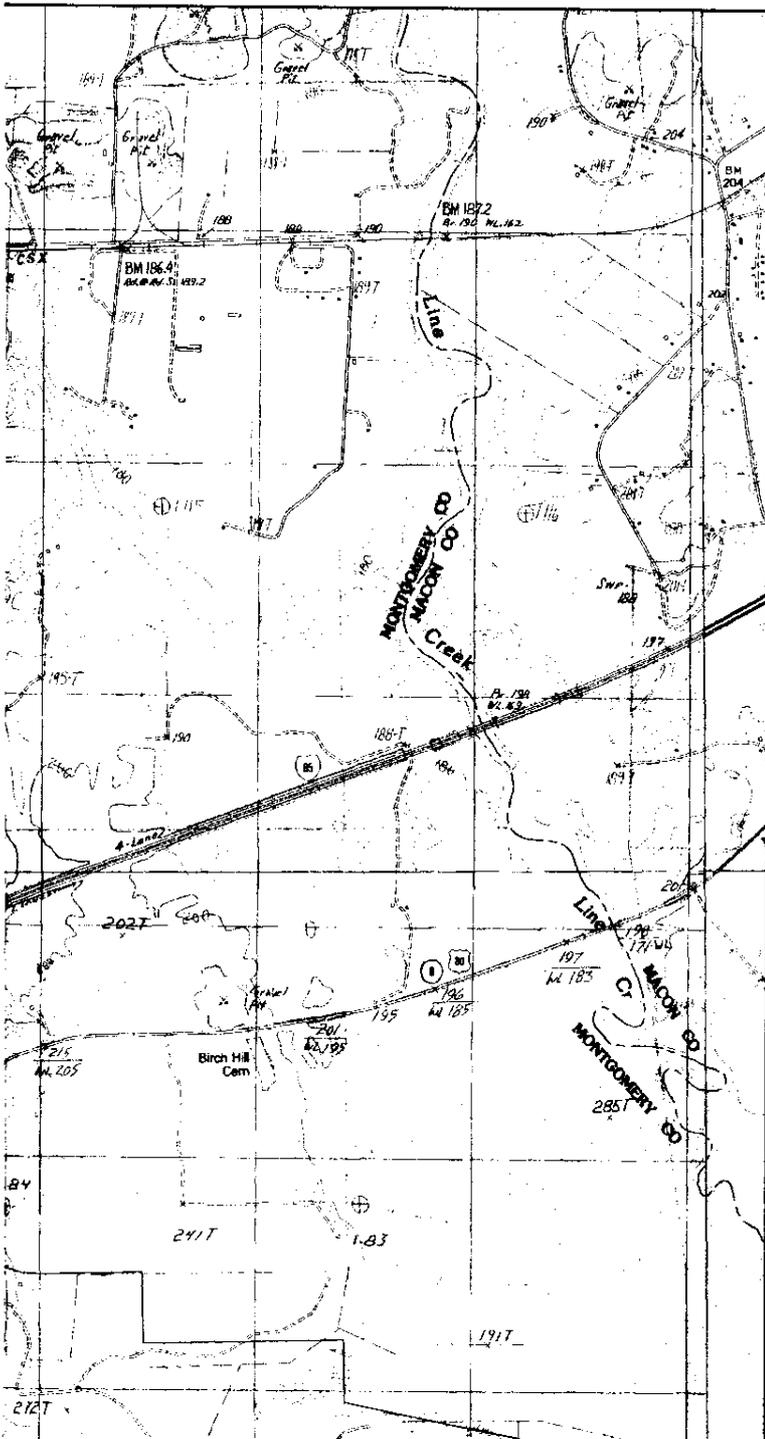
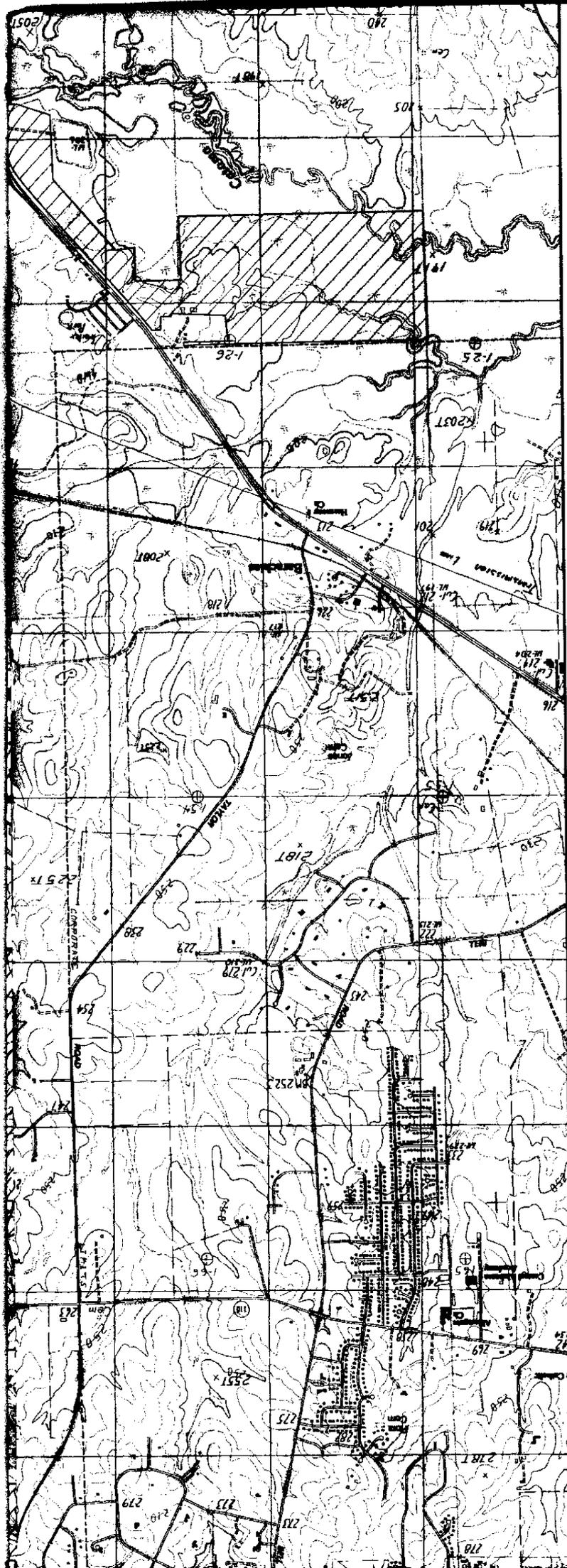
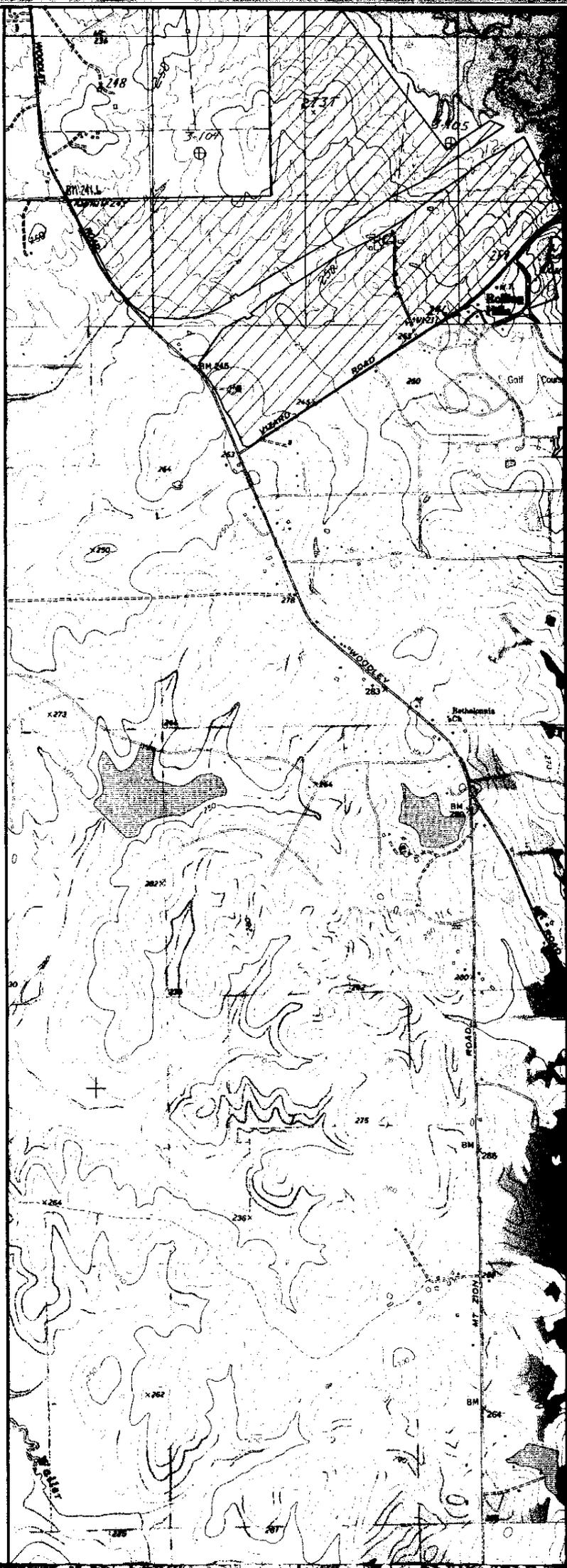


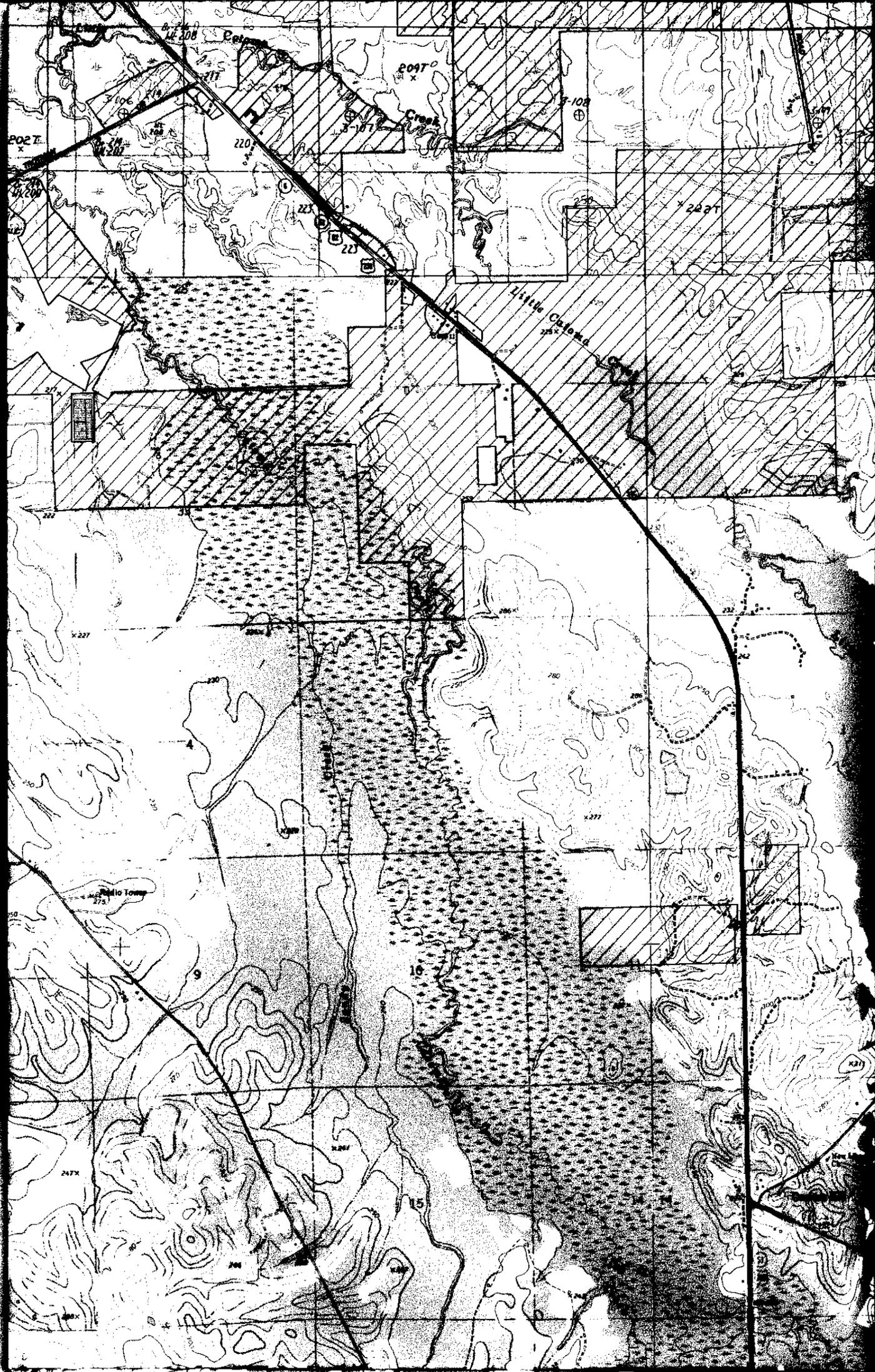
Plate 1

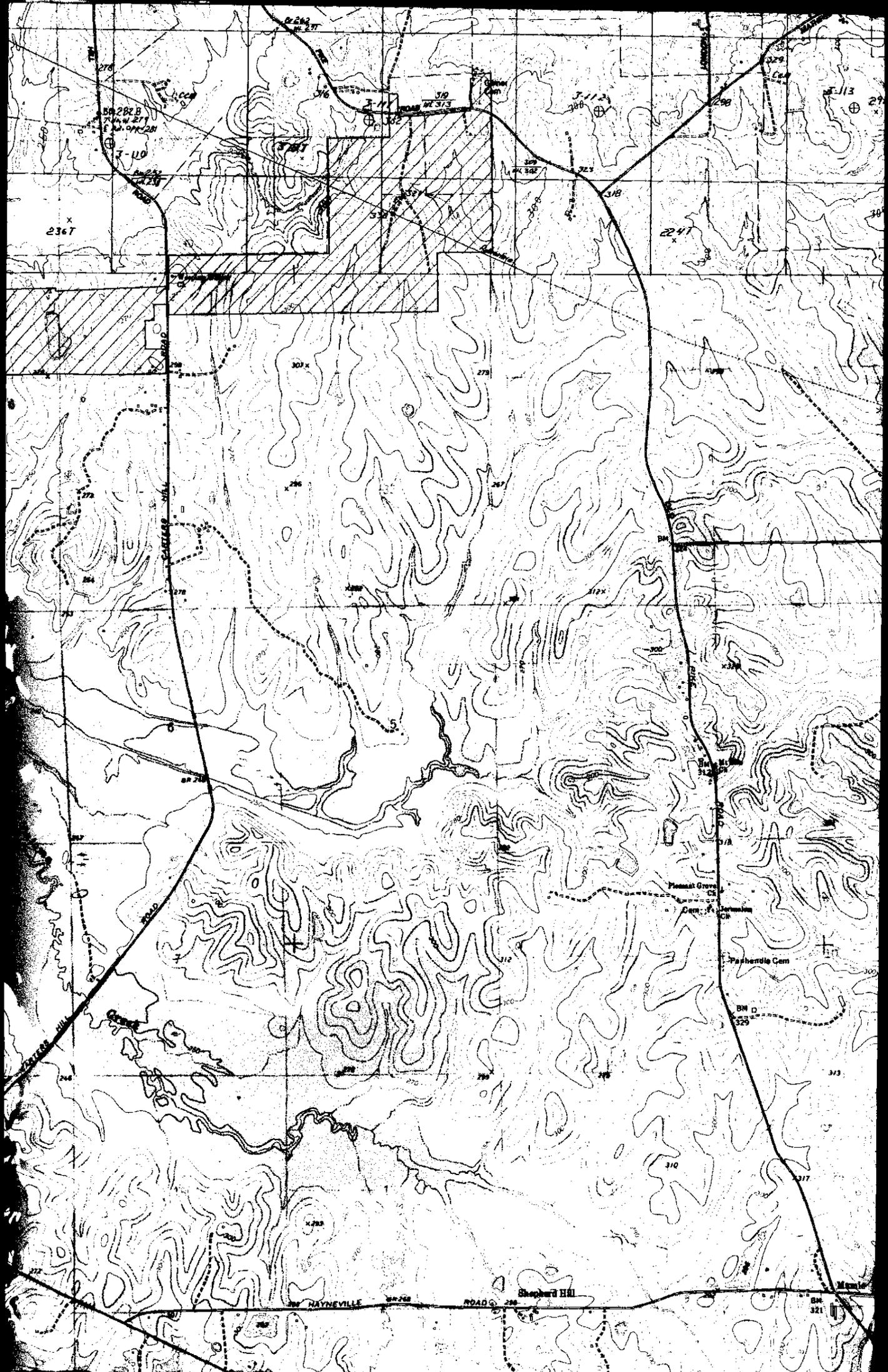
Maps











BN 282 B
7-10
2367

ROAD 24 313
ROAD 24 315

7-11
310
313

7-13
29

272
278

303
278

267
278

312
300

300
270

270
270

310
300

310
300

272
270

270
270

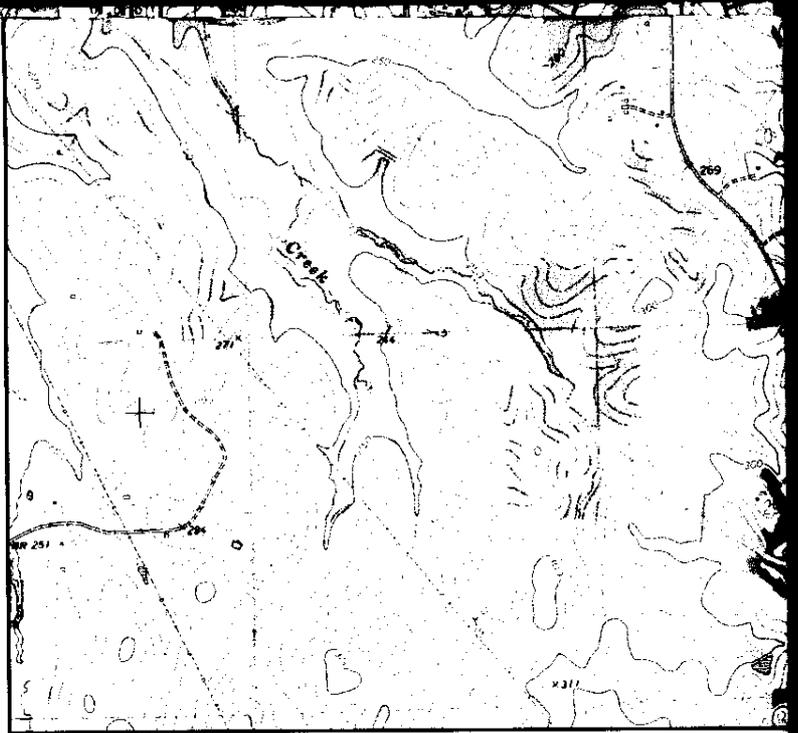
310
300

310
300

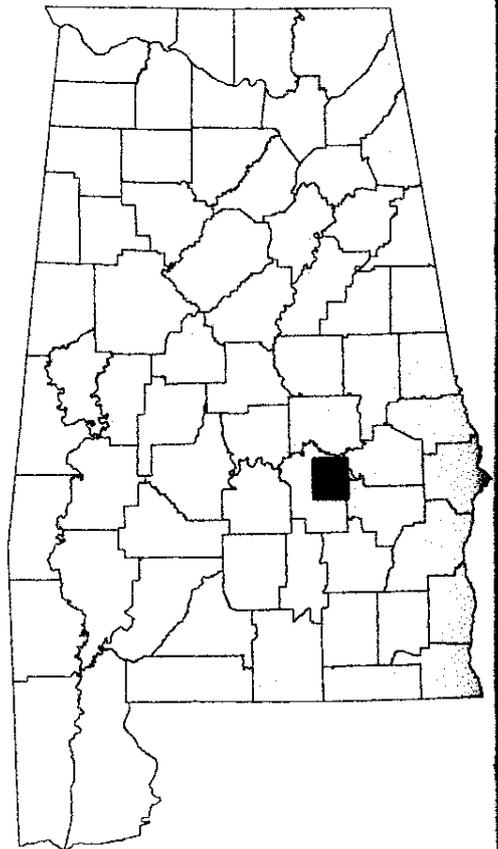
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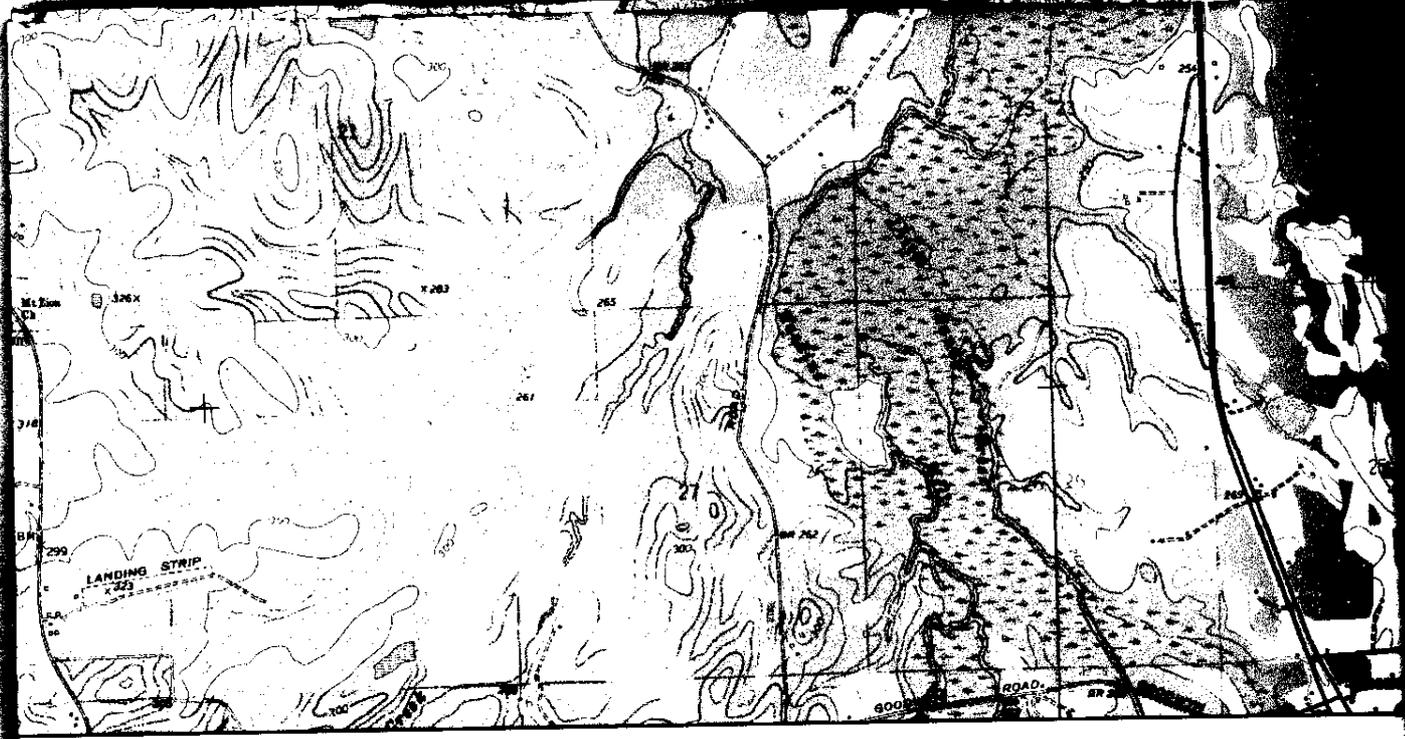
RAYNEVILLE ROAD 24 315 SHEPHERD HILL BN 321





Index Map



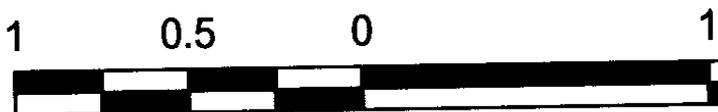


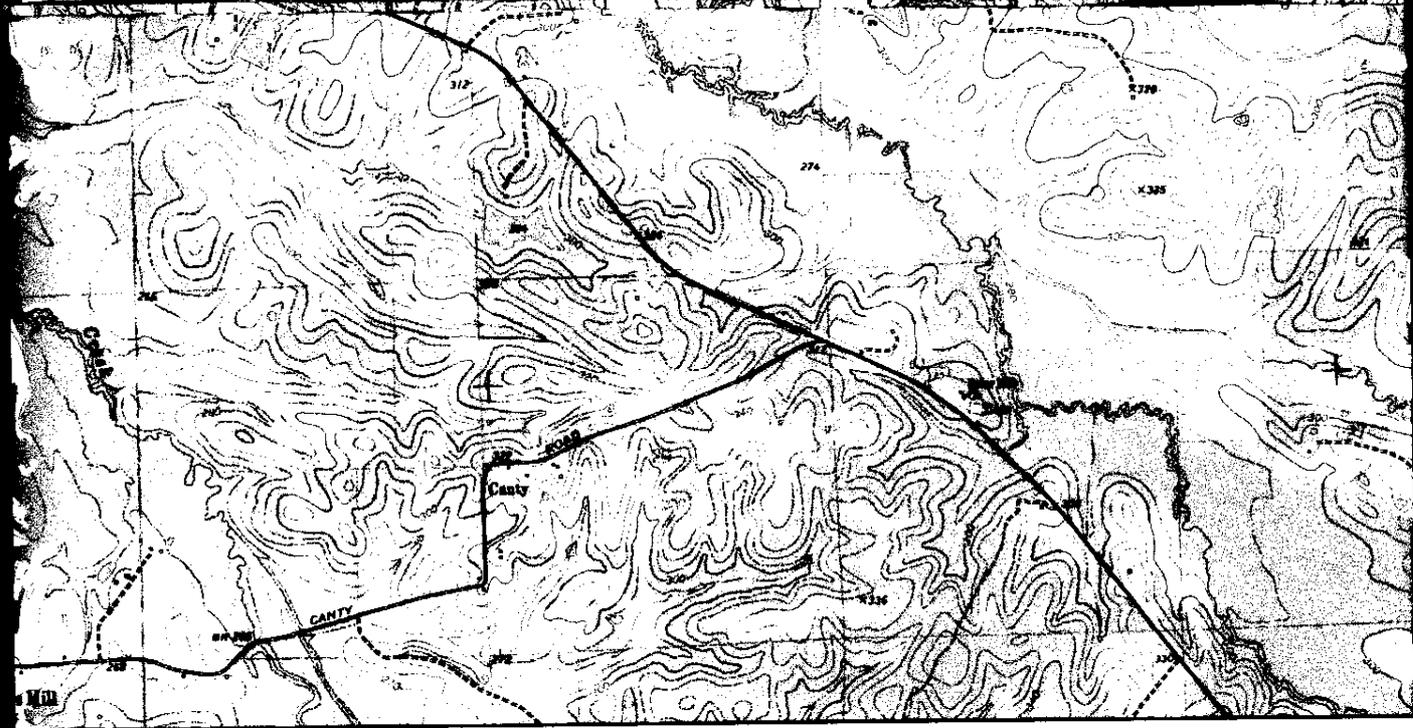
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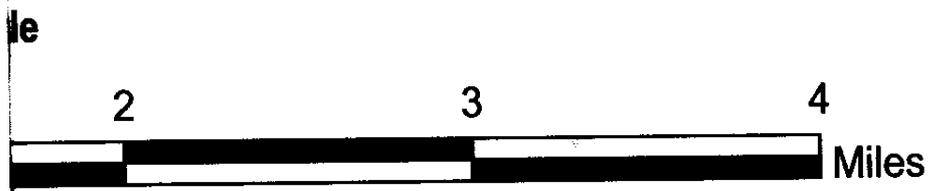
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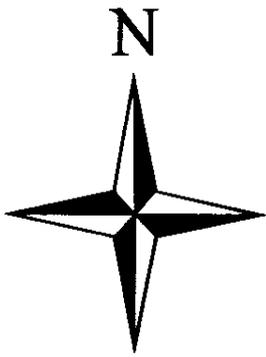
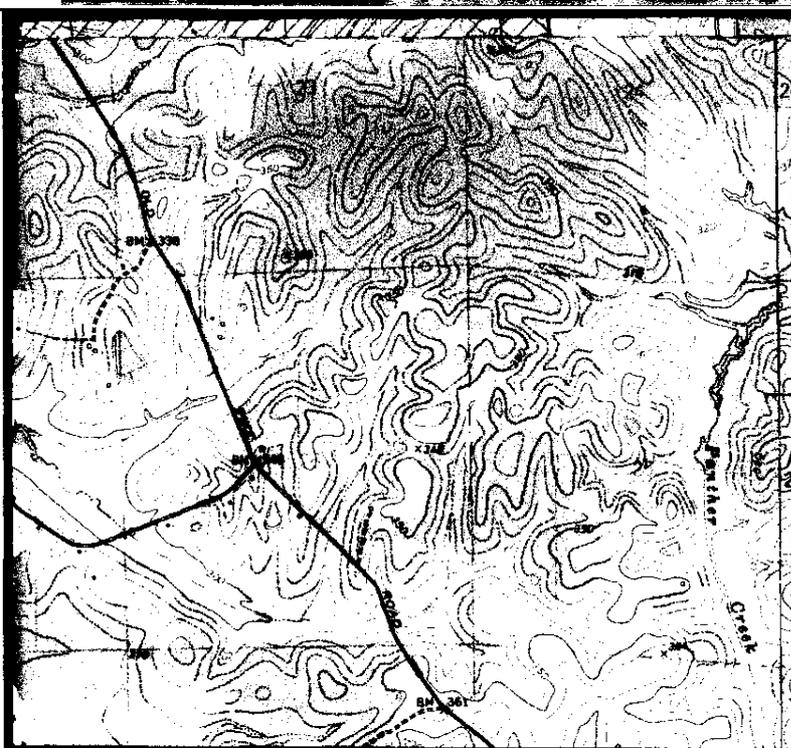
Scale





d
Pike Road





DECA
Building better alabama communities
Department of Economic and Community Affairs

National Land Use/Land Cover for Pike Road



Index Map



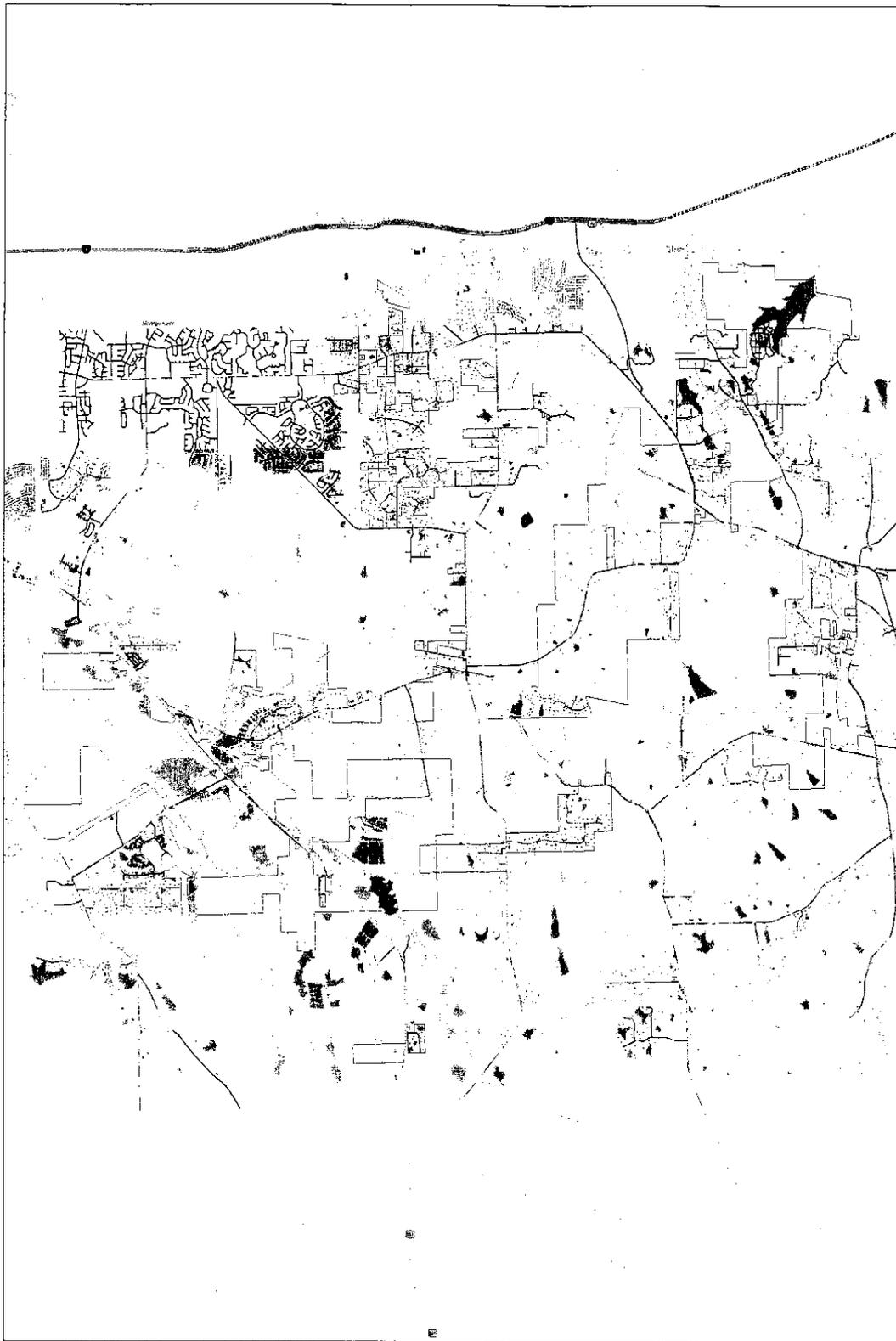
Legend

- | | | |
|-----------------------------|----------------------|------------------------------|
| Town of Pike Road | Barren Land | Pasture/Hay |
| Open Water | Deciduous Forest | Cultivated Crops |
| Developed, Open Space | Evergreen Forest | Woody Wetlands |
| Developed, Low Intensity | Mixed Forest | Emergent Herbaceous Wetlands |
| Developed, Medium Intensity | Shrub/Scrub | |
| Developed, High Intensity | Grassland/Herbaceous | |



National Land Use/Land Cover
for Pike Road – Plate 2

Buildings Located in The Pike Road Area



Index Map



Legend

- Town of Pike Road
- Roads
- BUILDING
- BUILDING UNDER CONSTRUCTION
- NON POLYGON
- RUINS
- LAKES
- SWAMP

Scale



Buildings located in
the Pike Road Area – Plate 3

Aerial Imagery for Pike Road



Index Map

Legend

.....

Scale



Aerial Imagery
for Pike Road – Plate 4

Appendix C

Linden

Lumber Project

Marengo County, AL

(b)(4)

*Children's
Psychiatric
Hospital*

Appendix D

Children's
Psychiatric Hospital
Project
Crenshaw County,
AL

(b)(4)

(8-95)

**ALABAMA
 STATE HEALTH PLANNING & DEVELOPMENT AGENCY
 CERTIFICATE OF NEED
 FOR HEALTH CARE SERVICES**

EXPIRES: MAY 8, 2007

I. IDENTIFICATION		
1. Certificate of Need 2145-PSY-MOD	2. <u>Date Issued:</u> June 8, 2006	3. Termination Date May 8, 2007
4. Project Number: AL2005-038	5. Name of Facility: Professional Resources Management Psychiatric Services, LLC	
6. Service Area: Crenshaw County	7. Location of Facility: 150 Hospital Drive Luverne, AL	
8. Type of Facility: PSY	9. Number of Beds: 36	10. Estimated Cost: \$3,500,000
11. Services to be provided: Construct and operate an independent 24 bed child and adolescent psychiatric hospital and related 12 bed child and adolescent residential psychiatric treatment center. Project Modification #1 allows a relocation to the referenced address at a reduced cost of \$2,814,006--from \$6,314,006 to approximately \$3,500,000.		

II. CERTIFICATE OF NEED

In accordance with Section 22-21-260 through 22-21-279, Code of Alabama, 1975, the Certificate of Need Review Board finds as follows:

1. There is a need for the project.
2. There are in force in the State of Alabama reasonable minimum standards of licensure and methods of operation for hospitals and health facilities.
3. The prescribed standards of licensure and operation will be applied and enforced with respect to the applicant, hospital or other health facility.

III. ISSUANCE OF CERTIFICATE OF NEED

This Certificate of Need is issued to Professional Resources Management Psychiatric Services, LLC only, for a period not to exceed 12 months from the date of issuance. This Certificate of Need is not transferable and any action on the part of the Applicant to transfer this Certificate of Need will render the Certificate of Need null and void.

Alva M. Lambert

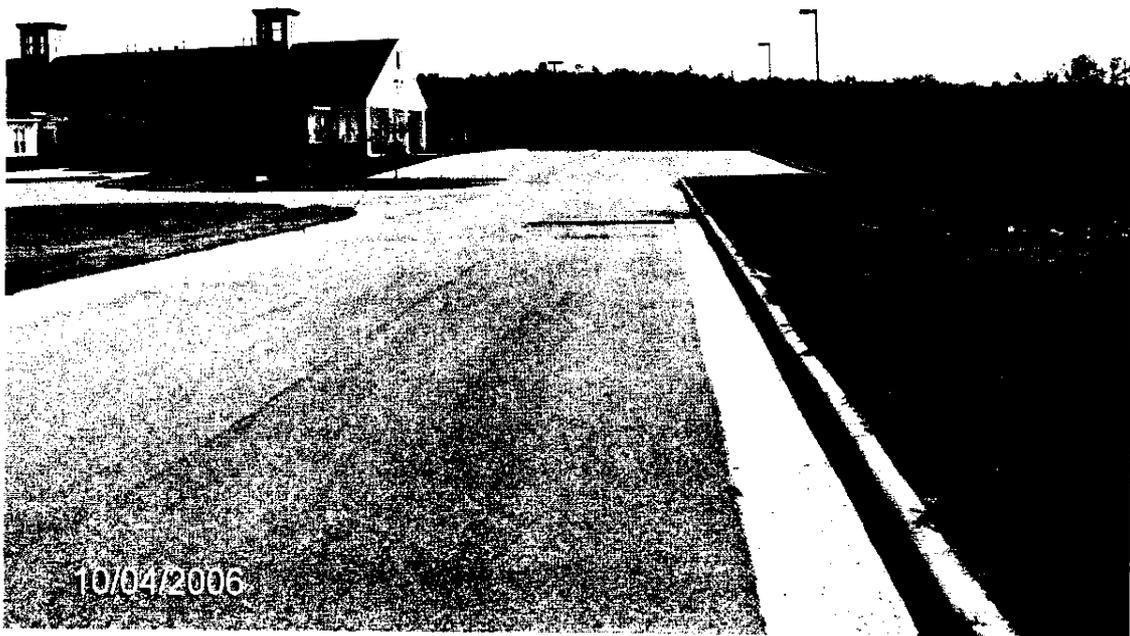
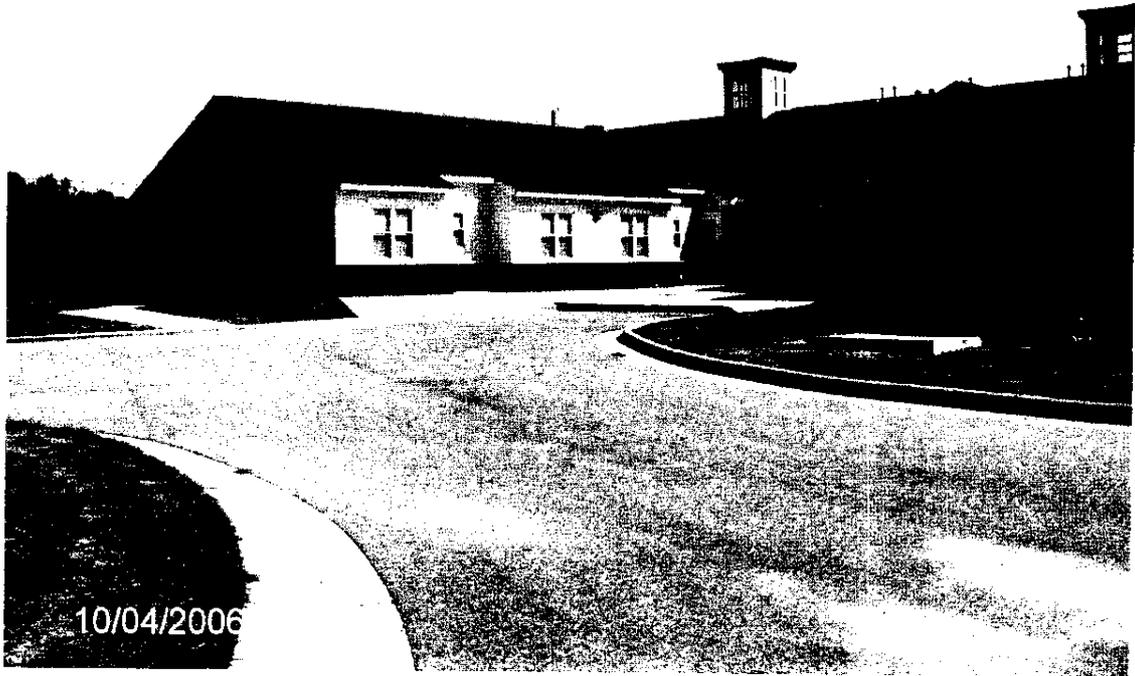
 Alva M. Lambert
 Executive Director

PROJECT MODIFICATION #1

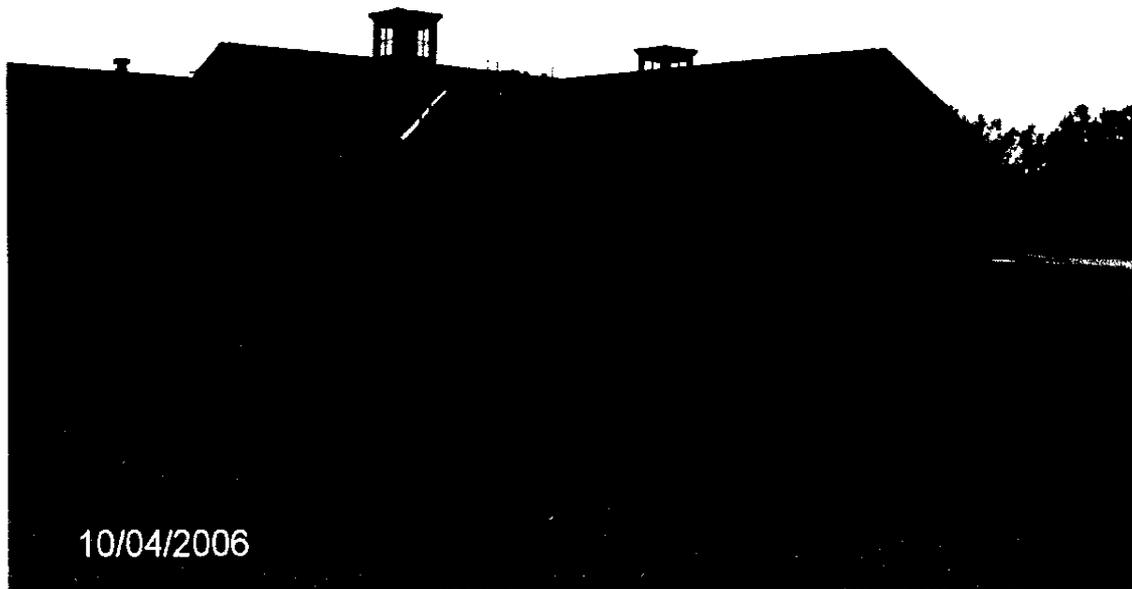
(b)(4)

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Alabama
Department of Mental Health and Mental Retardation



Division of Mental Illness Services

Regional Plans

Submitted to:

Commissioner John Houston
October 2006

(b)(4)

(b)(4)

Appendix E

Automobile Parts Manufacturing Project Etowah/Tuscaloosa County, AL

Attention

Ron Drinkard

Director of Alabama Center for
Foreign Investment
100 North Union Street Suite 682
Montgomery AL 36104

(b)(4)

Letter of Intent



Thanks in advance for your time and consideration,

Jannie Thrower

Jannie Thrower
President/CEO

138 Mountain Brook Drive- Suite #2
Springville, AL 35146
256-457-5700

(b)(4)

(b)(6)

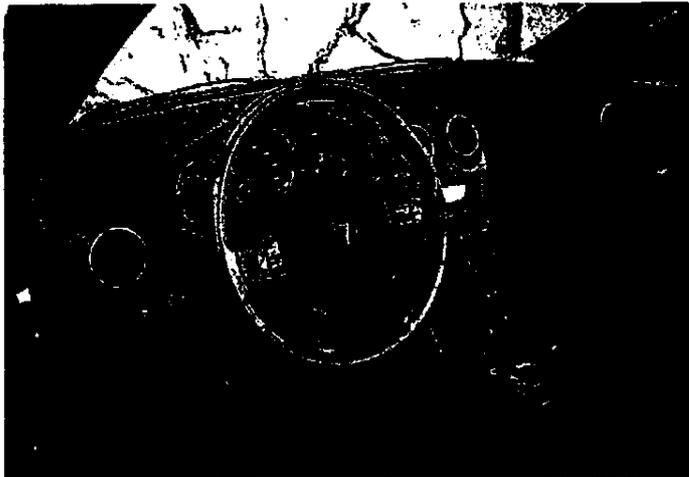
(b)(4)

(b)(4)

(b)(4)

(b)(4)

Strictly private and confidential



DELPHI

Cockpits and Interior Systems

Confidential Information memorandum

 **R** ROTHSCHILD

August 2006

(b)(4)

Appendices

(b)(4)

(b)(4)

(b)(4)

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Appendix F

Hotel/Hospitality
Project

Escambia County, AL

STOKES

Atmore, Alabama

4800 Whitesburg Drive
Suite 30-351
Huntsville, Al. 35802
(256) 348-4322 phone
(256) 489-3364 fax

(b)(4)

(b)(4)

(b)(4)

(b)(4)

STOKES

Baymont Inn and Suites

Baymont Inn and Suites 69 room

Income

Room Revenue
Meeting Room Revenue
Telephone Revenue
Outside Food Revenue
Miscellaneous Revenue

General Expenses

Advertising
Allowances
Amortization
Bad Debts
Bank Service Charges (b)(4)
cabel tv
cleaners
Credit Card Commissions
Decorations
Depreciation
Due & Subscriptions
Extermination
Franchise Fees
Guest Entertainments
Guest Supplies
Additional Franchise fee
Insurance - Property & G/L
Insurance - Workers Comp
Laundry
Linens
Mangement Fees
meals & Entertainment
Office Supplies
Outside Food Cost
Payroll Taxes
Postage & freight
Professional Fees
Rep & Maint. -Building
Rep & Maint. - Grounds
Rep & Maint. - Light Build
Rep & Maint. - Office equit.
Rep & Maint. - Pool
Rep & Maint. - Telephone
Rep & Maint. - Rooms
Rep & Maint. - Wireless internet
Salaries & Wages
Taxes & Licences
Telephone
Training Employees
Travel Agent Commissions

Year 2008

Year 2009

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(b)(4)

Travel
Uniforms
Utilities - Gas, Power, Water
Waste Removal

Net Income



STOKES

Days Inn

Stokes Development, LLC
Atmore, Alabama

Days Inn

89 room New Construction

Application Fee
Market Study
Phase I Environmental
Design and Testing Fees
Land Acquisition
Facility Construction
Furniture, Fixture and Equipment
Signage
Opening Inventory and Supplies
Insurance
Utility Deposits
Grand Opening Advertising
Training Expenses
Technical Systems
Non Tangible Asset Costs
Construction Contingency
Additional Funds for initial 3 Month
Management Fee

Sub Total (less land)

Cost Per Room

(b)(4)

11 months from license to open

STOKES

Fast Food Restaurant

Stokes Development, LLC
Atmore, Alabama

Fast Food Restaurant

Application Fee	
Market Study	
Phase I Environmental	
Land Acquisition	
Facility Construction	
Furniture, Fixture and Equipment	
Signage	
Opening Inventory and Supplies	
Insurance	
Utility Deposits	
Grand Opening Advertising	
Training Expenses	
Technical Systems	
Non Tangible Asset Costs	
Construction Contingency	
Additional Funds for initial 3 Months	
Management Fee	

Total

(b)(4)

STOKES

Strip Mall

Stokes Development, LLC
Atmore, Alabama

Stand Alone Strip Mall

20000 Square Foot

- Market Study
- Phase I Environmental
- Design and Testing Fees
- Land Acquisition
- Facility Construction
- Exterior Fixtures
- Signage
- Car lot
- Insurance
- Utility Deposits
- Grand Opening Advertising
- Construction Contingency
- Additional Funds for initial 3 Months
- Management Fee

(b)(4)

Sub Total

Cost Per Square Foot